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FINANCIALTIMES

Thursday April 18 1991

IRELAND

Road narrows for the travelling people

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Indicated the second of the se cast doubt on Airlines red to the Side hask red to of \$195.6m

have spurred fresh speculation that prime minister Michel 12 and about the control of the cont Rocard is in danger of being dropped by President François Mitterrand.

Speculation has surfaced repeatedly since Mr Rocard was appointed three years ago. He and Mr Mitterrand are known to have an uneasy relationship. Page 2

Neo-Nazi broadcast German broadcasting officials said they were powerless to stop a Tuesday night television show which called for neo-Nazi themonstrations to mark Adolf Hitler's birthday this Saturday.

Uister 'ceasefire' Loyalists in Northern Ireland said they would enforce a qual-lified "ceasefire" to coincide with the start of formal talks on the province's political future. Page 8

Ugandan MP held Uganda's minister of state for foreign affairs and two mem-bers of parliament have been arrested, the government-run newspaper reported. Military sources said the three were suspected of collusion with

rebels in the north. Brazil image boost The Brazilian government, hoping for a "new climate" in international dealings, is launching a campaign to improve its standing world-

wide. Page 6 10,000-strong rally About 10,000 people marched through Taipei shouting slogans and waving banners . demanding democratic reform, in a show of strength by party. Page 4

Cameroon boycott Students at Cameroon's Yaounde university refused to go back to their classes after alleging that security forces imitted murder, torture and rape on campus.

Hong Kong criticism Hong Kong's government came under attack by local legislators for running a secretive administration and failing to reveal details of a new HK\$100bn (\$12.85bn) interna-

tional airport. Page 4 Mrs Botha paralysed Helena Botha, wife of South African foreign minister Pik Botha, was paralysed from the neck down after a fall. She is in a stable condition in the spinal unit of a Cape Town hospital.

Reprieve angers ANC The African National Congress demned President F.W. de Klerk's decision to commute the death sentence on Barend

Strydom, who killed eight blacks in cold blood in 1968. Rockets kill three Mujahideen guerrilias killed three people, including two children, when they fired rock-ets at two Afghan cities, the official Bakhtar news agency

Deputy PM removed Papua New Guinea's deputy prime minister, Ted Diro, was automatically suspended from office after being charged with 76 counts of misconduct.

Oslo whaling move Norway is to ask the Interna-tional Whaling Commission to study the possibility of lifting a ban on commercial whal-ing and unilaterally plans to kill more minke whales for research from 1992.

Pit strike ends Striking workers at the Soviet Union's largest coal mine returned to work after the Russian Federation agreed to take over control of the pits from national government.

posts loss

American Airlines, one of the two largest US carriers, began a dismal quarterly reporting season for the US airline indus-try by amouncing that it lost

\$195.6m in the first three months of the year. The figures bear the full brunt of the traffic slump stemming from the Gulf war and the deepening domestic reces-sion. Mr Bob Crandall, American's chairman, pointed to the uncertainty created by difficult labour negotiations, and to the loss of around 450 pilots called up to serve in the Gulf. Page 17

AMERICAN Telephone & Tele-graph reaffirmed its determination to acquire computer maker NCR at the AT&T annual meeting in Chicago.

FRANKFURT climbed to its highest levels so far this year, the FAZ index peaking 5.62 higher at 686.01 and the DAX Germany

Source: Datastreem hitting a new 1991 high of 1,623.83, up 20.47. World stock markets, second section

DOLLAR and sterling rallied in subdued foreign exchange trading. At the London close the dollar had climbed to DM1.6725 from DM1.6650; to Y186.85 from Y134.80; to SFr1.4270 from SFr1.4175; and to FFr5.6550 from FFr5.6275. Currencies, Page 34

GIANCARLO Pairetti, the controversial Italian financier, has been ousted as chairma and chief executive of Pathe Communications. Page 17

BILLITON, which includes most of the mining and metals operations of the Royal Dutch/ Shell group, suffered a 35 per cent fall in net income last year. Page 18

DB LEBEN, life insurance subsidiary of Deutsche Bank, signed up DM4bn (\$2.4bn) of new business in its first full year of operation. Page 18

MATRA, French defence and electronics group, has formed a co-operation agreement with the missiles and defence electronics arm of Alenia, Italian

state-owned aerospace com-pany. Page 18 GENERAL CINEMA'S \$1.4bm merger with Harcourt Brace Jovanovich, the loss-making publishing and insurance com-

pany, appears to be on the verge of collapse. Page 20 PHILIP MORRIS, tobacco and food combine, reported a 21.5 per cent increase in after-tax earnings in the first quarter of 1991, to \$942m. Page 20

COCA-COLA, world's largest soft drinks company, unveiled first-quarter earnings at the higher end of Wall Street ana-lysts' expectations. Page 20 SCOTT PAPER, world's largest producer of toilet tissue, paper towels and napkins, combined

news of a 51 per cent slump in first-quarter net earnings, with details of top management changes. Page 20 MICROSOFT, leading personal computer software publisher, reported record revenues and profits for its third fiscal quar-

KINKI Nippon Railway, a leading Japanese private railway company, launched the first straight bond issue by an industrial company for two years. Page 22

ter. Page 20

US troops move into Iraq to set up camps for Kurds

 Safe haven plan brings relief to TurkeyPage 4 ● Iraq urges UN to relax oil banPage 4

US TROOPS yesterday moved into northern iraq to begin surveying sites for six or seven refugee centres for iraqi Kurds under the protection of US. British and French forces. Initial Pentagon plans call for the dispatch of between 5,000 and 10,000 US soldiers to build, run and guard the camps

build, run and guard the camps against possible Iraci attack. Britain is expected to send a Britain is expected to send a brigade of up to 3,000 troops and France is to supply about 1,000 troops. Fighter aircraft cover is expected to be provided mainly by the US.

Mr Pete Williams, Pentagon spokesman, said in Washington that it would take two

weeks before the camps were "ready to go". Iraq denounced the move as

amounting to a continuation of unwarranted foreign intervention in its affairs. It said that the plan would hamper what Mr Ahmed Husseln Khudayer, foreign minister, described as Baghdad's own efforts to resolve the refugee problem.

A planned ceremony at which United Nations and Iraqi officials had been due to

sign an agreement on a plan

for UN relief camps was

abruptly cancelled at Iraq's An Information Ministry official said it "needed to study further" some parts of the plan, which would establish humanitarian centres oper-ated by civilian UN personnel in northern and southern Iraq.
The Anglo-US-French move

By Lionel Barber and Eric Reguly in Washington

THE WHITE HOUSE confirmed yesterday

that Jordanian companies had been used to divert militarily useful US equipment to Iraq in defiance of the United Nations

embargo, only weeks before the bombing of Bagbdad in January. But it denied parts of a Financial Times

article yesterday which said the Bush administration had ignored warnings

about Jordan's role as an illegal pipeline for military goods into neighbouring Iraq in violation of the UN embargo.

According to the White House, several Jordanian companies were identified during a joint investigation between the US and Jordan into middlemen suspected of

acting for Baghdad in illegal US-Iraqi arms trafficking last December.

In a prepared statement Mr Marlin Fitz-water, White House press secretary, dis-puted parts of the FT report and said that the administration had acted "promptly and forcefully" whenever allegations of sanctions-busting had been received. "We

feel they (the sanctions) were very suc-cessful", he added.

 Bush administration struggles to shake off iraq's deadly embracePage 4 ● Editorial Comment Stability may hinge on Kurd problemPage 16 clearly caught senior UN offi-cials unprepared. Ambassador Eric Suy, who heads a UN team visiting Iraq to discuss the refugee crisis, described the allied plan as "absolutely a new element in the light of

which we will have to reconsider our position".

Mr Javier Pérez de Cuéllar, UN secretary-general, said that in his view the western plan to deploy troops in northern Iraq would require Baghdad's per-

mission. "We would like first to be in contact with the Iraqi authori-ties, to see what would be their reaction to such a military presence on their territory," he said. Mr Pérez de Cuállar was speaking in Parls after a talks on the latest development in the Kurdish crisis with President François Mitterrand of

Mr Pérez de Cuéllar said if the troops were to be deployed under the aegis of the UN, "it would be necessary to obtain the agreement of the Security Council But the series if it Council. But otherwise, if it concerns countries which do not require the UN flag, that is quite a different matter".

US confirms embargo was broken

In the case of Jordan, Mr Fitzwater said

it had co-operated in the effort to clamp down on illegal trafficking of spare parts

and computer equipment to Iraq.

He confirmed that Mr Robert Gates, deputy national security adviser, received a warning last December that US ship-

ments of sensitive US military equipment were destined for Jordan.

According to past and present US government officials, the White House failed to act on this warning and allowed US

shipments, which included engine compo-nents for armoured vehicles and elec-tronic testing equipment, to enter Jordan.

The officials also said that it was only several weeks later – after hostilities had begun in the Gulf – that the warning was

acknowledged.

Mr Fitzwater disputed these allegations, declaring that the administration had "no

intelligence information nor other infor-mation from the Department of Commerce that diversion of items shipped legally to

Mr Fitzwater also said the Commerce

"But we hope", he added,

"But we hope", he added, "that the Iraqis will understand that the objective is simply humanitarian".

The British government stressed its desire that the functions to be carried out by allied troops in the Gulf should be transferred to UN auspices be transferred to UN auspices as soon as possible.

Downing Street indicated it would support another UN resolution to that effect if neces-

sary.
Mr John Major, UK prime minister, said his motive had been to take action as swiftly as possible. He emphasised, however, that the allied action had to be focused on ensuring immediate relief for Kurdish

Mr Major received support from opposition parties for his persistence in pushing his plan for safe havens - which, incl-dently, increased his domestic political standing against charges of dithering and inde-

But in the House of Commons there was concern about instability in the Middle East and tensions which could be raised by any military action

to protect Kurds. Mr Douglas Hurd, foreign secretary, told MPs that it was an "immediate measure to save lives". The protective zones, although not pinpointed yesterday, will cover only the area near lrag's border with Turkey.

No similar operation is being mounted to ease the equally severe plight of Kurds who have massed further east near the Iranian border.

A UK official said: "It has

been an uphill battle to get where we are now," and the Foreign Office expressed opti-mism that the camps near Turkey would "reduce the pressures on both areas."

Arab states remained silent.

Arab members of the anti-Sad-dam Hussein coalition, such as dam Hussein coalition, such as
Egypt, Saudi Arabia and Syria
have opposed steps that might
lead to the dismemberment or
"Lebanisation" of Iraq.
In Damascus, Iraqi opposition spokesmen were guarded
in their reactions to the plan.

IIS granud toward proper

US ground teams were expected to decide on the sites for the camps by tomorrow. Engineers will then begin construction and medical units will follow as the camps near completion. Mr Williams said the US mil-

itary would provide transport to the camps, probably by truck, for Iraqi refugees inside Turkey.

The Bush administration insisted that the operation was

Department had sought broader powers to

diverted to Iraq, senior officials from several Federal agencies concluded it would be wrong to punish innocent Jordanian companies along with "the few known

companies that were of possible concern for violating the sanctions.

forlegn governments to investigate more than 800 cases of suspected violations of the UN embargo, including by companies in Jordan, involving several Iraqi front

companies which he declined to identify.



face challenge within his party

By Leyla Boulton in Moscow and John Lloyd in Tokyo

PRESIDENT Gorbachev faces a potential challenge to his leadership from within the ranks of his own Communist party when he returns from this week's visit

The hardline Soyuz (Union) parliamentary group meets in Moscow this weekend to consider calls by many of its mem-bers for Mr Gorbachev to step down as Soviet president. At the same time, his oppo-nents in the Communist party

apparatus are threatening to call for his resignation as party general-secretary at a central committee plenum on Wednes-

day. Mr Leonid Kravchenko, the Mr Leonid Kravchenko, the Soviet broadcasting chief who is a close associate of Mr Gorbachev, said in Tokyo yesterday that the plenum would not "go smoothly".

"There is a certain unrest within the party over the fact that the general secretary has not neid enough attention to inspect individual shipments to Jordan from the US. In the absence of any confir-mation that shipments were being

diverting companies who were being closely monitored.

The conclusion of the review was that the individual companies that had special not paid enough attention to work in the party," Mr Krav-chenko said. "Some speeches

licence privileges were not the Iraqi front might be unpredictable. The Soviet president is already under severe attack from the nearly two-month-old The White House alerted other Federal agencies, including the Commerce Department, to monitor more closely and if necessary stop all shipments deemed to be in risk of violating the UN embargo.

Mr Fitzwater said that the US asked political strikes engulfing the country.

Independent trade unions in the Russian Federation yesterday agreed to stage a one-hour warning strike on April 26 to show support for the miners' demands, which include the resignation of Mr Gorbachev. This is likely to involve for the

Mikhail first time workers from the vital oil and gas industries. Opposition forces led by Mr Boris Yeltsin and backed by striking coal miners want the Soviet leader to hold "round table" talks as a prelude to a coalition government, an idea which Mr Gorbachev's aides say he is considering.

Now Communist party hard-liners, borrowing the slogan "resign" from the democrats, are accusing the president of indecision in tackling labour unrest, economic collapse, and rebellious republics.

Mr Boris Gidaspov, head of the Leningrad Communist Party, has accused the Soviet leader of "unforgivable passiv-ity and inconsistency" in handling the country's economic crisis.
Mr Stanislav Girenko, the

Ukrainian party chief, said Mr Gorbachev should not combine the two posts as president and general-secretary.

The threats are tempered by the awareness of many com-munists that getting rid of Mr

whatever authority it has left. Mr Nikolai Stolyarov, a central committee member and a senior official of the hardline Russian Communist Party, said yesterday: "I think and hope that the plenum will show enough political realism to understand a simple truth

you cannot put all the respon-sibility for what is happening in the country on the shoulders of one leader". Icy politeness, Page 4

Michelin announces FFr5.27bn loss as demand for tyres falls

By William Dawkins in Paris

MICHELIN, the world's largest and most indebted tyre maker, yesterday announced a FF15.27bn (\$930m) net loss for last year and warned that the full benefits of its cost-cutting drive would not show until

The loss, caused by a plunge in tyre demand, a rise in finance charges and the dol-lar's fall, compares with a FFr2.65bn net profit the previous year and is slightly smaller than the group had earlier forecast. It includes a FFr3.36bn

exceptional charge for the cost of more than 16,000 job reductions — 15 per cent of the total — to be made worldwide in the two years to the end of 1992. The job cuts will be equally split between the US and Europe, where Michelin last week announced 4,900 job losses. It has also announced job cuts in the US, Spain and Britain, but warns that it has not yet reached its target. No jobs cuts are planned in Asia and Japan, the group's only growth market. Michelin expects to make

another loss this year, forecast at FFribn to FFr2bn by securities analysts, but estimates that it will start to break even towards the end of 1991 assuming an upturn in the US mar-ket, which absorbs 40 per cent

Turnover rose by 13.6 per cent from FF155.25bn in 1989 to FFr67.73bn last year, mainly because of the first contribu-tion from Univoyal Goodrich, the US tyre maker which Michelin bought at the end of 1989. Uniroyal Goodrich made a \$30m loss last year. Stripping out Uniroyal Goodrich, sales fell at an underlying 2.7 per cent

Sales fell on average by 5.6 per cent in the first three of the world total.

months of this year, with the North American market declining twice as fast as Europe. However, Michelin reckons it is not losing market share, which is just over 20 per cent

The cost of the \$1.5hn Uni-royal Goodrich acquisition drove debts up from FFr22bn to FFr28.5bn last year, with gearing up from 116 per cent to MARKETS

161 per cent of shareholders' funds over the same period. Michelin warns that debts will rise in 1991 as it pays for its restructuring, but turn down next year.

Gearing rises to an estimated 280 per cent if FFr5.5bn of sub-ordinated loans are counted as ordinated loans are counted as debt, estimated Mr Bob Barber, analyst at James Capel in Lon-At that level, it is hard to see how Michelin can turn the cor-

ner without a capital reconstruction or selling a large part of the business, he said. However, Michelin has no plans to sell industrial activi-ties and said it did not wish to consider issuing fresh capital until it had convinced investors that it was on the road to profitability.

The group has cut investments to FFr3bn this year - a quarter of last year's rate — but is making no cuts in its heavy research and development budget. It is also continuing to trim stocks, which were reduced by 13 per cent to FFr13.28bn in the last half of

STOCK INDICES

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*Source: Micropal offer to bid, net income reinvested 1.11.88 - 8.4.91.

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Management: British Airways - Flying on Bush meeting with Dalai Lama · 10 | risks the anger of Peking



Editorial Comment Financial Futures

Inti. Capital Markets Letters Letters

Bush's meeting in Washington with the Dalai Lama, exiled spiritual leader of 6m Tibetans, risks an angry reaction from Peking, despite White House attempts to play down its significance

London: \$1.782 (1.7885) DM2.98 (2.9775) FFr10.0775 (10.085) SFr2.5425 (2.535) Y243.0 (241.0) £ index 92.9 (same) GOLD New York: Comex Jun \$363.7 (363.1) 360.75 (360.65) M SEA OHL (Argus) Brent Jun \$19.575 (19.5)

Chief price change: yesterday: Page 17

New York funchi \$1.783

New York to DM1.672 FFr5.6545 SFr1.42625 Y138.35 DM1.6725 (1.885) FFr5.655 (5.6275) SFr1,427 (1.4175) Y136.35 (134.8) \$ Index 64.6 (64.5) Tokyo close: Y134.97 US kinchtime ra Fed Funds 5%%

FT-SE 100: 2,545.8 (+25.5) FT Ordinary: 2,001.4 (+15.9) FT-A All-Share: 1,230.65 (+0.9%) New York mid-DJ Ind. Av. 3,011.88 (+25.0) S&P Comp Tokvo: Nikkai

26,980.37 (+167.07) *LONDON MONEY*

closing 11提% (11多) Little long gift future: Jun 923 (92)

rea runes 34 % 2-mo Treesury Bills: yield: 5.723% Long Bond: 9713 yield: 8.083%

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EUROPEAN NEWS

The EBRD is launched but what its business will be is something of a mystery

Reconstruction bank takes off into a fog



pean Bank for Reconstruction and Development. the London based international insti-

charged with helping the economic and political regeneration of eastern Europe, is now officially open for business.

But quite what will be its business is still something of a mystery even after the three-day inaugural meeting which ended in London yesterday. The issue may be clarified later this week even the backle this week once the bank's board of directors - charged with the hands-on running of the bank - ends the meeting it is due to start today. It will begin the task of establishing the bank's operating and lend-

ing criteria.
The picture will become even clearer when the position of vice-president in charge of the bank's all-important merchant banking division has been filled. Without this indi-

THE European Bank can in place, the shape of the division responsible for 66 per cent of the bank's activities will not be apparent

Despite this, the bank has aroused strong feelings for such a youthful institution and many appear already to have written it off.

Hostility was initially stirred by what appeared to outsiders to be an Anglo-French conspir-acy which gave the bank a French president and settled it

Many question whether its president, Mr Jacques Attali, is the man for the job. A man of ideas and an attractive figure to some, but regarded by others as arrogant, he is emphatically not a banker, and freely admits it. He says he can hire bankers — although the senior people so far hired are over-whelmingly from the public sector in west and east Europe. Mr Attali's high-flown vision of the bank seems in conflict with the more prosaic view of its role outlined by some of its

ments together with the Euro-

41 shareholders

pean Community and the European investment Bank.
Mr Attali and his mentor. President François Mitterrand, speak of the bank as the first pan-European organisation; the seed corn of a greater Europe stretching from Dublin to Moscow. The US and others would prefer it to concentrate

on a narrower role of encour-aging the development of the market economy and bolster-ing democracies in the region.

Mr Attail yesterday denied any conflict of views about the institution. He said its role was institution. He said its role was defined by the articles of association, of which he was the chief architect. There was, he neglected to say, a battle-royal last year over these articles as shareholders, led by the US, impressed on the bank their desire not to let Mr Attali have a free hand.

These negotiations gave the shareholders, as represented by the board of directors, a strong role in the day-to-day running of the bank. They also resulted in the bank having a 60-40 split between lending to the private and the public sec-

tor sectors. More precisely, the bank must devote 60 per cent of its resources in the early years to the commercial sector that is, private businesses and those still in the state sector but are being privatised. Forty per cent will be devoted to intrastructure.

Both decisions, taken against Mr Attali's wishes, give rise themselves to potential difficulties. An active board means a large part of the running costs of the bank will be devoted to keeping the 23-strong board – larger than the World Bank's – in permanent place in London. In addition, the strictures of the bank will limit its infrastructure lending, the area in which, according to

some observers, eastern Europe's needs are greatest. Shareholders have also expressed concern that the bank should not interfere with the operations of other multilateral institutions in east Europe. The International Monetary Fund is providing balance of payments support, the World Bank project finance

reform, while its sister institution, the International Finance Corporation, is helping with the private sector. The European Investment Bank is also providing project finance, while private financial advisers from the City of London and alsewhere are in evidence all over the region,

Mr Attali speaks of the importance of technical assis-tance, but there is little technical experience in the bank and that would involve hiring consultants. He also stresses the bank's individuality in its lending rules: conditions for lend-ing will depend on political as well as economic criteria. He speaks of a "hierarchy of deterrence" against countries who regress in either political or economic terms.

economic terms.

The bank is also the one multilateral organisation to be able to lend to the Soviet Union – although in a strictly limited fashion to start with. But the political and economic disintegration of the Soviet state makes this seem like a less attractive prospect than it

Parliamentary setbacks put Rocard in doubt

By lan Davidson in Paris

FRANCE'S minority Socialist government has withdrawn one draft bill from parliamentary consideration and delayed another in the past 24 hours because it was unable to put together a majority. This double retreat has

spurred fresh speculation that Prime Minister Michel Rocard could be in danger of being dropped by President François Mitterrand.

Speculation has surfaced repeatedly since Mr Rocard was first appointed three years ago. He and the president are known to have an uneasy per-sonal relationship, and Mr Mit-terrand is widely believed to be alert to any opportunity of

alert to any opportunity of dumping him.

Until now, however, Mr Roc-ard has successfully guided his government through the diffi-culties of assembling shifting majorities in parliament, and he continues to enjoy high pop-

ularity in opinion polls.

The government's reluctance to press ahead with the two reform bills may suggest that its political fortunes are taking a turn for the worse, however. The bill withdrawn from parliamentary consideration was a plan to reform voting rules in regional elections next year. The purpose was blatant gerrymandering, being designed to disadvantage the conservative

opposition parties. The voting method being proposed would have embarrassed the moderate conservatives by confronting them with an uncomfortable choice between an open alliance with the extreme right-wing National Front and an open rejection of such an alliance.

The irony is that the bill could probably have found a majority, if it had not been for some fine print required by Mr Mitterrand against Mr Rocard's

The second bill, which has been postponed, would have reformed the savings banks and turned them into a largescale retail banking network.

The government has retreated there because the opposition was using the bill as an opportunity to mount an attack against the associated, state-owned Caisse des Dépôts et Consignations (CDC).

Software directive approved by MEPs

piracy of computer software leapt its final hurdle last night in the European Parliament

writes Andrew Hill.

The European Commission feared MEPs would amend the heavily-lobbied measure, upsetting the compromise agreed by ministers four months ago, but the award ments falled to many the award ments falled to many the same different falled to the sa

ministers four months ago. But the amendments failed to muster the necessary votes, despite the backing of the Socialists, the largest political grouping. The proposed directive will extend copyright laws to computer software, but allow a limited amount of "reverse engineering" – the unpicking of programs to create software compatible with the large computer companies' most popular products.

The unamended directive will now be put before the next meeting of internal market ministers in May for formal

Brussels pressure to vet more mergers

The European Commission would have vetted more than twice the number of industrial alliances it has so far done if according to the head of its merger inquiry unit, Reuter

Mr Colin Overbury said the sales thresholds which merg-ing companies had to pass before falling within the Commission's remit were far too high. Alliances with significant impact on the EC were slipping through unchecked as a result. Under merger control law the Commission can only vet a takeover or merger if the companies' aggregate worldwide turnover tops Ecu5bn (£3,44hn) and each of the companies generates at least Ecu250m within

the Community. Mr Overbury said practice was proving that the thresh-olds in the merger rules would have to be more than halved to allow the Commission to safeguard fair competition in EC industry.

Commission seeks garbage harmony

More money and greater care will have to be spent on the 2.2bn tonnes of garbage put into landfill dumps around the EC each year under a plan unveiled by the Commission yesterday, writes David

Buchan in Brussels-The plan would barmonise environmental and technical standards for landfills, encour e the raisin charges to cover the full costs of creating proper dumps and eventually re-landscaping them, and require each mem-ber state to set up a special fund to cover the costs of fighting pollution from landfills.

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FINANCIALTIMES EUROPE'S BUSINESS NEWSPAPER

E German protests running out of steam

By Leslie Colitt in Berlin and David Goodhart

DEMONSTRATIONS against unemployment in east Germemployment in east Ger-many appear to be giving way to apathy and resignation. Only 35,000 people turned up for a rally in Berlin yesterday compared with the 100,000 expected by the organisers. On Monday night only about 5,000 people demonstrated in

Leipzig, where weekly rallies earlier this year attracted tens of thousands protesting against the collapse of industry. East Germans are expressing increasing scepticism about whether they can change the economic situation by demonstrating, an attitude bred by 40

years of enforced passivity under the Communists. Addressing yesterday's dem-onstration, Mr Franz Stein-kühler, head of the IG Metall union, hit back at conservative politicians who had accused him of creating a climate of controntation which enabled terrorists to assassinate Mr Detley Rohwedder, president of the Treuhand privatisation agency, on April I. His critics have also condemned him for organising the weekly protest demonstrations in Leipzig against unemployment.
Mr Steinkühler said it was

wedder's murder to equate peaceful demonstrations with violence. He demanded an end to "willy-nilly" privatisation by the Treuhand which he said was demotivating workers.

IG Metall is hoping to win an extension of the one-year nosackings agreement it negoti-ated last year for the east Ger-man metal industry. The agreement runs out on July I but the union is to hold talks with employers on April 26. Many employers have been waiting for it to run out before announcing big redundancies.

Bonn spy charge

A Bonn defence ministry official has been arrested on suspicion of spying for the former Bast German Communist government for more than two decades, the federal prosecu-tor's office said yesterday, Reu-ter reports from Karlsruhe. It said that the 57-year-old

identified only as Mr Wolf-Heinrich P., was considered to be one of the most important Communist sples working in the military area.

UK group breaks new ground in Moscow

of attempts to spruce up dilapidated Bucharest in honour of President François Mitterrand who today pays the first visit by a

foreign leader since the December 1989 revolution.

By Leyla Boulton in Moscow

BRITAIN'S Carroll Group yesterday became the first western company to obtain a long-term lease on Soviet land when it finalised an agreement to build a £150m trade centre

It has created a joint venture with Moscow city council's Association of Hotels for the project. The British-Soviet Trade Centre is due to open on a 5-acre site in 1994.

The 99-year lease is the closest thing to foreign land own-ership allowed under new leg-islation in the Russian Federation, the country's largest republic, which has tried to press ahead with radical economic reform. But the legisla-tion has stopped short of allow-ing outright ownership by foreigners, partly because of fears that it would allow them to swallow up land at bargain

The centre will include 20,000 square metres of office accommodation as well as 500 hotel rooms. To facilitate approval of the deal, Carroll has also agreed to build a kindergarten for the local district, as well as homes for 150 families.

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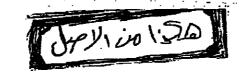
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The many parties of the state o

travelling people IRELAND'S travelling people do not appear in the tourist brochures. But their caravans are parked on the roadside approaches to most of the country's cities and towns. Clothes are hung on hedges. Children play among bits of scrap metal and rubbish.

The travellers – also referred to as "itinerants" or more commonly "tinkers" – are Ireland's nomads. They are on the bottom rung of

They are on the bottom rung of Irish society. An investigation by a government sponsored body in 1986 described the living conditions of travellers as intolerable. Half had no access to piped



Ireland

water, a toilet or electricity. Forty per cent lived by the side of the road on unofficial halting sites under constant fear of eviction. "No humane and decent society, once made aware of such circumstances, could permit them to persist," concluded the report.

Circumstances have changed little. The infant mortality rate of travellers is nearly three times the national average. Life expectancy is far lower. To most of the population.

the travellers are a troublesome group who turn garden suburbs into scrapyards, steal milk from doorsteps and washing off the line. They drink and fight and are not to be trusted. The traditional view, reflected in much official policy, is that travellers should be settled and blend in with the rest of the

But travellers are now press-ing for better treatment. They want recognition as a separate ethnic group, challenging the

commonly held view of Ireland as a mono-cultural country, where racism does not exist - simply because, apart from the Irish themselves, there are

There are about 21,000 iravellers in Ireland – half of one per cent of the population. While much of their history is either lost or is as yet unresearched, there are written references to there in the lots. centures, to them in the 12th century. The travellers' language, called cont or gammon, is an Irish yiddish, utilising old Gaelic words, English and words which seem to have roots in various other European languages.

pean languages. Travellers have tended to marry other travellers. There is a deep sense of clanship and even today marriages between travellers and "settled people"

travellers and "settled people are rare.

Until recently travellers would roam the roads of Ireland, practising various trades along the way. They would also cross to England and Scotland. The men would make tin pots and pans (hence "tinker") and the women would sell. In autumn there would be potato-picking.

would be potato-picking. Travellers were also renowned as traders, in particular of horses and donkeys.
Like nomads in many parts of the world, they have seen their old way of life all but disap-

Plastic and aluminium ruined the tin-making trade. Increased mechanisation meant fewer farm jobs.
Door-to-door selling has become a thing of the past.
Most of all, travellers have found it increasingly difficult to find places to park their caravans. Often there have been clashed with local residents.

Mary and Kathleen McDon.

Mary and Kathleen McDon agh are travellers who run, with government and private help, a laundry service in a traveller's settlement on the outskirts of Dublin.

Cousins in one of the more famous traveller families, they have been living in the same area for 17 years. "We were here before any of the houses round here were built," says Mary McDonagh. "Travellers have nowhere to go any more.

Italy takes legal action over tanker oil spill

of the supertanker Haven which sank off Genoa last Sun-day causing widespread pollu-tion, Reuter reports from Rome. The ship was registered in Cyprus, owned by a Liber-ian-based company, and char-tered by a Greek one, said Lloyd's of London.

Some of the clean-up costs are likely to be recovered from the International Oil Pollution

Compensation Fund. Italy could also obtain some \$19m under the Civil Liability Convention of 1969, according to

an industry specialist.
Winds yesterday blew some of the oil on to Italian Riviera beaches previously free of pollution. In Rome, Knvironment Minister Giorgio Ruffolo said anti-pollution vessels had collected just under a third of the 145,000 barrels of crude estimated to have leaked into the

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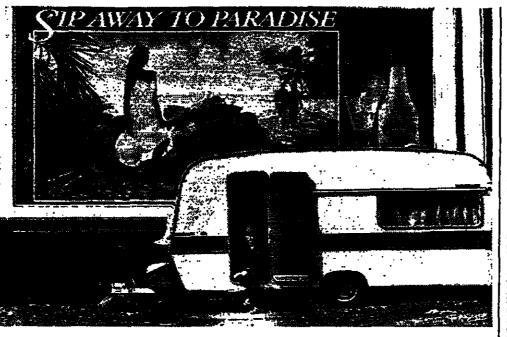
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EUROPEAN NEWS



All right for some, but for others travel - not all of it pleasurable - is a way of life

built houses, they still regard themselves as travellers.

"In summer especially, I'd want to be on the move," says

Wethleen Medican department of the same of th

built houses, they still regard themselves as travellers.

"In summer especially, I'd want to be on the move," says Kathleen McDonagh.

"I'd love to take off again. My children feel the same." She admits times were hard. She had 12 children: only six are still living.

Travellers have begun to protest about the way they are discriminated against. They are not allowed into most public houses and they say that recently insurance companies

recently insurance companies

payments, unlike others who can make such collections in their neighbourhoods. Some schools insist that travellers

schools insist that travellers attend separate classes.

Mr Niall Crowley, a social worker who has been involved with travellers for many years, says that there must be an anti-discrimination law in Ireland, as in other EC countries.

"Settled society is destroying the travellers way of life and making it illegal," says Mr Crowley. "They were once self-sufficient. Now they have no alternative but to exist on

government handouts."
There is some evidence that official attitudes are changing.
Mr Charles Haughey, the
Irish prime minister, recently
spoke of the "depth and value"
of the travellers' culture. The government realises that the travellars are a problem that won't just go away.

speedier EC process

TRE FRENCH government, frustrated by the European Community's lack of progress in agreeing minimum rights for workers, wants to waive the EC unanimity requirement and push through new social measures on a majority vote, Reuter reports from Paris.

Health and safety measures

Health and safety measures binding on all 12 EC states have already been passed by a qualified majority, in which countries' votes are weighted by their size. by their size.

Mr Jean-Pierre Soisson, French Labour minister, is now proposing that the requirement for unanimity be dropped completely for measures covered by the Social Charter adopted under the French presidency of the EC in December 1989.

"Within the framework of the Intergovernmental Confer-ence, France is proposing that the qualified majority rule be extended to all individual and collective workplace rela-tions," Mr Soisson said at yes-terday's cabinet meeting.

The Social Charter covers areas such as sexual equality. fair wages and the rights of workers to information about

their company's affairs.

Mr Soisson insisted that a
political initiative was necessary to break the deadlock. "If you just sit back...absolutely nothing will happen," he said.

Paris wants | Neo-Nazi runs riot on Berlin channel

BERLIN'S state-funded citizens' cable television channel broadcast an uncensored call on Tuesday night for neo-Nazi demonstrations to mark Adolf Hitler's birthday on April 20, Reuter reports from

An American named Logan Evans, calling himself the prophet of the new reality." said in a rambling, hour-long monologue in English and Ger-man that the Fourth Reich was coming and demanded that the German army be increased to

His call for fascist demon-strations throughout Europe came amid growing concern about neo-Nazi violence by dis-

about neo-Nazi violence by dis-oriented and unemployed youth in East Germany.

Broadcasting officials said they were powerless to prevent such programmes because Ger-man law barred prior censor-ship but a technician should have pulled the plug once the neo-Nazi content became clear.

Ms. Betting Brandi spokes. Ms Bettina Brandi, spokes-woman for the Berlin Open Channel said that Mr Evans would be banned from broad-casting again. In six years of citizens' broadcasting, only one programme had been stopped previously, because it was por-nographic, she said.

Ms Ingeborg Ludwig, legal adviser to the Cable Communication Authority, which oversees cable television in Berlin said, "That sort of thing can always slip through. We have had problems with both left and right-wing extremism.

During the Guif War, she said, Turks and Arabs had used the Open Channel Berlin to broadcast calls for Holy War and for the "Zionist occupiers" to be thrown into the sea. "Since we had nobody who understood Turkish or Arabic, we did not initially realise

The cable station, financed out of TV licence fees, allows any Berlin resident to register and broadcast two videos of up to 90 minutes every eight weeks, subject to waiting lists.

Producers are not required to disclose the contents. The station has a huge potential audience but hardly any viewers. Some 550,000 households are hooked up to the cable network, but so few watch Open Channel Berlin that it does not register in audience surveys.

"To that extent the damage caused by such broadcasts is relatively slight," Ms Ludwig

Dresden police said yester-day they were calling in para-military border guards to deal with an expected pro-Nazi demonstration on Hitler's birthday

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Japanese greet Gorbachev with icy politeness

Gorbachev's attempt to open a new relationship with Japan and ease political tensions in the Asia-Pacific region appeared to be on the brink of failure yesterday.

He was politicly received in separate magnificent occasions by government. MPs and insi-

separate magnificent occasions by government, MPs and busi-ness leaders - but nowhere has he made the political or personal breakthroughs which had been his hallmark in the West in the late 1980s, and which he hoped to repeat dur-ing a founday wisit to Japan. ming a four-day visit to Japan.

The issue at the core of the frigid relations between the two countries – the Soviet Union's refusal to return the four Kurile Islands seized from Japan immediately after the war – continues to prevent radical improvements on any level: political, commercial or diplomatic.

Mr Gorbachev and Mr Tosh-iki Kaifu, the Japanese pre-mier, met twice yesterday, the latter session with only one or two aides each and devoted to the problem of the disputed islands – but without evident agreement. A further session, billed as the final one, is to be held this morning.

All the indications are that Mr Kaifu has urged a series of compromises on the Soviet president - notably, that he return to the Soviet position of 1956, under which two of the four islands were offered and the status of the other two left open. Mr Gorbachev has apparently responded by proposing more talks on the dispute in the future – but with no hint of leaning towards the Japa-nese position. Most speculation in Tokyo last night pointed to

Mikhail a communique today which recognised the existence of a territorial dispute, but stated the two countries different

positions.

In a speech to the Japanese
Diet yesterday, Mr Gorbachev
implicitly recognised the existence of the territorial issue - something the Soviet side has previously refused to do. In a passage added to the official text, he said the outcome of the meetings would be a resolution of the issues the war had left behind — "including the most difficult one of all — that of territorial demarcation". In the same speech, he talked of "past mistakes (which) should be

But these were symbolic ges-tures to a Japanese audience – and fell far short of the major steps for which Mr Kaifu has asked, and which Mr Gorb-achev would have to deliver for

achev would have to deliver for substantial amounts of investment and aid to be released.

The main substance of Mr Gorbachev's Diet address – a wide-ranging plea for a new security order in the Pacific, involving a conference of China, India, Japan, the Soviet Union and the US, together with unilateral Soviet military reductions to be followed by reductions to be followed by multilateral cuts - carried lit-tle weight with MPs and was not even put formally to Mr Kaifu by Mr Gorbachev.

A spokesman for the Japa-nese Foreign Ministry said last night that Mr Gorbachev mentioned only the five-power con-ference, and otherwise did not raise the security issue. Asked if Mr Kaifu had received the idea without enthusiasm, the spokesman said: "You would

Business cool to plea for economic co-operation

By Stefan Wagstyl and John Lloyd

JAPANESE business leaders yesterday reacted cooly to a plea for economic co-operation from Mr Mikhail Gorbachev,

Mr Gorbachev, who is visit-ing Japan for the first time, made an impassioned appeal for help in a speech to an audience of 550 Japanese business-

men.

He listed oil and gas, forestry, fishing, tourism and
other fields where he wanted
Japanese collaboration. "Let's not lose time," he said. "Don't hold back from taking part in these great projects."

tle enthusiasm, reflecting the Japanese view that the longrunning territorial dispute between the two countries must be resolved before economic co-operation can begin and that the Soviet economy is in any case too chaotic to absorb much investment.

Mr Gaishi Hiraiwa, the chairman of Keidanren, the main

Japanese employers' federation and host for yesterday's meet-ing, gave his guest a blunt message. Japanese business would co-operate with the Soviet Union but only on two conditions. "Our two countries must solve their political problems. And since the economic conditions and infrastructure in your country are inadequate, there must be movement towards developing the foundations for an orderly market economy."

Earlier Mr Gorbachev got a similarly cool, though less blunt, response from Mr Toshminister, who also said that Japan would not develop economic relations unless there was progress on dispute over Japan's claim to four islands seized by the Soviet Union in 1945. Mr Gorbachev told his business audience that Mr Kaifu had told him Japan would look at projects on a

Taiwan opposition holds 10,000-strong rally

ABOUT 10,000 people marched through central Taipei yesterday shouting slogans and waving banners demanding democratic reform, in a show of strength by Taiwan's maintained opposition party, Reuter reports from Talped. "Down with the old thieves!"

protesters screamed, calling for the resignation of elderly depu-ties of the ruling Nationalist Party, who are holding a National Assembly session to approve the first big constitu-tional reforms in 40 years. The Nationalist Party says the constitutional revisions

the constitutional revisions before the assembly will pave the way towards a new era of democracy in Taiwan, which began political liberalisation by ending martial law in 1987. But the Democratic Progressive Party, which was legalised in 1989 and is heavily outnumbered in parliament, says the Nationalists merely aim to protect their power by including undemocratic revisions, includ-

ing the retention of emergency powers by the president.

After marching about two miles through shuttered streets, the demonstrators con-fronted barbed-wire barricades and hundreds of riot police blocking the way to the square in which opposition leaders planned to make speeches.

But three hours into the

demonstration, the mood remained peaceful and there was no sign of the widespread rioting that many of the island's 20m people had feared. Authorities, declaring the protest illegal, threw a cordon of thousands of policemen around several blocks in the city centre. On Tuesday even ing, President Lee Teng-hui made a rare speech to the nation to appeal for calm. In a statement released yesterday, he urged opposition leaders to negotiate with his party and condemned them for "turning their backs on democ-racy" by holding the protest.

HK government attacked

By John Effictt in Hong Kong

HONG KONG'S government was yesterday attacked by local legislators for running a secretive administration and for failing to disclose details of its plans to build a HK\$100bn (£7.18hn) international airport, which has become the subject of a diplomatic confrontation with China.

During a long and tense debate on the project in the colony's Legislative Council, the government was accused of being "draconian and irrespon-sible" and "out of touch with people on the streets".

This marked a significant escalation in domestic terms of the issue, with the Hong Kong government becoming the butt of public criticism instead of Peking. The diplomatic confrontation has arisen because China wants to establish a measure of control over the project and over other issues before it regains sovereignty in

Hong Kong in 1997. Talks initiated by Mr Douglas Hurd, British foreign secre-tary, during a visit to Peking failed last weekend. The Hong Kong government is now considering whether to try to reopen talks.

August 1990. He had been held with Mr McCarthy. Mr McCarthy, 34, is among 12 western hostages held in Yesterday's debate was initiated by Mr Martin Lee, leader of the colony's main pro-de-mocracy party, who arrives in London today to urge British Lebanon - six Americans, three Britons, two Germans and an Italian. Most are politicians to stop Hong Kong giving way to China's demands for a measure of control. believed held by Moslem fundamentalists loyal to Iran.



Safe haven plan brings relief to Turkey but long-term worries over Kurds

By John Murray Brown in Ankara

TURKEY'S sense of relief was all too apparent yesterday after the announcement that the US military is to help establish safe havens in northern Iraq for the thousands of refugees camped on the Turkish border. Although officials emphasise it is only a temporary solution

lets Turkey off the hook. Turkey has faced growing criticism from the aid commu nity for confining the refugees to border areas inaccessible to normal relief operations - the main reason for this week's US led-helicopter airlift to the estimated 300,000 refugees on Tur-key's southern border. Ankara has argued that the nature of the terrain makes it more practical to assist the refugees inside Iraq. As one official explained, the Iraqi lowlands are some 10km from the border areas while Turkey's flat lands suitable for camps are 150km

IRAQ is asking the UN Security Council to relax the ban on the sale of its oil so that

Baghdad may obtain a total of \$942.5m (£526.5m) to buy food and to meet the devastated

nation's "basic humanitarian

they expect the Council's sanc-tions committee to meet tomor-

row to consider the request.

Easing the ban would require the assent of all 15 committee

The responses of the United States, Britain and France will

be guided by Iraqi action fol-

lowing a decision of the three powers to set up secure camps in northern Iraq in an expan-

ded relief programme for Kurd-ish refugees fleeing brutal

The army said the infiltrator

was one of two Arabs who pen-

etrated the border. It said the area was still being searched.
Security sources said it was not clear whether the gunnen were linked to an attacker

who wounded an Israeli soi:

dier before being shot dead early on Tuesday in the same kibbutz.

It was the ninth border infil-tration this year.

Reuter reports from Beirut. Friends and relations of Mr

tion. The first firm word that

he was alive and well came from Irish hostage Mr Brian

Keenan who was freed in

McCarthy starts

sixth year

Israeli farmer

shot dead in

border raid

UN officials said last night

Voicing support for the plan, Mr Yacob Youssil, a member of the Iraqi opposition, predicted last week that 80 per cent of the refugees would return if their security could be guaran-

Ankara's worry now is that the safe havens could all too easily become a permanent Kurdish presence on its southern borders. A main concern for Turkey has been to avoid a repeat of the 1988 crisis when it opened its borders to 60,000 Kurds fleeing President Saddam Hussein's chemical attacks. Of these, fewer than 2,000 were resettled, while almost 28,000 remain in three Turkish camps in the south-

The US was flying reconnaisance missions yesterday while US officials confirmed that experts from the Disaster Assistance Response Teams (Dart) were already inside northern Iraq surveying possi-

repression by Iraqi troops.

Mr Abdul Amir al-Anbari,
the Iraqi delegate, discussed

the situation yesterday with Mr Thomas Pickering, the US

He told reporters later: "We

believe there is no need for foreign forces to protect the

Kurds because they are really

protected by our own people." Mr Javier Pérez de Cuéllar,

the UN secretary-general, who discussed the Kurdish crisis in

Paris with French officials,

again emphasised a need to respect Iraqi sovereignty.

If refugee camps were to be maintained under UN auspices the entire operation must be approved by the Iraqi govern-

By Michael Littlejohns, UN Correspondent in New York

Iraq urges UN to relax oil ban

ble sites. Meanwhile in Divarbakir, UK and French officials were in talks with the US mili-

One diplomat suggested the plain between Habur bridge on the Turkish border and the Kurdish town of Zakho might prove the most suitable site. Yesterday a US military official confidently predicted the refugees could be back inside Iraq within 30 to 40 days. Mr Murat Sungar, the for-eign ministry spokesman, said the plight of refugees could not just be ignored "because there is no consensus in the UN".

Earlier this week, Mr Kurt-cebe Alptemocin, the foreign minister, said there would have to be a UN sanction for the plan. However, the ministry said yesterday it was unlikely the Security Council would pass "anything more forceful than 688" — which states that Iraq's repression of the Kurds constitutes a threat

Baghdad's request to resume

oil shipments is expected to be

influenced also by how far Iraq

the Security Council's order for

the destruction of its chemical, biological and ballistic weap-

ons and nuclear weapon-usable

Under the Council's terms

to international peace and

Before Tuesday's announce-ment of the safe havens, Mrs Sadsko Ogata, the UN High Commissioner for Refugees, said the aid community had to be "imaginative" while conced-ing that a US military presence might be necessary to secure the safe haven plan. For all that, it remains

unclear how the US can hand over the operation to the UN without further Security Council resolutions.

Turkey says it will provide logistical support to the refu-gees returning home, airbases to supply the safe havens and national TV and radio to give information on the best routes back into Iraq.

Turkey says it has no plans for a military role inside Iraq. However, its bases at Incirlik and Batman are likely to be used by US and other allied

The western permanent members' attitude towards

An international commission is to be set up to supervise the destruction of all of Iraq's most

In his letter to the sanctions

committee, Mr al-Anbari said the funds sought would cover the country's most critical needs during the next four At present these requirements exceeded the govern-ment's resources and those of

for a permanent ceasefire, which Iraq accepted uncondi-tionally last Friday, details of the amounts and locations must be given today to the secinternational humanitarian organisations.

retary general.

The International Atomic Energy Agency in Vienna has to be informed by the same Among purchases for which cash was sought were 140m razor blades, 40,000 tonnes of deadline about any nuclear weapons material that Iraq laundry detergents and 20,000

ment and the Security Council, be said. Kuwait to sign mines contracts

ONE OF the first contracts for A GUNMAN who crossed from clearing Kuwait of Iraqi mines and unexploded allied bombs is Jordan shot dead an Israeli farmer and wounded three expected to be signed this weekend by Royal Ordnance, others yesterday before being weekenn by Royal Ordnance, the UK arms company, and the emirate's government.

The deal would be valued "in the low hundreds of millions of dollars," according to one Britkilled by troops in the second clash in north-east Israel in two days, the army said, Reuter reports from Neveh Ur,

Unusually, Royal Ordnance, part of British Aerospace, would subcontract much of the early munitions clearance to a 150-strong unit of the British army, the 21st Squadron of the Royal Engineers. Members of the unit would receive army pay – a factor which gave Royal Ordnance a significant price advantage in bidding for

The Royal Engineers would undertake the work for the first four mouths, after which

is it understood that Royal Ordnance would provide its own clearance team. The emergency clear-up of unexploded munitions in

Kuwait - which has concentrated on main roads and civilian areas - has been con-ducted exclusively so far by allied military units, and is nearing completion. More than 3m munitions of one sort or another have been cleared. However, the remaining task in the emirate is colossal. Iraqi minefields along the beaches and southern border of Kuwait are untouched, while hundreds of deserted Iraqi ammunition dumps still scatter the city. One of the most serious

problems is the clearance of unexploded allied bomblets, which litter the deserts of north-east Kuwait and large tracts of the southern oilfields, where Iraqi armoured positions were heavily bombed. Bomb disposal experts in Kuwait estimate that millions of such bomblets remain unexploded - largely because they fell into cushioning sand and failed to detonate.

"Sorting out that lot will take months - to do the oil wells throughly may take years," said Lt Col Mike Brooke of the Royal Engineers, who is co-ordinating the allied

Kay Associates, the US ord-trance group, has already won a contract to clear up three Kuwaiti air bases. The group had close links with the emir-ate's air force, for which it pro-vided training before the inva-sion. States international and UBX, two other large US ord-nance companies, are also in nance companies, are also in Kuwait vying for contracts.

US struggles to shake off Iraq's deadly embrace

Lionel Barber and Alan Friedman review a reluctant policy shift

PRESIDENT George
Bush's hopes of a quick,
clean departure of all US
forces from the Gulf lie shattered. By committing between
5,000 and 10,000 troops to

5,000 and 10,000 troops to northern Iraq to set up refugee camps to shelter, feed and clothe hundreds of thousands of Kurds, Mr Bush has been forced reluctantly into a fundamental shift in US policy. Until just a few days ago, he hoped to contain relief efforts to the Iraq-Turkey border zones – with the United Nations rather than the US taking charge. Now, under mounting pressure at home and abroad, he has been been pressed into a commitment pressed into a commitment which seems at best open-ended.

open-ended.

The risks of GIs being lured into renewed clashes with the remnants of President Saddam Hussein's army are obvious. One point in Washington's favour is that Iraqi forces have not been involved in action north of the 36th parallel since the US imposed its ban last week. Further guarantees from Iraq may have been sought via the United Nations – though this has yet to be confirmed or denied by US officials. "We are operating on the

assumption that they (US forces) will not be attacked with the United Nations in there. I think there would be a serious problem for Saddam Hussein if he took on the entire United Nations," a grim-faced Mr Bush told reporters

on Tuesday night.

The obvious caveat is that since the end of the Gulf war, Mr Bush and his advisers have been operating on a number of assumptions which to date have proved false.

In the afterglow of a famous victory, the White House was convinced that someone, somewhere in the defeated Iraqi army would lead a coup against Mr Saddam. Once again, US officials, including Mr Bush, under estimated their opponent's staying power.
At the same time, military

and political intelligence appears to have misread the importance of the substantial Iraqi armed forces stationed in northern Iraq near the Turkish border throughout the war. These forces emerged largely unscathed from the Gulf war,

which was fought in southern Iraq and Kuwait. Mr Brent Scowcroft, President Bush's national security adviser, once termed the northern army as defensive in nature". What Mr = ined - the famous

The special UN representative for the Kurdish question said Iraq accepts the establishment of refugee camps in the north, but is wary of foreign troops manning them, AP writes from Ankars. The Anatolia from Ankara. The Ankana news aganecy reported yesterday from Bagindad, that Mr Eric Suy, a Belgian diplomat, said that Iraq had accepted that the camps would be established for humanitarian reasons, but that allied troops on its soil could be a problem.

predict was that these "defen-sive" forces would turn mur-derously offensive against the rebellious Kurds in the north and Shi'ites in the south. On Tuesday night, Mr Bush again sought to justify his reluctance to intervene in defence of those he had at one time incited to overthrow Mr Saddam's regime - an issue which Democratic critics and some Republicans in his own party are forcing him to con-

"We never implied that," he said, "All along I have said that the US is not going to intervene militarily in Iraq's internal affairs and risk being drawn into a Vietnam-style

quagmire."

Even Democrats who supported Mr Bush's decision to go to war - such as Congress-man Stephen Solarz of New man Stephen Solarz of New York – are now complaining that US forces should have pressed on to Baghdad to "fin-ish the job". They have been joined by the much larger group of Democrats, including Senator Edward Kennedy, who supported continuing UN sanctions to remove Iraq from Kuwait rather than the use of

force.

The Gulf war was prosecuted with the perceived lessons of Vietnam very much in mind, such as avoiding a half-fought war with unclear objectives and ambiguous public backing. Yet the other lesson is that pulling out a \$50.000 strong. pulling out a 500,000-strong army at the end of a war in the Middle East - even a conflict lasting six weeks - is unrealis-

Saddam Hussein with arms, credits and technology for much of the 1980s, has discorered that extricating itself from the deadly embrace with Baghdad is proving a good deal more difficult than first imag-Scowcroft and others failed to notwithstanding.

Germany boosts relief effort in northern Iraq

THE German government yesterday agreed a sharp increase in aid for Kurdish refugees in the area around northern Iraq, with a total of DM440m (\$266m) now earmarked for a humanitarian operation given all-party support in Bonn. Mr Hans-Dietrich Genscher,

the foreign minister, said German hospitals would offer beds for victims of Baghdad's aggression against the Kurdish people. Mr Genscher, who will fly to eastern Anatolia tomorrow to inspect the relief operations, said the lives of "hundreds of thousands" were at stake

In an unusual display of har-mony, the German Bundestag unanimously condemned Iraq's persecution of the Kurdish peo-ple as "attempted genocide", A motion proposed by the gov-ernment and opposition sup-ported the use of military force in the region if necessary to dissuade the Baghdad regime from further action against the Kurds. Yesterday's increase in aid to the refugees, agreed at the weekly cabinet meeting, came as the German army sent more helicopters to eastern Turkey for use in supply missions for the displaced popula-



Genscher: going to inspect

tion. A total of 20 Bundeswehr helicopters are planned to be in use there later this week.

• Reuter adds from Brussels:
Belgium will send four C-130 transport aircraft to Iran on Saturday with aid for Kurdish refugees, Mr Guy Coeme, the

defence minister, said.

Mr Coeme told Belgian radio yesterday that the military air-craft would carry tents, beds and medical supplies to Iran, where the aid would be distributed to Kurdish refugees there by groups working with the European Community.

EC to press Baker for role as Middle East peacebroker

By David Gardner in Luxembourg

Journalist John McCarthy, the longest-held British hostage in Lebanon, began a sixth year in captivity with little sign that his ordeal would end soon, THE European Community must play a key role in the Middle East peace process by helping to bridge the gap between hardline Arab states such as Syria, which insist on McCarthy in Britain marked the anniversary with prayers and candlelit vigils. Thou-sands were yellow ribbons to a UN-sponsored international peace conference, and the more show support.
No group has claimed responsibility for his abducmoderate Arab countries, and Israel, which have edged towards the "regional" talks formula favoured by the US. This was the message EC foreign ministers were expected to give Mr James Baker, the US secretary of state, at a meeting last night in Luxem-bourg on the eve of his third peace mission to the Middle

The Community was also set

insistence on a seat at the negotiating table, alongside the US and the Soviet Union. There will be no European participation in any [Middle East] economic recovery pro-gramme which includes Israel, without our political involve-ment," stressed a senior EC

ister of Luxembourg, which currently holds the EC presi-Last Friday in Geneva, the EC "troika" – the foreign ministers of Italy, Luxembourg and the Netherlands – gave full

This position was explained last week to President Bush by Mr Jacques Santer, prime min-

The Community was also set backing to Mr Baker's efforts to reiterate to Mr Baker its to secure face-to-face Arab-Is-

raeli regional talks. The EC now wanted to make the form of this support "specific", the diplomat said. The EC feels it usefulness to the process is in part because it has favoured the "interna-

tional" peace conference sought by Syria and the Pales-tine Liberation Organisation (PLO). Such a UN-backed conference would have on the top of its agenda security council res-

clutions 242 and 338, the "landfor-peace" formula requiring Israel to withdraw from the occupied territories in exchange for a settlement. EC diplomats argue that "we

can cover Syria and the PLO"

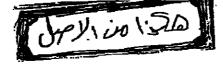
tiative, and providing it with some UN cloak by virtue of Britain and France's member-ship of the security council if regional talks were to prosper, in this vices the security gran. regional talks were to prosper, in this view, the security guarantees that underpinned them would eventually have to be routed through the UN. A community presence would also, diplomats say, offer some guarantee that the Palestinian lesses a beat separate made. issue - kept separate under the "two-track" US formu-

la - would not be pushed irre-trievably into the background. We believe its in the intercest of all parties that a strong Community presence is there," a senior official arranging the Luxembourg meeting said, and Mr Baker "clearly wants the

Community involved." Diplomats believe the EC's political stock has risen in Washington following the European summit's surprise endorsement last week of Mr John Major, the UK prime min-ister's "safe haven" for the Kurds initiative.

Subsequent moves by the US to back up international relief efforts with a military presence and the threat of force confirm this, they argue.

Last night's talks were expected also due to centre on how best to coordinate the aid and security effort, to see "whether we can steer our initiatives, using the UN, so that . we can really protect the Kurds," a senior diplomat said.



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id Alan Friedo

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Japanese lack confidence in chip talks with US

WORLD TRADE NEWS

By Robert Thomson in Tokyo

JAPANESE officials are publicly confident - but pri-vately cautious - about pros-pects for a quick settlement of a new semiconductor pact with the US government.

A new round of negotiations

was to begin here today, but the Japanese Ministry of Inter-national Trade and Industry (Miti) said last night that the delayed arrival of US representatives would mean a resumption delayed until early next

Japanese pegotiators are doubtful that the part will be settled at this meeting, and say that the US position on several sensitive issues, such as a target for market share for foreign semiconductor chips in Japan, is "unreasonable".

The present five-year pact is to expire at the end of July. US and Japanese industry officials have wanted the new agree-ment to be finished well before The most serious disputes

are problems unsettled from the present pact, including the

Japan agreed that a 20 per cent US officials insist that 20 per cent was part of the agreefigure clearly stated in the new

At the end of last year, the foreign share was reckoned to be 13.2 per cent.

Japanese negotiators say that, if they allow the 20 per cent figure to be identified, the pact could set a dangerous precedent for managed trade agreements with the US. Tokyo fears that US frustration in disputed areas - ranging from cars to computers - could lead to a rush of market share tar-

gets.

"The market share problem will not be settled by the pact negotiators. This is a political problem and it will need a political solution," a senior Japanese trade official said.

Miti officials expect that they will have to include a reference to 20 per cent some.

any claim by Washington to establish the pact as a prece-dent for other products difficult to secure.

Although the concept of a target remains disputed, Japanese negotiators say that the two sides are close to agree ment on how to measure the market share. Until now, two sets of figures have been used - a survey of chip-makers by the independent World Semi-conductor Trade Statistics (WSTS) body and a Miti survey

Since the start of negotia-tions, the Japanese govern-ment has insisted that Washment has insisted that washington drop sanctions imposed under the present agreement. One negotiator said US officials presume that "we will drop our opposition to the 20 per cent figure", if the sanctions are removed

tions are removed.
"We know that they are using these old sanctions as a bargaining chip. It is quite unreasonable. The sanctions are ridiculous and our con-cerns about the 20 per cent are very reasonable," he added.

erence to 20 per cent some-where in the new agreement, but they want the final word-Seeking a Third World accord after a near miss

Peter Montagnon assesses progress in OECD talks on subsidy reductions for export credits

EEK-LONG talks in the Organisation for Co-operation and Development have broken up without final agreement on a package of subsidy reductions for export credits and tied-aid loans to developing countries but hopes remain that a deal can be struck before June.
Participants described the

outcome as a "near-miss" rather than a breakdown, after two years of often contentious discussion. A further meeting is expected about May 17 to see whether final agreement is pos-They said the outlines have

now emerged of a possible package which would: Eliminate routine interest rate subsidies on export credits to all developing countries, although a transition period would be allowed for loans to the poorest countries.

• Impose strict limits on the use of tied-aid credits (export credits sweetened with aid

The draft package lists a range of circumstances in banned altogether unless they had a minimum grant element of 80 per cent, making them prohibitively expensive.

Ronald Shiel - Chairman.

Everything now hinges, though, on whether agreement can be reached on how the package would be implemented. Delegates said it was still far from certain whether hard-line governments, such as that of the US, would consider it had enough bite to be worth

accepting.
Under the draft, the 30 per cent minimum grant rule would apply to credits for all projects which would normally be commercially viable.

Exception would be made for deals involving the poorest developing countries as well as some slightly better-off nations that are still eligible for con-cessional loans from the World Bank's IDA affiliate.

he minimum grant would also apply on all tied aid credits, regardless of the commercial viability yardstick, to richer developing countries. These are defined a countries too prosperous to be eligible for World Bank loans of more than 17 years, the ceiling now being per capita

The 80 per cent minimum grant might also apply on loans for all unusually large projects, starting with those

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whose value was about \$100m. Conditions such as these should be sufficient, in theory, to aliay US worries that markets for certain products, such as telecommunications, were being spoiled by mixed credits. The US has also become worried about the way in which mixed-credits have become necessary to win any capital goods business at all in certain countries, such as Indonesia.

Considerable uncertainty remains, even so, about the definitions and implementa-tion. In particular, delegates say there is no agreement yet about how to define the yard-stick of commercial viability. Only if points such as this can be ironed out will it be possible to present a package to finance mninisters for ratification at the OECD annual meeting in

A further issue which remains to be settled is the degree to which the package would be enforceable.

Some exemptions might be allowed, but only after detailed minating in some cases with the donor country being forced to make a written explanation to the OECD secretary-general.

UK business campaigns to double sales to Japan

By Andrew Taylor

A CAMPAIGN to double British exports to Japan during the next three years was launched yesterday by chair-men and chief executives of some of Britain's biggest companies.

Companies will be encouraged to establish offices and manufacturing capacity in Japan. Previous sales cam-paigns supported by the UK. Trade and Industry Depart-ment have concentrated on promoting exports, rather than investment, in Japan. The aim is to raise the value

of British exports to £5bn, compared with £2.63bn last year, said Mr Michael Perry, vice-chairman of Unilever and chairman of the Priority Japan campaign. "An important objective over the next three years will be to manage well as the value ars will be to increase mar-

of exports."

The campaign — launched yesterday by Mr Perry, Sir David Plastow, chalman and chief executive of Vickers engineering group, and Sir Paul Girolami, chairman of Glaxo pharmaceuticals group — is being supported by the DTI and the British Overseas Trade Board.

Mr Peter Lilley, Trade Secretary, said the government would provide financial support of £400,000 during the first year of the campaign.



Perry: After bigger share

GE invests in Austria

By Charles Leadbeater, Industrial Editor

GENERAL Electric of the US yesterday strengthened its position in European power neration markets through a \$2.5m investment in Elin Energieversorgung, the Austrian power plant contractor, to underpin a broad joint venture

The two groups.

The venture will put GE's expertise in gas turbine technology and combined-cycle power stations with Elin's power contracting activities in design and appropriate the contracting activities in designing and managing the building of power stations. GE will thus take about 5 per cent

of Elin Energieversorgung. Elin said the joint venture would concentrate on power projects in Austria, the other German-speaking areas of cen-tral Europe and Scandinavia. The two groups will also col-laborate in the Far East and

ODA 'out of credit funds'

By Peter Montagnon

UK'S Overseas Development Administration (ODA) has already run out of money for spending on mixed credits in the 1991-92 fiscal year, according to an assessment by the Export Group for the Constructional Industries.

The current year's allocation was quickly swallowed up by a surge of business in the Far East, notably Malaysia, the

East, notably Malaysia, the group said.

ODA only publishes figures for past spending on mixed credits and does not normally say how much will be available when its aid budget, now running at a total of some £1.8bn, is established each year. Yesterday, officials confirmed that a large number of successes so far this year means that the forecast for spending over the entire year spending over the entire year had been exceeded. However, ODA said it was

still prepared to consider mixed credit deals that would not involve government spend-ing before Aporil 1992.

Hungarian claim

HUNGARY'S questionable trade claim against Moscow has reached \$1.80n, much of it built up after Soviet solvency had been thrown into doubt, writes Nicholas Denton in

Budapest. In the first quarter, Hungary ran a current account surplus on non-convertible trade of over Rbs600m, the bulk of that with the Soviet Union, according to Hungary's central bank. This concluding rouble balance is expected to bring the ultimate accumulated surplus with the Soviet Union to about Rbs2bn (\$1.8bn at the agreed conversion rate).



AMERICAN NEWS

US copes with rail strike, but a day could make the difference

Industry is holding its breath report Nikki Tait and Barbara Durr

S INDUSTRY was hoping yesterday that Washington would intervene quickly to hait a national rail strike that threatened to disrupt the economy. The American Association of Railroads said the stoppage, which began yesterday morn-ing, was affecting freight traf-

The second of th

fic across the entire country, with picketing widespread. The association said it was not aware of any freight car-rier which was trying to operate, aithough Amtrak passenger traffic in the north-east seemed to be flowing normally. The Illinois Central Railroad

said: "If it drags on, some customers that are dependent on rail transportation will have some real problems. They won't be able to get product out of their plants." Mr Thomas Hanna, president

of the Motor Vehicle Manufacturers' Association, said 70 to 80 per cent of motor manufacturing plants would be affected within 24 hours. All sites could be closed by tomorrow. Chrysler has warned about "massive closures" in the

industry if the strike were to drag on, but said yesterday morning it had made no imme diate changes at its plants. It warned, though, that the position "could change in a day" USX, the steel and natural

resources group, also unlikely to be any impact from the first day of the strike. It declined to say when the halt in railroad traffic might start to bite, but steel companies generally will probably be

affected in a matter of days rather than weeks.
USX said it had "done what it could" by stockpiling raw materials before the stoppage, and by lining up alternative

means of transport.
The coal industry is also hoping for a short strike. Most US coal production is shipped by rail but, with winter over, the seasonal peak has past. Industries including chemicals, ore, and lumber, as well

US: COMMODITIES CARRIED BY RAIL (1990)

as second-, third- and fourth-

Motor vehicles and equipment

or outright stoppages if the strike is prolonged.

The US Postal Service said it stopped sending mail via rail last weekend and planned to

use trucks until the strike was settled. Minneapolis-based Cargill, one of the largest American working closely with customers to manage supplies and was operating its busines using alternative transport, stockpiled materials and addi-

tional storage facilities.

supplies would be safe for the moment from the strike, if they have built up stocks. R.R. Donnelley, one of the largest US printing and publishing ouses, for example, says that it is using stocks and increasing these by truck.
Trucking companies

Grain elevators, most of

which use railways for shipping, are also being affected.

There was no immediate impact on prices for grains and livestock on the Chicago

futures markets yesterday. Livestock moves largely by

truck and this is not the criti-

grain season. In any case, trad-

ers do not believe the govern-

ment will allow the strike to continue more than a few days.

Chicago area companies that

% of total carloads

17,415,507 (100%)

depend on rail shipments for

cal harvest time in the US

result of the strike, but played down notions of massive additional demand. "It's been a trickle effect," said Arkansasbased J.B. Hunt. "It started slowly yesterday, and all our

capacity is now fully utilised." Ryder System, another big trucking group, painted a simi-lar picture. "Huge would be too strong a word for the upsurge," it said. "We have seen quite a few requests in the past week, mainly from companies which had "extremely time-sensitive requirements".

In Chicago, the biggest worry was commuter transport. However, some 75,000 Chicago area commuters were virtually unaffected yesterday morning after a court order late on Tuesday had required the Chicago and Northwestern Transportation Company, one of the largest commuter lines, to continue operations. The case was brought by Metra, the Chicago-area commuter agency which contracts the railways. The order is to last 10 days.

Railway companies had turned down union offers to keep operating the commuter lines, saying they would close all operations because of fears of vandalism and passenger

Mr Jeffrey Ladd, Metra chairman, said C&NW was trying to inconvenience commut ers so as to press Congress into legislating a solution unfavourable to the unions. He accused the company of a "lack of corporate citizenship".

incoming car traffic to Chicago, was normal. Service on Amtrak between Chicago and other key mid-western cities such as Milwaukee and Minneapolis was expected to be disrupted.

Bush meeting with Dalai Lama risks Chinese anger

By Our Foreign Staff

PRESIDENT George Bush has held a meeting in Washington with the Dalai Lama, the exiled spiritual leader of 6m Tibetans, risking an angry reaction from

The Tibetan leader, forced to leave his homeland by China in 1959, has frequently had meetings with members of the US Congress which has voted

US Congress which has voted over the years against Chinese actions in Tibet, but his first meeting with President Bush was politically significant.

"The president is meeting him in his capacity as a respected spiritual leader and Nobel Prize winner," the White House said in a brief notice attempting to play down the meeting held at the White House on Tuesday evening.

Reporters and photographers

Reporters and photographers were not allowed to record the start of the meeting, as is customary, and no details of the

talks were released Since the US and China normalised relations more than a decade ago, the White House has snubbed the Dalai Lama

on previous visits. US-Chinese relations are now under strain because of reported arms sales by Peking to the Middle East and the possibility Washington may with-draw most favoured nation trading status for Chinese exports.

Peking is likely to respond angrily to the meeting. For several weeks the media in Peking has been carrying almost daily stories on what is officially known as the "peaceful libera-tion" of Tibet. In the run-up to the 40th anniversary on May 23 of the "liberation," which Tibetans regard as an occupation of their country, tension is reported to be mounting in the capital, Lhasa, where the Chinese army has applied tough Tibetan resentment against Chinese plans to erect a 70m high monument in Lhasa to mark their rule over Tibet, and for a major celebration on the anniversary day, threaten to lead to outbreaks of violence those who feel there is only

cause for sorrow.

President Bush's meeting

with the Dalai Lama contrasts sharply with the refusal of Mr Douglas Hurd, the British Foreign Secretary, to see the Tibetan spiritual leader on his visit to the UK last month. China has in the past successfully applied pressure to refuse the Dalai Lama entry to Thalland and Nepal. His supporters in Washington have expressed outrage at what they see as similar attempts by China to apply pressure to dis-rupt his US visit.

Argentina sees sharp decline in inflation

By John Barham in **Buenos Aires**

MR Roque Fernandez, president of Argentina's central bank, has predicted that "as from May, inflation will be zero or close to zero".

Less optimistic officials say they expect inflation to fall gradually to about 10 per cent year. Unofficial forecasts indicate April's rate may range between 4 per cent and 6 per cent. Prices rose by 11 per cent in March, less than half Pebruary's rate of 27 per cent. Argentina introduced its toughest adjustment policy yet on April 1, when it imple-mented legislation forbidding the central bank from printing money to cover the govern-ment's spending deficit and made the currency convertible. Mr Fernández also said the government hoped to reach agreement with the IMF this

month opening the way for a standby loan of about \$1bn.

Country tries to shed its image as the black sheep of Latin America Brazil seeks to boost standing abroad

By Christina Lamb in Brasilia

to launch a campaign to improve its international standing, after last week's agreement with foreign bank creditors on the payment of "We feel we've turned a cor-

ner with this accord and can now hope for a new climate in our international dealings. said Mr Marcos Azambuja, director-general of the Brazilian foreign office. "The impasse with the banks was like an albatross round our necks. Now it's time we got Brazil back into fashion". As part of this move, Ms Zelia Cardoso, Brazil's finance minister, is planning trips to Japan, Europe and the US to try to recapture the support

THE Brazilian government is to launch a campaign to improve its international international international international international initially given to the government is minitally given to the given to the government is minitally given to the given host to Britain's Prince Charles next week and, in June, will

visit President George Bush.

Before the US visit, Brazil
intends to remove the major thorns in trade relations between the two countries by introducing patent protection and ending a law which prevents importing of information technology similar to products manufactured in Brazil. Brazil is blacklisted by the

US commerce department for failing to deal with these matters and for pirating of US films. The US, Brazil's biggest creditor, was most instrumental in the recent delay by Group of Seven countries of a \$350m loan from the Inter-American Development Bank. This loan is expected to be released soon, following the accord on arrears, but Brazil is still far from shedding its image in the international financial community as the

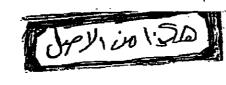
black sheep of Latin America. While many Brazilian offi-cials regard their country as a golden egg which outsiders are eager to get their hands on, potential investors are increasingly moving into Mexico, Chile and Venezuela.

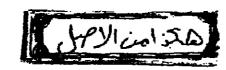
Brazil's image has not been helped by what seem ad hoc decisions, such as the suspension last month of coffee exports, which caused chaos on world markets, or drastic moves such as the government's seizure of 80 per cent of domestic assets and savings last year. Mr Toshiro Kobayashi, direc-

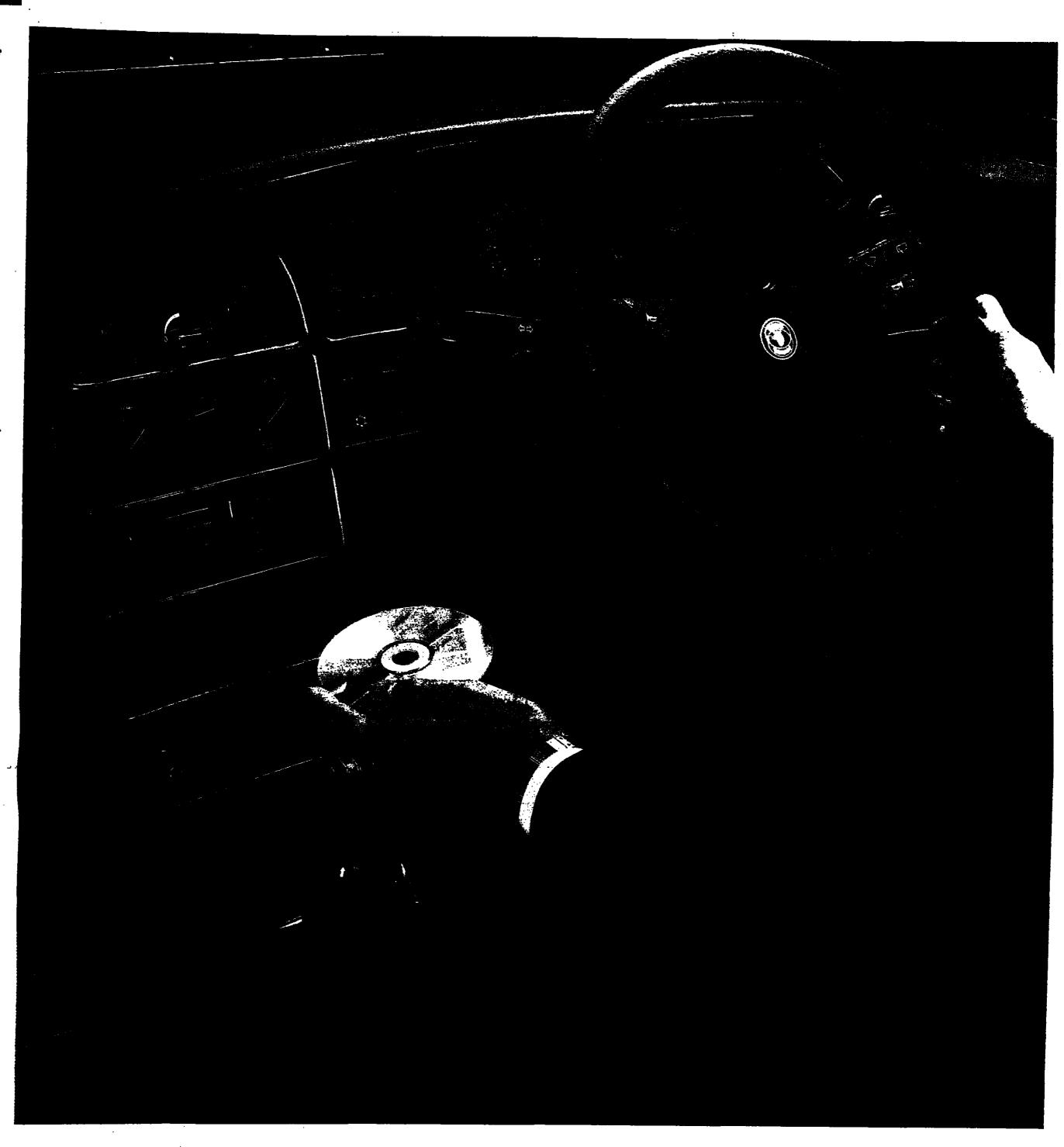
tor of the Bank of Tokyo, said: "Brazil is seen outside as a country one cannot trust. It needs to forget the illusion that it is a great and rich country. where everything one plants turns to milk and honey, and torealise that there are other countries where one can make money without fearing that debts won't be honoured and

contracts will be breached."

Brazil's next step towards normalising its international relations starts next Monday, with the arrival of an IMF mission, but continuing economic instability means an early agreement is unlikely.







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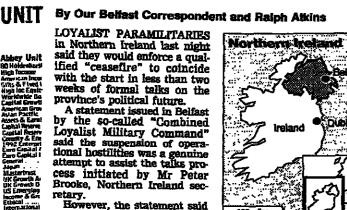
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province's political future.

retary. However, the statement said loyalist groups retained the right to take what it called "defensive or retaliatory action" – assumed to mean in esponse to action by the Irish Republican Army. Although the gesture comes from organisations abhorred by the government and the province's constitutional par-ties, it gives a further fillip to Mr Brooke who defied the expectations of many in winning agreement last month for round table talks. Loyalist murder gangs in Northern Ireland have been behind far more killings in the

street-lighting, he has kept



province this year than the

IRA.
Mr Brian Mawhinney, minister of state at the Northern Ireland Office, had earlier announced a starting date of April 30 for the round table-talks which will cover alternatives to the 1985 Anglo-Irish Agreement as well as devolution in the province.

Details of the three or four man negotiating teams are expected to be announced shortly by the four political

parties involved. The ceasefire move follows a series of meetings recently between leaders of the outlawed Ulster Volunteer Force and the Ulster Defence Association, which is still legal in the

province. The UVF, sometimes using its flag of convenience, the Protestant Action Force, has recent weeks. One outrage last month in which two teenaged girls and a young man were shot dead at a mobile shop in County Armagh horrified all sections of the community.

Mr Peter Robinson, deputy leader of the Democratic Unionist Party, welcomed the ceasefire saying it was indicative of the most of the west.

tive of the mood of the vasi majority of people who wished to see peaceful solutions to Norther Ireland's problems. British and Irish minsters will meet a week tomorrow for a conference under the 1985 agreement, which Unionist

leaders are anxious to see

replaced. After then the workings of the agreement will, in

effect, be suspended for about 10 weeks while talks take

place. Round table talks will start with a brief series of bilaterals with Mr Brooke to agree an agenda.

The Garda, the Irish police,

have launched a high level inquiry into reports that a top secret Garda document was in ession of the IRA and had led to the murder of a protes-tant man in Northern Ireland.

dead by the IRA outside his parents home in County Tyrone last Saturday morning The Garda document report edly listed Mr Sproule as a member of the Ulster Volun-teer Force, an illegal loyalist aramilitary group.
The document allegedly says Mr Sproule had been responsi-ble for incendiary attacks on premises in the Irish Republic

in 1987. The Northern Ireland Office said it had expressed concern about the allegations to the Dublin government. It said: "The greatest care must be taken with information of such sensitive nature," and hoped the Garda investigation would be "swift, full and comprehen-

BRITAIN IN

UK NEWS



2m register for Scottish power shares

About 2m people have already registered to receive application forms to buy shares in the two Scottish electricity companies, to be floated by the government at the end of May.

The registration figure is similar to that achieved at this stage of the much larger flotation of the English and Welsh regional electricity companies. The May 30 flotation of Scottish Power and Scottish Hydro-Electric is expected to raise £1.5hn to £2bn if, as expected, the government sells 100 per cent of the companies.
Incentives and conditions for Scottish electricity customers who buy shares in their own electricity companies are similar to those offered to customers of their UK counterparts.

Tourist input 'is ignored'

The government fails to recognise the tourist industry's importance to the British economy and fails to offer sufficient support to attract foreign holidaymakers, an all-party parliamentary

tourism committee was told. The £10.1m allocated to the **British Tourist Authority for** marketing Britain abroad was "totally inadequate," said Mr Prys Edwards, the chairman of the Wales Tourist Board. The French government was spending £4m on advertising in the UK alone and Turkey was committing £1.5m.

Move to extend war-crime bill

Recent fragi war crimes and Second World War crimes in Japanese-held territories against UK subjects could be covered in the government's war crimes bill, if one of its former leading opponents has

Lord Campbell of Alloway, the Tory peer who led the successful revolt against the bill last year, has put down a motion to extend the bill to war crimes committed in Iraqi-held territories since its invasion of Kuwait, and areas held by the Japanese during World War IL It would also

ensure fair trials. It is the first time this arcane tactic of extending the scope of a bill in the Lords has been tried for more than 80 years. It was last used successfully in 1899.

Families are better off

Families had to spend less in February to maintain the same living standards as in the previous August, according to a survey out today.

The Reward Group's biannual cost of living survey of goods and services were lightly lower than in August 1990 and only slightly higher than the same time a year ago.

Travel body levy rejected

The government has turned down a call from the Association of British Travel Agents for a levy on all package holidays to provide safety net for tour companie that go bankrupt.

ABTA had asked Edward

Leigh, minister for consume affairs, to support a levy of 1 or 2 per cent on all package holidays sold this year.

Labour hits at water standard

Drinking water in some areas could pose "a significant risk to health" because the government had secretly allowed privatised water

companies to relax standards. said Mrs Ann Taylor, the opposition Labour party's minister for environmental

protection. She said some companies had been given "blanket relaxations of toxic and microbiological standards," at the same time as the government was giving assurances that water would be brought up to European Community criteria.

But Mr David Trippier, environment minister denied the claim and accused her of "the worst sort of scaremongering."

Baron sees loss of sovereignty Further surrenders of national

sovereignty by the 12 member states of the European Community were envisaged by Baron Hermann von Richthofen, the German

Ambassador to London.
He said that the pooling of sovereignty which had occurred through the creation of Nato and the United Nations was likely to continue as the EC progressed towards economic and monetary union.

Deficit highest for 3 years

The government recorded a deficit on its public sector finances last month of £3.1bn, the highest for three years. The figure illustrates the deterioration in public sector largely as a result of the

It underlines fears among financial analysts that the

deficit in 1991-92 may be over-optimistic. Some economists believe it will turn out as high as £12bn. The deficit for March, the last month of the 1990-91 financial year, was roughly 1600m higher than anticipated It was caused mainly by a surge in local authority borrowing and lower than expected tax revenues.

Mercantile hit by fire

Two floors of the 12-storey headquarters of Mercan Credit, the consumer credit and leasing arm of Barcisys Bank, were gutted by fire. Other floors of the block in ... south-east England were seriously damaged by smoke

The company, whose main computer centre is in north.

London, said no data was lost Customers were being referred to the group's branches while urgent efforts were underway to find temporary accommodation for the 1,000 people normally employed in the building.

BP to sell gas to industry

British Petroleum said it will sell a third of its gas from the Brae field in the North Sea to British Gas, keeping over 100bn cubic feet of gas for sale directly to industrial

BP says this arrangement is the first of its kind in the UK where big producers usually sell directly to British Gas. The Brae field is due to come on stream in 1994.

Green policies sway funds

Institutions consider a company's environmental record before deciding whether to buy its shares. according to research.

Eighty senior fund managers each responsible for investing at least £150m in equity, were questioned in a survey last summer.

Forty per cent of investors questioned said a company's environmental strategy was an important factor in their estinent decision, while 58 per cent said a coherent and effective environmental strategy enhanced their view of a company and 67 per cent believed environmental factors had a significant impact on a company's business. Only 11 per cent believed they were not significant.

The survey concluded that British companies were not doing enough to improve their environmental image - 67 per cent of institutional investo questioned said less than one British company in five had a coherent environmental

Excitement found in middle lane

Ivo Dawnay discovers the driving passion within the Green Party

OR MORE than two and a-half years, the political control of Nottingham City Council, has depended on the antique mechanics of a 10vear-old, scarlet Ford Escort. In that time, its owner-68year-old Councillor John Peck, DFC - has successfully negotiated both uncounted traffic hazards and the potential pit-falls of holding the balance of power in the central England authority between 27 Labour and 27 Tory colleagues.

A journey in this politically-crucial machine, nonetheless, gives the lie to the claim that the homely world of local government is unexciting.

As Mr Peck - travelling at about 22mph on a busy commuter road - explained his agonised decision to abandon communism for the Green Party, there were several moments your petrified reporter was convinced that his pivotal role was granted only by the grace of God.

If his driving skills might be questioned, Mr Peck is undoubtedly a formidable argument in the case for devolved power.
By successfully campaigning on issues like grass-cutting and

Labour in power and in check. His most prestigious victory was won by voting with the Tories to halt industrial develonment on local allotments. Above all, he believes politics should be as close as is feasibly possible to the people



LOCAL ELECTIONS NOTTINGHAM

it affects. As an example, he that eventually won approval

people on the ground and the planning authority, then go to arbitration," he argues. "But if there is not a dispute, then I don't see why some bugger in bloody London should inter-

nder way, "bloody London" birthplace of the poll tax and instigator of the squeeze on local spending is probably more crucial to Nottingham than who runs the council.

cites the case of a High Street amusement arcade opposed locally and at council level but on appeal. "If the dispute is between

As must be the case in many of the local elections now

With Nottingham Forest football team in the FA Cup Final, busy shopping centres, a diversified business base and a prize-winning polytechnic, the city appears to be weathering

recession almost cheerfully.

Local development needs - a new Light Rapid Transport system and electrification of the Midland railway enjoy allparty support. So , too, does the desire to win back the powers granted to the county coun-

cll in the 1974 re-organisation. Indeed, one understandably anonymous local businessman conceded that many of his colleagues were as happy to see Labour in the magnificent 1929 Council House as the Tories "Both lots agree on the main

issue of fighting to develop Nottingham," he said. "The headline-grabbing issues are always peripheral." That view is flercely contested by the two main parties which are aware that with three marginal Westminster seats (one Labour, two Tory) at stake, Nottingham is a weath-

To make it more central still, the city's battles are being fought on propaganda and ideological territory strongly similar to that mapped-out in

er-vane for the imminent gen-

national headquarters. In consequence, Mr Bill Bradbury, the no-nonsense Tory leader, concedes that Labour has so far successfully sold its "modern" image. But he goes on to warn of a hidden agenda of irresponsible highspending and "loony" leftism

bearded deputy leader, counters that his party is now the champion of "enabling local government" in partnership with the private control of the private control with the private sector, while the Tories inhabit an out-dated Thatcherite past of ineffective

Pointing to a number of development schemes for vacant land, he says constructive intervention in the local economy is the only alternative to simply leaving Notting-ham's future to the ebbs and flows of the national economy. Bounce that claim back off Councillor Bradbury and he will replies that several of the cts were actually initiated

by the Tories. If the party political argu-ments soon sound sterile, however, the Nottingham microcosm is an interesting reflection of the national picture. Both parties are wrestling for the centre ground on pla-forms of sound management based on private and public

sector partnership.
With the poll-tax fiasco and the Tories' high 1987 vote achieved on a tide of national affluence, Labour must, and almost certainly will, win out-right control of the city this time. But whether the margin will be adequate to augur a General Election victory remains doubtful.

As one neutral city leader which once included a "world put it: "If Interest rates drop to first" of gay swimming sessions at city pools.

Mr John Taylor, Labour's also pretty persuasive." down to five per cent, that is



Ferry costs investigated

Southamoton

Ferry services between the British mainland and the Isle of Wight, off the south coast, are to be investigated by the Monopo-lies and Mergers Commission following complaints that the services is among the world's most expensive in relation to the length of the crossing. There is no fixed link between the Isle of Wight and the mainland, so people on the island are wholly dependent on the ferries. The biggest operator in the market is Wightlink, part of the Sea Containers group.

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UK NEWS

Simon Holberton looks at a survey of executive salaries and bonuses in Britain

Directors pay outstrips inflation and profits

BRITAIN'S top businessmen are still awarding themselves pay rises well in excess of inflation and the growth in company profits.

This is in spite of calls for

pay restraint in the light of the recession and the UK's full membership of the European Monetary System.

A survey of top pay deals by the Confederation of British Industry, the employers organisation, and Hay Management Consultants, showed an average rise in base salaries of 14 per cent from August 1990 to

UK employers give

qualified welcome

with the same period a year earlier. Bonus payments showed an average rise of 10.6 per cent

The continued rise in too executive pay compares unfa-vourably with inflation and the growth in company profits. Over the same six month period, the retail prices index rose by an average rate of 10 per cent. Company profits, by contrast, fell by more than 6 per cent, according to govern-The growth in executive pay,

following the economic boom of the late 1980s, has become a boardroom issue. ICI directors' pay was cut last year and this week Lloyds Bank froze the pay of executive directors and general managers.

The publication of this report has threatened a sixyear relationship between the CBI and Hay. The CBI said yesterday it "disassociated" itself from the survey. It had not seen the results or the press announcement which Hay issued. Hay admitted a mistake in issuing the press announceThe CBI said there was evi-

dence that companies had cut top pay or deferred pay rises. "But we appreciate that the pay of some top managers is rising too fast and must decelerate in order to match more

closely the present economic climate," she added. Hay said yesterday that the "average" rise in top pay dis-guised a wide variation in movements in salaries across industry from 1½ per cent cut in salary to a 47.4 per cent

ment before the CBI had been able to see it. increase. Bonuses varied from a cut of 20 per cent to an a cut of 20 per cent to an increase of 46.5 per cent.

> The pay consultancy said it had found evidence that incentive programmes were being revamped. Some schemes were incorporating incentive elements which require top man-agers to maintain a long-term perspective on their busi-nesses. Hay said there was the beginning of a trend where top pay would include relatively less fixed pay and more perfor-mance-related pay.

mittee (9.5 per cent for teach-

ers, 12.75 per cent for head-

teachers) were on a par with those of the review boards, as was the government's decision

to pay the increase in stages.

"Pay review boards are not a

panacea," says Mr Chris Trinder, senior research fellow at the Public Finance Foundation.

Differentials between public

and private-sector pay have barely narrowed and pay

review boards have been notably reluctant to introduce per-

Mr Trinder points out that under four years of Lord Chil-ver's interim advisory commit-

tee, teachers in England and Wales saw their pay fall below

levels in Scotland, where

teachers have retained direct

formance pay.

basket of goods and services. The shopping basket reveals most about technological innovation and trends in consumer

products and changing mar-kets, and candles and mangles have long been replaced by ready-cooked meals, satellite dishes, microwave ovens and

compact disc players.

When sales of black and white television sets declined, for example, they were

dropped.

The book shows that over the last 76 years, the recorded annual rate of change in prices varied from about minus 28 per cent for January 1922 - in the depression which followed the post-war boom - to plus 26.9

negotiating rights. Much will hinge on the government's readiness to honour pay review board recommenda-tions.

"The review bodies are there to protect the pay and conditions of public-sector employ-ees, but who is there to protect the review bodies themselves?" asks the Income Data Services research group in a recent report. Teachers may soon be asking the same question.

Inside the barometer of the UK economy

By Rachel Johnson, Economics Staff

THE homely history of the retail prices index - the barometer of the UK's domes-tic economy - has been laid bare by the government. In a book published yester-day, the Central Statistical

Office examines "the ups and occasional downs" of inflation, the purchasing power of the pound and the composition of the RPI's traditional shopping

vation and trends in consumer spending since 1914, when the government started monitoring the cost of living.

Candles, corset lacing and mangles were part of the index in 1914 as they were part of a typical shopping list of consumer goods.

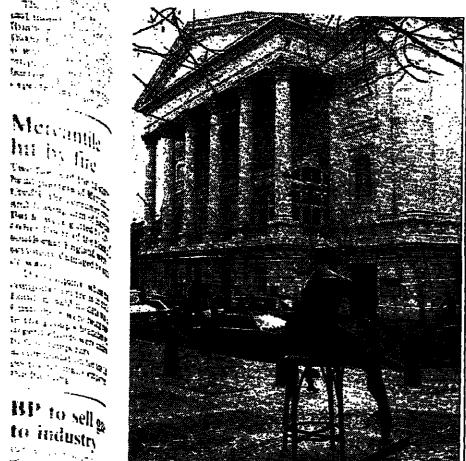
To maintain the RPI's reputation as the Rolls Royce of official statistics, the CSO reviews the basket every year to accommodate fashion, new products and changing mar-

per cent for August 1975. Since 1947, when the RPI started coming out monthly,

prices have increased 18-fold. One pound in 1914 had shrunk

to between 2p and 3p in purchasing power by 1990.

Family spending patterns have also changed. In 1956, food accounted for 35 per cent of expenditure; by last year, this had dropped to 16 per cent while motoring costs rose from 3 per cent to 13 per cent over the same period.



Improved fortunes for opera

THE Royal Opera House, Covent Garden, pictured above, which budgeted to make a loss £1.9m in 1990-91, has actually produced a profit of £1.1m. As a result its accumu-lated deficit is now £1.7m rather than the £4.7m shortfall that was forecast, writes Antony Thorncroft.

The turnround has been achieved partly by attracting record audiences of 94 per cent of capacity but mainly by selling off one of its properties for a £1.6m profit.

Announcing the improved fortunes yesterday the general manager Mr Jeremy Isaacs said that he hoped to clear most of the deficit in 1991-92. Seat prices will be increased in September by an average of 11 per cent, bringing in an extra £700.000 in revenue.

while savings of £300,000 from

staff reductions, and £400,000

from changed overtime prac-

Mr Isaacs said he was opposed to increasing prices, which had risen 140 per cent over the last five years, and were now higher than those of any comparable opera house in Europe. He hoped an Arts Council report would prompt an increase in subsidy enabling prices to be held

Since 1985-86 the contribution of subsidy to the ROH's income had fallen from 53 per cent to a projected 38 per cent in 1991-92. This compares to over 80 per cent of income received as subsidy by the opera houses in Berlin and Paris, and around 75 per cent in Vienna, Munich and Milan.

The increase in prices will be greater among the more expensive seats, with the top ticket price for many productions rising to £113. Prices for ballet will rise to a maximum of £54.

to Labour strategy By Michael Cassell, Business Correspondent THE Confederation of British THE Confederation of British Industry, the employers' organisation, yesterday described the opposition Labour Party's strategy for industry as "closer to the real world" than for many years, although it retained serious doubts about the party's ability to tackle inflation and control public

inflation and control public Mr John Banham, the organisation's director general, was speaking in London at the pub-

lic launch of the CBI's own manifesto for business, intended to provide a framework for economic progress over the next decade. He said that Labour's proposals for strengthening Britain's industrial base and

raising training standards would be considered by the CBI council next week. The CBI, he said, would support plans for a partnership between government and industry intended to strengthen the nation's manufacturing base, although it did not want a return to the not want a return to the "sham" of a corporate state.

Mr Banham suggested that the party's proposals for stepping up investment in national infrastructure, for supporting

smaller businesses and for pur suing a more creative approach to competition policy also

appeared welcome.
But he stressed there were notable omissions in Labour's plans. It was not clear, for example, how Labour intended to contain inflation to the low levels demanded by British entry into the exchange rate mechanism, while Labour's manufacturing strategy was in danger of drawing an artificial and potentially damaging distinction between services and

manufacturing sectors.
In its business agenda, the CBI singles out as priorities for the next years the defeat of inflation, the raising of invest-ment in equipment, skills and infrastructure to levels achieved by Britain's major competitors and a change in national attitudes towards

manufacturing.
The organisation's agenda also repeats earlier calls for Britain to adopt the narrow bands of the ERM as soon as practicable, for measures to rebuild personal savings and help prevent another house price boom and for a move way from the indexation of benefits and tax relief.

Government expands pay review system within UK Andrew Adonis on a structure for teachers' awards

All the bodies have the same function: to recommend annual

pay increases based on compar-isons with the private sector

and assessments of recruit-ment and retention.

drawn from professionals in the sectors they cover, with a few academics. The secretari-ats come from the Office of

Manpower Economics, which

safeguards autonomy and ensures some uniformity of

output.
They also share a weakness.

They are bound by Treasury inflation forecasts, which have

been notoriously optimistic in

recent years.

Moreover, the government

reserves a veto where it

believes "wider economic con-siderations" should override

review recommendations.

More often than not, recom-

mendations are watered down,

year's Interim Advisory Com-

HE decision to establish the similarities are more a pay review body for marked than the differences. a pay review body for teachers in England and Wales announced yesterday by Mr Kenneth Clarke, the educa-tion secretary, marks the culmination of years of bitter con-flict in education between trade unions and the govern-

Teachers, deeply troubled since their 1985 strike and the collapse of the Burnham negotiating machinery, join a range of other public-sector profes-sions - doctors, dentists, nurses, paramedics, senior civil servants and those in the armed forces - covered by pay

The new structure is the first to be set up since that for nurses, midwives and health visitors was established in 1983 and adds 400,000 employees to the 900,000 at present covered by review hodies by review bodies

The decision also represents significant change of heart by the government, which until yesterday was committed to restoring pay negotiations between teachers and education authorities.

No two review bodies are quite alike -The review body for teachers will be the only one to cover

conditions as well as pay-yet

usually by ministers staging payment of awards across the year, which reduces their value in real terms. A review body for teachers

may ease the acrimony of the past five years, but any gains beyond that are far from

The recommendations of this

Wisdom of the old starts to receive commercial acclaim

By Diane Summers, Labour Staff

OLDER workers are better with customers, more reliable, and less likely to take time off be slower than the younger sick than their younger col- employees, their greater reliliminary findings of a study by the World Health Organisation.

Tesco, the supermarket chain, which employs more than 7,000 staff over the age of 55 was the focus of the WHO study. It has pioneered the employment of older workers. Demographic changes and the fall in the numbers of

school leavers has led some sectors, including retailing, to examine the active recruitment and retention of older employ-ees. The WHO study is part of a programme of research into the prevention of what it terms "retirement disease" - the acceleration of ageing associated with lack of stimulation, motivation and purpose.

A survey of 80 workers aged between 50 and 71, as well as

10 under 25, at five Tesco stores found the older employees were more satisfied with their work and conditions than the younger workers. A quar-ter of the older age group said their health had improved since starting their jobs-most had been with Tesco for two

years or less.

Many of the 50 managers and supervisors questioned at the

leagues, according to the pre- ability, responsibility and effi-

ciency meant they were just as The majority commented on reliability, trustworthiness and good customer relations as the most valued attributes of older workers. Reduced absenteeism, staff turnover rates and unofficial "mentoring of youngsters" by the older workers were also

The WHO says the findings have implications for other sectors. A number of studies have shown that older applicants face prejudice from employ-ers-it is only when organisations are confronted with recruitment problems that they are prepared to "try older workers. "Most, includ-ing Tesco, seemed surprised at the positive outcome," the

report concludes. Nursing, for example, faces recruitment problems and, like supermarkets, requires sympa-thetic and responsible staff for non-standard working hours. "There are many retired nurses who might with benefit be attracted back to the profes-sion, provided the profession showed good understanding of the value of older workers and

re-entry needs," the study con-

Campaign for Work, the pressure group, yesterday called for legislation to ban age discrimination in employment in a report detailing how older workers were bearing the brunt of redundancies in the

More than half of workers over 50 who lose jobs remain unemployed for more than a year, the report said. For those who did find work, ti was often low skilled and low paid with

no security.

Government bureaucracy is undermining the ability of senior employers to inject their business skills into the employer-led network of Training and Enterprise Councils, according to an internal report.

The report summarises the canvassed views of all Tecs on the effects of the 1990-91 budget settlement. One disquieting finding was that Tecs felt that benefits aris-

ing from greater flexibility were eclipsed by the "ever-in-creasing bureaucratic burden". That state of affairs was seen to be in direct conflict with the secretary of state's proclaimed objective of putting the nation's training and enter-prise system in the hands of private-sector leadership.

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MANAGEMENT: Marketing and Advertising

business in the UK for £6m to a group of investors called New Scotland Insurance.

Allstate's business in the UK had never got off the ground. It had been making losses since 1982 and required regular capital injections amounting to more than £21m to maintain solvency margins. In 1986 it made a £1.8m loss on premium

This week, the business, renamed Independent Insurance, reported 1990 profits of £8.5m on premium income of £80.1m, its fourth successive year of increased profit amid a generally grim industry perfor-

The company's transformation has been achieved - according to the Chartered Institute of Marketing when it was presented yester-day with a 1991 national marketing focus its entire organisation towards the marketplace". When Michael Bright, deputy

chairman and managing director of independent, arrived from Lombard Continental in 1987 to establish a senior management team, he found confusion among staff about corporate objectives. There was no marketing department and only a limited product range; no formal staff appraisal, training or development programmes. Staff morale was low and turnover high.

Bright immediately brought in

Robert McCracken, a Lombard col-league and marketing professional, to establish a marketing department. A detailed corporate plan was set out - backed with research carried out by the marketing department as well as outside agenci The prime objective was to establish the company within five years

our years ago, Allstate Insurance, the US group, sold its general insurance

An entire organisation focused on the market'

Philip Rawstorne reports on the winner of a CIM award

as a distinctive and professional organisation in the highly competi-tive general insurance sector: "A long-term player with a consistent approach and something special to offer," says Bright.

Two ways of gaining competitive advantage were identified. Research confirmed that the overall service provided to brokers — the intermediaries through which Independent intended to channel its business — was generally poor. So high quality service was to be an essential part of the strategy.

Cost advantages were to be achieved by improving underwriting practice to reduce the ratio of claims to policies; and by cutting administrative expenses through extensive and efficient automation. With the company's objectives and strategy laid down, the first pri-ority was to communicate them to its staff. Morale had to be rebuilt, motivation renewed, and the business focus switched to the market. Initial presentations to all staff, backed up with a booklet, set out the charges before made and when backed up with a booklet, set out the changes being made and where the company was going. They were given detailed information on the company's structure, underwriting philosophy, marketing approach and personnel policies.

Regular briefings by management and the establishment of a staff

magazine followed. Employees were invited to join in a competition to find a new name for the company. Independent Insurance was launched, with the logo of a high-flying kite.

A formal personnel policy was adopted. Recruitment procedures were tightened. The emphasis of pay policy was switched to rewards for results. A staff appraisal system was introduced, mainly to identify training requirements. A training department was set up and formal courses begun in management development, supervisory skills, communication, and customer care.

Alongside these internal efforts to give the company a new sense of purpose and direction, work also began on implementing the external marketing circums

began on implementing the external marketing strategy.

Independent had inherited a panel of almost 10,000 agents. It rapidly became clear that this was a costly and inefficient set-up. Many agents produced little business and dismal levels of profitability.

"The company looked to deal only with those that were highly professional, whose business ideas were smiller to our own, and who had

similar to our own, and who had good relations with their own clients," says Kevin Pallett, marketing

Unprofitable accounts were closed immediately. Further weed-

ing has now reduced the agency base to 3,200 - classified according to the type and quality of the business they handle, and their poten-tial growth.

Independent sought to establish closer relationships with about 150 brokers within this total. They were identified as having the best poten-tial for profitable development of commercial business.

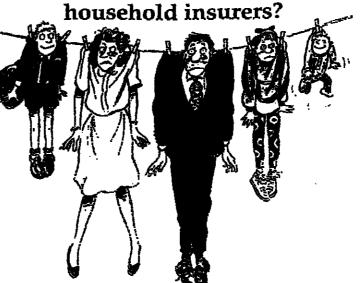
"These brokers are the most pro-

fessional in the way they present risks to us," says Pallett. "Fire risks are obviously great in plastics manufacturing, for instance. But the risks are much lower in a company whose management has adopted a proper safety policy. These brokers provide us with that sort of infor-

Independent Club was formed to provide the brokers with a range of benefits and incentives in return. They are given a higher commission and participate in profit-sharing schemes. They are given round-the-clock access to Independent's staff; their mail and comdent's stati; their man and com-puter records are coded to identify them as priority customers. In some of independent's regional offices, special units were established deal-ing exchasively with club brokers. Independent offers free training

for brokers' staff on its courses; and

Are your clients being taken to the cleaners by their present



them in direct mail campaigns, advertising, exhibitions and the pro-duction of sales brochures.

Assured of the brokers' expertise, Independent was able to launch new products exclusively through them – policies to cover high risk businesses such as jewellers and demolition contractors. Independent claims brokers had

never before been offered such a comprehensive package. Since its launch, the club partnership has been reinforced through a regular newsletter, weekend entertain-ments, and senior management gettogethers.

The marketing initiative has paid off. Premiums from club brokers. increased from £2m in 1988 to £11.2m in 1989. Two-thirds of all new commercial business, and a quarter of all premium income, now comes from club members; and it results in relatively fewer claims. The claims ratio on club business is

37.8 per cent against a company average of 47.9 per cent.

The success of this initiative led independent to launch another rebeated for the succession of the launch another rebeated for the launch and scheme, Merit, for the best of its brokers dealing with home and

motor insurance. Some 500 initially joined. They were offered exclusive products – such as policies tar-geted on low-risk and high-risk drivers - and given greater authority to quote premiums and speed the

settlement of claims. Backed by Independent's general marketing support, these brokers found themselves better equipped to face the intense competition in their sector. Independent was repaid with a doubling of new business propos-als between 1989 and 1990; and with

an increase in retained business from 70 per cent to 80 per cent.
Costs also fell as more business came from the more professional brokers. In 1983, almost half of pro-posal forms had to be returned to brokers because of inadequate information. The proportion has now fallen to 25 per cent. Independent has backed the mar-

keting thrust through the brokers with a wide range of other promotional activity. It has designed simpler proposal forms, and introduced its products through witthy-illustrations. trated brochures. Its salesforce has been increased fourfold and is sup-ported by telemarketing. Advertising and public relations

Advertising an indicate are focused on raising the company's image within the industry. Sponsorship — of school sports and other activities in its Cheshire base — is used almost solely as an aid to recruitment.

independent's overall approach had resulted in "an impressive study of profitable growth and customer satisfaction," Sir Patrick Meaney, president of the CIM, con-

cluded yesterday.
*CIM national marketing awards: Category 1 (turnover over £50m) Independent Insurance Co; Category 2 (turnover £10m-£50m) Astrocast; Category 3 (turnover up to £10m) Edinburgh Bicycle Co-operative.

his morning some 1,000 travel agents from all over the world will fly into by British Airways which is by Striash Airways which is organising the trip, as the "World's Biggest Educational" — travel trade jargon for encouraging agents to book clients on British holidays.

The move will hardly attract

the same sort of publicity as BA achieved for its 50,000 free flights promotion which takes off on St George's Day next

Tuesday. But in BA terms it is just as important. While the free flights offer has generated an umprecedented degree of consumer awareness in a promotion - some 5m people applied for tickets worldwide - BA is anxious to ensure that it builds

on its marketing coup.
"It's only the start of a sustained promotion this summer

to bring back the business," says Liam Strong, BA's director of marketing and operations and no stranger to the world of razzmatazz con-

BA's marketing response was not a knee-jerk reaction to the current intense competition and the dramatic slump in airline travel when the Gulf War broke out. The groundwork was laid a year ago when BA first felt the chill of the US and UK recessions. It reviewed its operations extensively (some 50,000 man-hours were spent on this, according to Strong) and came up with a more integrated structure (bringing marketing and operations together) as well as over 700 cost-saving proposals. "We wouldn't have been able to put together our current marketing programme without having reduced our cost base,"

insists Strong

BA: flying on post-war euphoria

Although Strong's marketing plans were aimed at meeting transatlantic competition head-on in the face of receswas still caught out by the onset of the Gulf crisis last summer. "We realised that we had to do something to revive international travel when the world got back to normal," he

A planning team, consisting of nine senior executives from all parts of the airline, was set up last autumn to plan for the post-war world. The group met intensively while also doing their normal jobs: "It was exhausting but also very stim-ulating to brainstorm ideas," says one of the team.
Insiders remain tight-lipped about who actually came up assa, BA's head of leisure, and

one of the group.

Sir Colin Marshall, BA's chief executive, was told in a car on the way to Gatwick airport: "He didn't bat an eyelid," The very boldness of the move was its great appeal. "I think there is a problem in large companies that too often they are afraid of being bold,"

suggests Strong. "One of the factors about marketing in the late 20th century is that most companies are quite sophisti-cated in their marketing tech-niques; so there is a real need to come up with something that makes you stand out from the rest of the pack."

BA brought in - in conditions of great secrecy - specialist help to implement the programme; Sastchi and Sast-chi did the advertising and a couple of promotional compa-nies were also retained.

Planning was based around an assumption that the war would last longer than it actu-ally did; the give-away flights were due to be offered in late May or early June. The end of hostilities meant the whole programme was advanced a

couple of months.

The impact of the promotion surprised even BA. "I think it came at the right psychological time for people after the gloom in the early part of the year," suggests Strong. The cost of the promotion was about £16m

- including the £11m cost of flying its fleet free for two days (there and back). Strong (there and back). Strong declines to say how big a chunk out of his marketing budget this will take, but insists it has been very cost-effective: "At a highly conservative estimate, we've had more than £30m worth of media publicity worldwide."

media publicity worldwide." Today's arrival of key travel agents from Europe, North America, and the Far East, however, is just the first of a series of initiatives BA is tak-

ing. These include:

• A Keys to Britain promotion oversess to encourage holidays to be taken in Britain.

• A charge card for travel and entertainments expenses which helps companies keep track of these costs launched

earlier this week jointly with Diners Club. • Special offers to popular destinations if holidays are booked before 10 am through a

travel agent.

• A frequent flyer programme for regular travellers — called Lattitudes — which uses BA's existing Air Miles operation to enable travellers to accumulate

points for a free flight. Strong and his colleagues have a number of other ideas for keeping interest alive during the summer months which he is keeping under wraps at present. But trade speculation suggests they are likely to include special offers this sum-

mer for the 5m people who applied for the free flights. "Although initially there was euphoria after the war ended, we know it's going to be a tough summer for the travel business," admits Strong. "The war only brought to a head the problems caused by the recession in the US and UK and a slow-down in the Japanese

Moreover, after many years when BA has faced little effective competition on the lucrative North American routes, it now has to compete against American Airlines and United, two of the US's strongest carri-

The real test will come over the next few months. But Strong is confident enough to believe at this stage that no similar initiative will be needed in the autumn of this year. But he already has teams working on marketing plans for late 1992 when the competition across the North Atlantic will be in its second year and even more intense. "We can't afford to rest on our laurels,"

David Churchill

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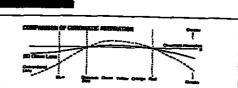
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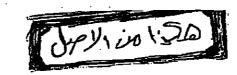
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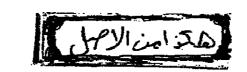
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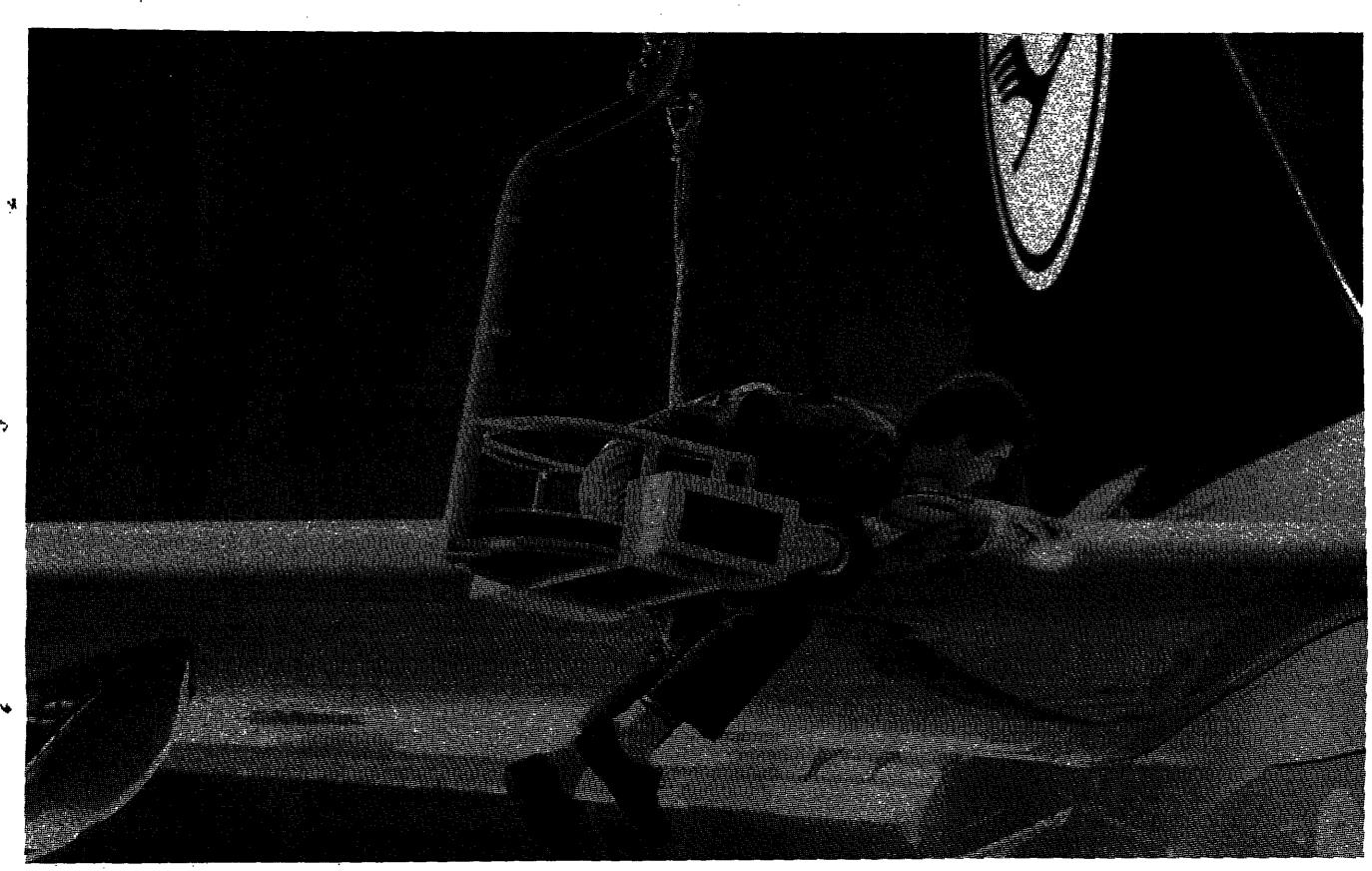


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SEA LH IXD

ost people do not eat barley – they drink it in beer or whiskey. But David and Victor Lewis, who run an independent research and development operation for food products and processes called Byron Agricul-tural, of Sydney, intend to

Waxy barley — so called because it has opaque waxy-looking grains — may be just what the fibre-conscious, cho-lesterol-cutting public wants. The barley contains high levels of beta-glucan, a soluble fibre which has been shown to help reduce cholesterol levels.

reduce cholesterol levels.

David Lewis has developed a process for making expanded products (like puffed wheat and rice) from waxy cereals. Rex Oram, a plant breeder at Australia's Commonwealth Scientific and Industrial Research Organisation (CSIRO), provided Lewis with waxy barley to try out his process. One type worked well and they named it

Kellogg Australia entered into a deal with CSIRO and Lewis to use the grain in its cereal products. "The key thing is that Waxiro is high in soluble fibre, as high as oat bran," says Geoff Houldsworth, Kellogg's product R&D manager. "But this is a whole grain. It is much nicer to eat a

whole grain than bran."

Kellogg made a barley oat bran-flake known as Balance, although the marketing still focuses on the oat content. The flake product is relatively easy to make because the whole grain and bran bind together easily. Waxiro also has a relatively low fat content - 1 per cent compared with 9 per cent for oats, and is cheaper than

An interesting aspect of the technology is the use of enzymes. We've found we can get unique effects on crispness and texture of grains by using enzymes at very low moisture content," says David Lewis. The method is a straight-line

process, not a batch process and uses similar enzymes to those which convert the starch in barley to malt. This is what makes the flakes light, he says, and allows them to be made with whole grain products.

orporate computers are being subjected to a wave of intense scrutiny as the recession underlines the impor-tance of getting value for money. Harsh conditions have forced IT departments in both private and public sectors to renew their efforts to cut costs and to reassess their potential

for making their parent organisations more profitable.

Since January, British Rail and Barclays Bank have turned their IT arms into commercial businesses offering services to external clients as well as to their own companies; while at the Post Office, the computer department has laid itself bare to outside consultants who are studying whether com puter users within the group's three main businesses would be better off going to an independent computer

going to an independent computer services supplier.

Handing the day-to-day running of IT to another company in this way is known as facilities management (FM). Such deals are still the exception rather than the rule — though a recent surge in FM, from a £60m UK market in 1987 to a forecast £270m this running to market. this year, according to market researchers Romtec, has increased the their worth. Some IT managers see FM as a threat to their own internal empires - being asked about it by the company board may be a catalyst for

internal rejuvenation.
In the public sector, FM has grown particularly fast. The local government IT managers association (SOCITM) has set up a working party to evaluate FM. The Computing Ser-vices Association, a trade body with many FM suppliers among its mem-bers, has prepared guidelines which it plans to publish this month designed

to weed out cowboy operations.

Some clients feel FM gives them more control of their IT - by taking items off the balance sheet and pinning down costs with fixed-price contracts. For other groups, however, IT is seen as so central to the business that contracting it out like the can-teen food is unthinkable.

If a company is reluctant to bring in an outsider for reasons of control or security, but still wants to benefit from the commercial ethos of FM, it may consider turning its own IT operation into an FM supplier.

Just over a month ago, Barclays Bank did just this. Barclays says the new unit, Barclays Computer Operations (BCO), is a "quasi" company — a profit centre that will hid for work outside the Barclays group. The unit's main objective, however, is to improve the provision of computer operations to Barclays itself.

The IT department provides computer power to the whole Barclays group with the exception of investment bank Barclays de Zoete Wedd and consumer finance division Mer-

ws them to be made le grain products.

"One of the big problems I have had as a monopoly is that my [internal] clients don't perceive that they're getting value for money — they think

Eat at home or take away

Ian Holdsworth looks at whether you should buy in IT services or turn your computer department into a business

they may be getting ripped off," says Bruce Hotter, BCO's managing director. "If you tell them: you've got to reduce your cost base but, by the way, you're locked in to the Barclays IT department, they'll just say — what do you syner me to do shou!" do you expect me to do about it?"
Some of Hotter's internal clients have already achieved savings through tackling user inertia — making sure new technology is actually used as it becomes available. There have also been concerted drives to have also been concerted drives to iron out the inefficient peaks and troughs of computer use that tend to reflect monthly financial cycles. But, despite measures like these, there was a growing feeling that clients should he allowed to contract out, and Bar-

the whole computer operation on to a more commercial footing. BCO will try to make a profit only from its external clients. Internal users will continue to be charged on a pure cost basis, but they will face changes. In particular, pricing will become more differential so that users will be able to choose between cheaper and more expensive options.

A company with a different perspective on the merits of FM is BOC, the UK industrial gases group. In the 1960s the company decided to sell spare capacity on its mainframe by

acting as a bureau service to other

clays took that as its cue for putting

companies. When BOC decided to ow do you cut the costs of running your computer operations without jeopardising the long-term efficiency of your business?

As the recession continues to dog companies of every size, consultants and academics have devised their own formulae for getting the best out of FT at the least cost. "Cancel the purchase of any more PCs and make better use of the ones you already have," is at the top of the list compiled by Martin Healey, of Technology Concepts, in Cwmbran.

"Fifty per cent of PCs are not used to capacity. Healey points out that the costs of just supporting PCs is \$2,000 (£1,100) per user per year.

• Rationalise your storage media, says Joe Wilson, sales director for PA Consulting. Companies with several levels of disc backup about the several levels of disc backup about the content of the part of the pa

several levels of disc back-up should

stion whether they are really

withdraw from this market in the 1970s, it sold the operation, Datasolve, to Thorn EMI, and became the spun-off company's largest customer.

However, when the contract came up for renewal in the early 1980s BOC decided the time was right to bring IT back in-house. Today, it believes that rrs place is under the fingertips of the board, though there are certain individual activities which it says it would still consider contracting out. Paul Bosonnet, BOC's deputy chairman, believes that the company made a considerable savings by bringing IT back in-house, but he says this was secondary to the gains in competitive advantage. In the 1980s the use of FT. advantage. "In the 1980s the use of IT in our business became much more intensive. Originally it was fairly mundane - paying creditors and run-ning the payroll. But then when we started doing on-line order entry and planning our distribution, IT became much more critical. You can probably get by without paying a supplier for a day or two — but if something goes wrong when you're working on-line with a customer then there's a feeling

that you've lost business."

BOC's computer activities have become spread around the world on a number of different systems from dif-ferent vendors - whereas 10 years ago it was all concentrated on the UK mainframe. "If we went back to Data-solve, where they would have domi-

Do not duplicate information in a number of places – on a central database and on locally-held files, for example. And if programs are out of date get rid of them.

• Check that cache memory and discs are only used to store information which employees need to use quickly. Put all archive data on less expensive tape or other long-term storage media. Question whether you really need that processor upgrade. "You can almost guarantee that it can be put off," says Wilson.

Healey also recommends focusing

on the business function when introducing new systems. If the task is not central to the business strategy, then delay implementing • If a new system is needed - to exploit a new business opportunity

UK FACILITIES MANAGEMENT 1987 1988 1989 1980 1987 19 258m 290m £150m £210m £270m £34

mainframes with newer Series 39

machines from the same manufac-turer and has reduced its computer

operations staff from 64 to about 50

people.

BBC staff themselves, he concedes, might have benefited from an FM

deal. Career opportunities are enhanced by moving to an organisa-

tion which runs a broad range of com-

puter operations on many different kinds of hardware and software.

Leading FM suppliers such as Hos-kyns, EDS, Sema, ITNet, and Ander-sen Consulting offer a variety of deals. A traditional FM contract may

involve buying the computer depart-ment and its staff lock, stock and bar-rel, and then running it more cheaply

rel, and then running it more cheaply

- first on the customer's premises
and later moving it alongside other
clients' processing at the FM company's own data centre.

Pure FM, despite its recent growth,
has a limited lifespan. Many clients in
local government, for example, have
sold their mainframes to FM comma-

sold their mainframes to FM compa-nies as a cleverly disguised step towards winding them down com-

pletely. Their real intention is to move to smaller minicomputers

which are constantly striding shead

according to David Andrews, head of

systems management at Andersen Consulting. "We're moving beyond it. What's important now is not the oper-

can term "outsourcing". This umbrella covers systems development, systems integration and consultancy, as well as the traditional man-

aging of a company's mainframe.

The budget for IT operations will

only come to about 2 or 3 per cent of a

company's revenue points out Ranald Bain, director of financial and insur-

ance sales at EDS. Small cost savings

within the IT department are immate-

rial when put next to what IT can achieve for company-wide profits.

the original program.

If competitors were allowed

to take a short cut to develop-

ing imitative programs by decompiling original software,

the opportunity for the innova-tors to earn a fair return on

their investments would nar-

in terms of power.

"FM is a bit of a sunset industry

nated our business 10 years ago, they would now have a much smaller part of the total."

or the total."

The British Broadcasting Corporation is also determined to run its own IT. It considered and rejected FM two years ago but believes the process of putting IT out to tender was an invaluable exercise.

The IT department's customers are computer years in various parts of the

The IT department's customers are computer users in various parts of the corporation who develop applications using the raw power which the IT centre provides. They have to pay to use the IT service, but are free to go elsewhere. "We don't expect to make a profit for the BBC but we are expected to recover our costs," says Bryan Pariett, IT operations manager. Several FM companies tended for the HBC contract and Parlett drew up a list of the most common financial benefits that they claimed to offer. He concluded that all of these savings could equally be obtained in-house.

Most of the FM companies saw

potential savings in moving the BBC to more modern, powerful hardware and through cutting staff by about a third. The BBC agreed - and followed this course independently. In the last two years it has replaced its ICL 2900

 go for a chesp and simple system, says Wilson. "There are often desk-top solutions these days which can do the job. It's worth looking at PCs even as just a short-term solution — to see if it works out." • Most consultants also point to outsourcing, or facilities management to introduce a mechanism for the control of ending (see main story). To pin costs of new systems down more accurately Healey says you should calculate the cost of the complete system, not just the cost of computers. Training, for example can prove an expensive cost. Streamline the software you have. Spending some cash to convert the software to run on a compiler can cut the costs of maintaining the software quite drastically.

BUSINESS LAW

Light at end of Europe's software tunnel

Della Bradshaw

takes on a new life

Cat-scan

n 1971 EMI scientist God-frey Hounsfield's brain. scanner gave neuro-surgeons their first glimpses inside a living brain without breaking the skull. Computer assisted tomography (Cat) was the invention for which Hoursfield shared the Nobel prize for medicine in 1979.

In the 1980s Cat-scanning using X-rays was displaced in medical diagnosis by the safer method of magnetic resonance imaging which uses no radiaimaging which uses no raus-tion. But Cat-scanning contin-ued to be developed as a non-destructive test process for peering deep inside complex assemblies, especially when they are encased in metal. The essence of Cat-scanning

is to take several X-ray images of the object from different angles, and process the information on image density by computer. In this way a 3D simulation is created which can reveal, for example, the location of a brain tumour.

location of a brain tumour.

Lawrence Livermore
National Laboratory in California, one of the US Department of Energy's nuclear
weapon design centres, has
developed novel scanners for
examining specific situations.

With explosives, for example,
the technique can find cracks the technique can find cracks or voids that would impair the

efficiency, can verify its density and ensure that the sub-stance had been properly mixed. One of several different Cat-scanners designed at Lawrence Livermore examines the insides of nuclear weapons. Another collaboration is with the University of California at Davis. Experiments are under way to determine what substances a Cat-scan might reveal in soil sample

stion but the systems that deliver the services surrounding business operations. The boundary between IT and the uses of IT has to be broken."

For EDS, FM is part of a wider concept for which it uses the American term "outconroing". This So far, tests have shown that the scan can detect cotton seed and locate voids as small as 300 microns across. Another topical challenge is the rapid inspection of large drums of radioactive waste before their long-term disposal, to provide assurance on their radioactivity level. Much of the waste from US sources is incorrectly identified at present, because the customary means

of characterisation cannot cer-

tify that they can be classed as

low-level or non-radioactive

David Fishlock

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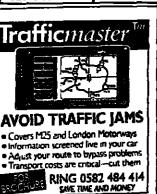
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London Business School

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071-262 5050 Facsimile 071-724 7875 publication of its green paper on the legal protection of com-puter programs, the European Commission is within sight of realising its grand objective.
Following an intense exchange of views involving manufacturers, Community institutions, and diverse interest groups, the Council of Min-isters last December unani-mously adopted a common position with regard to the Commission's proposed direc-tive setting out the principles for copyright protection for

By Brian Napier

SOME THREE years after the

software.
The parliament has this week given second consider-ation to the directive embody-ing the council's common posi-

Barring accidents the proposed directive should be ready for adoption by the summer. Changes in domestic law to comply with the new standards will have to be in place by Jan-The proposed directive is

readily recognisable to anyone familiar with the UK's Copyright Patents and Design Act 1988, which itself provided the model for many of the individual

Computer programs are classed as literary works, and are granted copyright protec-tion provided they pass a test of "originality" (ie, not copied). The copyright holder (developer) is given a clutch of "exclusive rights", the most important of which is the right to reproduce, adapt and distrib-

ute to the public the work one software producer can be which the program constitutes. Control ceases, however, when a copy of the program is sold, so that post-sale distribution of that copy is left to the purchaser's will-except in the

case of rental to the public, where a specific exemption is The piracy of computer programs will thus, under Com-munity law, be equated with the illicit copying of books,

sheet music, films or other works already regulated by Given the value of the soft-ware market to Europe-about \$40bn in 1989 and employing

more than 300,000 workers - this looks like a big step.

However, all EC countries already acknowledge the intellectual property rights of software developers under their domestic law.

Thus the real advance made by the directive lies not so

much in giving protection, but in the harmonisation of these different national laws, to create the "level playing field" judged necessary for the com-pletion of the internal market. At the heart of the controversy over the proposed direc-tive lies the problem of recon-ciling conflicting interests.

The Community needs a secure and stable legal environment in which the European software industry can continue to thrive.
In particular, clear rules are needed to specify the extent to which a program developed by

copied, adapted or limited by another developer or user.
The Community institutions.

like the member states and all other developed countries, have settled on copyright protection as the best mechani for striking a fair and realistic balance between developers, competitors and users.

To be sure, The accepted principles of copyright law have had to be modified to take the special status of software into account For example, the making of

back-up copies of programs (which could in principle be prohibited under the conditions on which software is marketed) is, under the proposed directive, given as an unqualified right to users where a back-up is necessary for the use of the program.

But the core principles of copyright provide the basis for the regime being put forward

for approval. One issue that has been vig-orously debated in the run-up to the council's common posi tion was whether there should right protection to allow a pro-

cess called decompilation.
This involves taking a program to bits in order to see how it is made and works. Because decompilation means that one or more copies or translations of the program being studied have to be made, the activity could involve a breach of copyright by those who engage in it.

Therefore, it has been argued, a specific exception should be enacted in the directive to legitimate such behav-

Some believe that decompila-tion is necessary in order to achieve "inter-operability" making different programs work together. At the same time, however,

decompilation also makes it much easier for a competitor to develop a rival program - in effect, a disguised copy.

Where decompilation is improperly used, it allows a

competitor to produce a lowcost imitation by avoiding the development expense that the original creator has incurred. After the Commission first published its proposal for a directive, some manufacturers and developers urged the addi-tion of a broad exception allow-

ing a decompilation without the permission of the copyright holder. Others argued that such an exception, lacking adequate safeguards, would have posed a great risk to both large and

small innovative European software houses that are a key engine of software competition in the Community. A new program achieves market acceptance because it

satisfies user need.

That stimulates competitors to try to imitate it. Because the independent writing of such imitative programs takes time, the initial innovator has the opportunity to reap a fair

return on the costs and risks of

The law would favour imita tion over innovation - a formula for stagnation. The compromise in the council's common position is to allow decompilation but to

limit the purpose for which it can be undertaken. Specifically, decompilation can be performed only for enabling independently created programs to work with each

other.
The copyright owner's per-

mission is not needed where the reproduction of the code is indispensable as a means to achieving this result, provided:
• the act is done by the person having a right to use a copy of the program;

the information necessary

to achieve inter-operability has not previously been made available; and

the acts are confined to those parts of the original program necessary to achieve inter-operability with it.

Furthermore, the informa-tion so gained may not be used except for the purpose of achieving inter-operability; it must not be given to others (except where necessary for inter-oper-ability); and it may not be used for the "development, produc-tion of marketing" of a program substantially similar to the original program.

The compromise represented by the council's views on the decompilation exception con-tinues to embody a measure of risk for software producers.

Whether or not this exception to traditional copyright principles will open the door to piracy remains to be seen. Despite this, the directive should go far in providing within Europe the safeguards which are needed to sustain lengthy and expensive soft-ware development projects.

Whether the council-Commission's common position achieves a fair balance achieves a fair between competing interests remains a matter of opinion. Nevertheless, no one can claim that the issues have not been properly ventilated, and

the industry deserves a rest from recriminations. Should there be a case of an abuse of a dominant trading position by the industry giants then the Commission has other

weapons of Community law (Articles 85, 86) at hand As far as the UK is concerned, the balanced approach of the present version of the software directive appears to be in line with the approach taken to copyright protection

in the 1988 act. Thus, adoption of the direc-tive might not require exten-sive legislative amendment in Britain. The author is a professor of law at the University of London.

Concluding digest of Hilary Term cases

IN RE HARRODS (BUENOS AIRES) LTD

(FT, March 26)

BY a majority the Court of Appeal allowed an appeal against a refusal to set aside proceedings served against Intercomfinanz SA brought by a minority shareholder, Ladenimor SA.

The appeal had alleged that

the company's affairs were being conducted in an manner which was unfairly prejudicial to its interests. The company was incorpo-

rated in the UK and made returns to the Companies Reg-However, it had its regis-tered office in Argentina from where it conducted its busi-At first instance the judge

had found that while the Argentine court was the one with which the dispute had the most real and sushstantial connection. Nevertheless the remedy under section 459 and 461 of the Companies Act 1985 was such that leave to proceed in the UK should be given. However, the Court of Appeal stated it was not estab-lished that the remedy available in Argentina was signifi-cantly of less value than the

UK remedy. A stay should be granted because of the very close ties between the case and Argentina and the huge advantage of holding the trial there.

OFFICE ANGELS LTD V RAINER-THOMAS AND ANOTHER

THE plaintiff employment agency stipulated in its con-tracts with its own employees, inter alia, that the employee would not, within six months after termination of employ-ment, "engage in...the business of an employment agency in Greater London within a one-kilometre radius of the branch where she had been employed (clause 4.5(b)).

In allowing an appeal against a decision that the restrictive covenant was valid with regard to clause 4.5(b) by the defendants, who were for-mer employees of the plaintiff

and who had set up their own business, the Court of Appeal stated that while a covenant containing a territorial restriction in a suitably drafted form might well have been justifiable as a means of protecting the company's connection with its pool of temporary workers, a covenant containing territorial restriction was not neces-sary or appropriate for protec-

with clients. Furthermore, the clause placed a disproportionately severe restriction on the defendants' right to compete with the plaintiff after leaving its employment.

tion of its trade connection

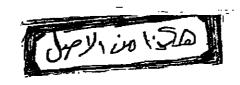
It also went beyond that which was reasonable in the parties' interests.

BULGARIA

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"Who's there?" "Nay, answer me: stand and unfold yourself." "Long live the King." "Mel Gibson?" "He." "You come most carefully upon your hour..." Career moves need perfect timing. Hamlet himself, a postponement-prone prince. learned this too late: it was his greatest tragedy and it gave birth to William Shakespeare's greatest tragedy. For his film version Franco Zeffirelli has made a casting decision so insane that it partakes of Copyright Control genius. Australian action-man Mel Gibson plays Hamlet: From the actor who brought you Mad Max and Lethal Weapon comes the tale of a mad Dane caught between action and rumination. As the film's trailer intones it, "A man must choose to love or

> But Hamlet the movie is so much better than one feared, including Mr Gibson, that I am thinking of belatedly joining the Zeffirelli fan club. The audience's first giggle, at a long-shot of Dover Castle (playing Elsinore) in which tiny cars are visible trundling down to the docks, may well be their last. Cultivating a russet beard and rugged English accent, Gibson suggests a pent-up young achiever sur-rounded by corrupt and wassailing elders.
> The prankish volatility that

hate, to live or die, to be or not

stamped the his Lethal Weapon hero serves the star now for Hamlet's verbal fencing with Rosencrantz and Guildenstern Shafts of vindictive wit and wildness light up his scenes with the Ghost (Paul Scofield) and Gertrude (Glenn Close). And in the duel scene Zeffirelli has him playing the fool until the venom strikes. Indeed the only places where Gibson stumbles are the soliloquies. With no sparring partner to spark him, this reactive actor is suddenly unmanned. The speeches are delivered in an

HAMLET Franco Zeffirelli

FREEDOM IS PARADISE Sergei Bodrov

RIFF-RAFF Ken Loach

WAR PARTY Franc Roddam

anxious sing-song, with a decreasing sense of inner meaning or feeling. But even this proves non-fa-tal. Zeffirelli has cut the text to the bone and then reviewed it to see if he can cut to the marrow. Half Shakespeare's words are thrown away, and those that remain are delivered with whirlwind directness. (Only whirlwind directness. (Only Scofield's burnished-toned Chost is allowed to savour the verse). But this style of frontal attack suits Glenn Close's furious, agonised Queen, her face a Mediaeval death-mask come to life. It suits Helena Bonham-Carter's brusque, rebellious Ophelia, and it galvanises play-ers like Alan Bates (Claudius) and Ian Holm (Polonius), who look as if they would like more time but rather improve with-

Bardophiles will rail at the roughshod ride they get over English Literature's greatest verse drama. And Zeffirelliphobes will point to the absence of any challenging modern slants or insights. This is simply the Swan of Avon sliced up, served piping-hot and garnished with lovely costumes and castles. But the film works on its self-appointed, simple level. And Gibson's success sets an eye-opening precedent. (What next? Schwarzenegger's Coriolanus?)

Nigel Andrews

Frontal attack on Hamlet Sergei Bodrov's Freedom is Puradise takes its title from a tattoo popular among residents of the Soviet Union's still crowded gulag. The illustrated man is a 13 year old boy, Sasha (Volodya Kozyrev), incarcer-ated in a reform school so dismal that the obligatory beatings are performed with rote, enervated weariness. Sasha tries to escape at every possible opportunity, his intended paradise is not simply freedom, but reunion with the father he hardly knows. After learning that he also resides at one of the gulag's prisons, the stub-born Sasha sets off on a harrowing journey across the Soviet Union, using wit, luck and the occasional kindness of strangers to track his father

Bodrov casts this passage through Gorbachev's Russia in a bleakness so pervasive that the small acts of mercy bestowed on Sasha - a few US dollars from a kindly soldier, an apple from a peasant, a hungry kiss from a little rich girl – shine forth like bounti-ful windfalls. Sasha's tormentors are so sluggish in their abuse, so distracted by their sorry lives, that the frail, tenacious boy is able to slip through their grasps time and again. It is a desolate portrayal

of contemporary Russia.

Bodrov takes his time in rendering this portrait, employing a touch that is at times painfully slow. The cumulative effect is a strong one, however, enabling the exquisite melan choly of the film's final moments, when Sasha meets his father (Alexander Bur-eyev), a bollow, broken man rotting in solitary confinement. At first hesitant, father finally warms to son, advising Sasha to disown him to avoid trouble. Sasha's response is simple -"Who would give up a father?" It is an answer as heartbreakingly honest as the film itself. A less convincing rite of pas-

passing B-flats, and eloquent

recourse to the lower register that is Miss Norman's special

glory. But ("for personal rea-

sons", the announcement said) Miss Norman withdrew, and

Faye Robinson - who is billed

for the Prom premiere of Byzantium, in September -

took over. She is a conscien-

tious and attentive interpreter.

and a "creator" in The Mask of

Time. She is not yet 50. But her

soprano is an imperfect instru-ment - not full, ample and

shining in its flow, but weak in

the lower reaches, and under stress pushed, unsolid and

impure. And in Carnegie

scarcely a word that she sang

guarded, not a "rave", review. But that Tippett's invention is

still afire, that the poem has

stirred him to create "images

of abounding, generous, beauty", is not in doubt. And

that, of course, is enough, and more than enough. Later per-

formances, more refined and

various, less unrelentingly

emphatic, will reveal whether

Byzantium is, as I think it may

be, more than confirmation

and consolidation of its com-

poser's unfailing creativity: a late masterpiece that, like

Schūtz's and Verdi's late mas-

terpieces, breaks new ground.

So this can be only a

could be caught.



Mad Max turned mad Dane: Mel Gibson's Hamlet sets an eye-opening precedent

sage stands at the centre of Ken Loach's Riff-Roff. Stevie (Robert Carlyle), a proud, sen-sitive, unemployed Glaswegian, follows Norman Tebbit's advice by getting on his bike and travelling to London, where he finds work on a construction site. The bosses are venal but his co-workers, especially the Liverpudlian trio of Larry, Mo and Shem, have hearts of gold. Stevie also meets Susan (Emer McCourt), a fragile, would-be singer who moves into Stevie's squat. They have a sometimes sweet, sometimes stormy relationship that inexplicably ends when Stevie travels to Glasgow to attend his mother's funeral, leaving a confused and lonely Susan to seek solace in smack. Things at the building site also go awry, with long neglected safety standards eventually reaping the inevitable harvest of death.

Despite some fine comic moments, Riff-Raff is never very convincing. Loach and writer Bill Jesse career between genial, well-observed comedy and hackneyed social

tragedy so often and so jolt-ingly that the overall effect is confused. The scenes on the building site provide a genuinely engaging and occasionally hilarious portrait of a group of men trying to make ends meet in tough times. The filmmakers cannot seem to let well enough alone, however, investing their story with tendentious social significance and suspect melodrama every time it threatens to achieve its true voice. Given this perva-sive overreaching, it comes as little surprise that the film's finale, with its predictable accident and obligatory conflagra-tion, is simply too much to believe.

The credibility of War Party suffers an early test when we are asked to believe that the elders of a racially eruptive Montana town would choose to celebrate a holiday by staging a mock battle between Indians and the US Cavalry, in which the Indians are portrayed by proud young men from the local reservation while bigoted rednecks play the cavalry. Not surprisingly, the pageant ends

in bloodshed, with the Indians forced to tomahawk one of the whites after he unsportingly decides to use real bullets on them. Anyone who swallows this bit of tenuous plotting surely must choke on the moment several scenes later when the young Indian's leader, Sonny Crowkiller (Billy Wirth), shoots down a pursuing airplane with an ancestral arrow. This preposterous film, the first in what promises to be as pate of corrective celluloid treatments of Native Americans following Dances With Wolves, may possess the best of intentions, yet ham-fisted direction by the usually steady Franc Roddam. an absurd script and generally

wooden acting mean that its makers only manage to replace old stereotypes with new, cast-ing whites as the savage and benighted aggressors, while Indians are the untainted, civilised heroes. It may be less racially offensive than your basic Western, but it's cer-tainly no more credible.

Stephen Amidon

Tippett's Byzantium

Sir Georg Solti ends his 22 seasons as conductor of Chicago Symphony with a concert Otello (Pavarotti singing the title role for the first time) and with the premiere of Michael

Tippett's Byzantium, commissioned jointly by Carnegie Hall and the Chicago orchestra to mark their centenaries. After Chicago performances, both hills have come to New York (where both will be recorded), for two performances each. Buzantium had its Carnegie

Yeats's poem, five stanzas of chiselled, charged imagery, is generally read as a parable of artistic creation; in a preface to the score. Tippett writes of artefacts enshrining values that can be set against the impermanence of the everyday world and the complexities of the buman beating heart." Other readings in other lights are possible; in one of them, Nietzsche seems uncomfortably close. Familiar Yeats images reappear: the Emperor; the Tower, the bird from Sailing to Byzantium, "of ham-mered gold and gold enamelsinging now a more ling, terrible song; the purging fire, "flames begotten of flame"; finally "that dolphin-torn, that

gong-tormented sea". Tippett's piece, which lasted 27 minutes, is not so much a "setting" of the poem as a tonepoem, for soprano and large orchestra, based upon it. The score follows the five-stanza structure, dividing them with instrumental passages. Words,

lines, isolated syllables are freely repeated; the bird planted on the star-lit golden bough," which "can like the cocks of Hades crow," breaks into a page of unaccompanied "cocorico!" Tippett writes of the "challenge in setting the verbal imagery to music" but also finds licence in Yeats's lines "Those images that yet/ Fresh images beget" to let his own musical imagination fly free and create abundantly. As in the poem, familiar

r: deep, complicated, pregnant chords recurring as punctuation; little tonal fanfares bright against alien harmony; episodes of linear scurry and flurry; near-reckless cantilena. I'd like to say that they are used with a precision, economy, and discipline to match the poet's. After one performance, I feel unsure. The plece sounded different from what the printed score had led me to expect: more constantly loud, insistent, and busy, without the episodes of gentleness suggested by pages of two-part invention, or merriment in epi-sodes marked "light, dancing". Well, the performance may have had much to do with that Sir Georg was an eager, insis-tent conductor – unrelaxed, never playful – and the Chicago Symphony is a tense, high-powered precision instru-

The vocal writing calls for a Flagstad - a soprano who combines amplitude and majesty with the bright swiftness that Flagstad brought to

Falstaff THEATRE ROYAL, GLASGOW Falstaff is one of the supreme Grieg's Haugtussa cycle. It was composed for Jessye Norman's voice and lies mostly on the staff, with A-flat or A as the high-climax notes, just two

comedies about the relations between men and women – about the capacity for self-delusion of the former (at almost all ages) and the clear-eyed wisdom and grace of the latter. Ian Judge's dreadful new Verdi production for Scottish Opera (shared with Bremen, where it was first shown) is about costume and setting, and the schoolboyish japes that can be had with ringing the changes on both. Mr Judge is a producer who

always puts on an ingenious, fast-moving show, sometimes, though, his Bright Ideas for updating are insufficiently followed through (remember the ENO Cav-Pag set in the Lawrentian coalfields?), and then the feats of ingenuity become strained and tiresome in the extreme. This super-English 1920s Falstaff, designed by Mark Thompson, is set in a Thames Valley hotel, and dressed in tweeds, tartans, plus-fours and other Mapp-and-Lucia finery (gosh how we roared at Falstaff's yellow top hat and cape!), with the odd ruff and full-petticoated Elizabethan gown thrown in to provide an element of fashionable time-travelling.

Maids scurry about with hotel linen, waiters with glasses of sherry; Robin the page is a fat, bespectacled Bunter. The weakness of all this, and much much else, is not intrinsic (after all, David Pountney's semi-updated ENO Andrew Porter Falstaff is tough, peculiar, and

full of interest). What appears to be the problem is that the producer's ambitions confined themselves to having jolly larks with equivalent-finding. The result is that almost all of opera - its enchanted knots of conspiracy, its blissful moments of concord, its brief outpourings of pain and anger, even violence – plays like a particularly disheartening brand of whoops-a-daisy farce.
The staging trades shamelessly on our recollections of a

certain kind of English televithreat of real sexuality in Gordon Sandison's Falstaff, a white-haired old party clearly more interested in his grub than anything else - he goes to the midnight revels with Thermos and fuckhox in hand The Ford monologue, perhaps the nearest the opera comes to tragedy, is enacted in terms of slapstick, of bumping into tables and knocking over chairs (and vocally Steven Page is ill-cast, tight-throated and dry-toned). The final scene is a sort of decorous fancy-dress party on the patio, and at the end of the fugue everyone done a red nose; so much for Verdi's pessimistic wit and The superficiality of the pro-

duction is breathtaking, overwhelming: as an immature response to an adult comedy I'm hard pressed to recall its equal. It doesn't help that on Tuesday John Mauceri's conducting lumbered along so much of the way. Mr Mauceri

here he seems to be aiming more at conducting a semi-ani-mated Falstaff lecture than a theatrical event. His tempos are moderate (fine), his rhythms lifeless; the readiness to broaden the phrases with allargando and rubato (also fine in principle) pays no heed to the in some cases limited vocal capacities of the singers on stage - and, since on this occasion so much untidy ensemble was in evidence, the overall effect was of undersinging and uneasy plod.
There are good elements in

can be a vital, stylish Verdian;

the cast, here wasted. One would be particularly glad to encounter Sarah Walker (Quickly), Flona Kimm (Meg), Anthony Mee (Dr Caius), and David Gwynne (Bardolph) in another small-house Falstaff, Maria Prosperi, a young Italian Alice with a plump, smiling charm and a voice of lustre and sparkle, is a real find. The young lovers. Susannah Waters and John Mark Ainsley (who shows that a really good Mozart tenor will always do well by Fenton's music), are "English" in the best way -they are, indeed, the show's saving grace.
Mr Sandison, an able charac-

ter baritone, seems on this showing right out of his league in Verdi. But one says "seems": when one of the great roles of opera has been presented in such a trivialised reduction, who can tell for sure?

King Henry IV Pt I

ROYAL SHAKESPEARE THEATRE, STRATFORD-UPON-AVON

The news from Stratford is inspired piece of casting, allowdecidedly mixed. Robert Stephens makes a charming intellectual out of Falstaff in the new production of King Henry IV Part I, but rather at the expense of the rest of the play. The secret of Stephens's approach to the part is that althou; is Falstaff is as fat as the te. t dictate:, he is not gross. He drinks lot of sack, but does not or pear to get drun. He is ... control of his facultic throughout. Although he seem, seldom to sleep in his own, or indeed any, bed, and never takes a bath, he is remarkably well-groomed. The hair and the beard may be a bit long, but they are not dirty. All told, this Falstaff would be at

lisp and introduces an element of sexual camp. Such an interpretation is entirely in line with the text. Falstaff is, after all, the clever-est and wisest man in the play with the possible exception of Prince Hal. What Falstaff has to say about honour is far more intelligent than the rantings and ramblings of a Glen-

home as rather a wise QC enjoying himself at the Old

Bailey. Stephens not only plays the character well, but adds

the extra dimension of Falstaff

taking himself off: for example, when he speaks with a slight

dower or a Hotspur. Beside him the English nobility are simply uneducated, or in this production almost anonymous. On Michael Maloney's Hal, the Prince of Wales, we shall have to suspend judgement until we see how he develops in Part II. As an actor, he is physically very small - about half the size of his father, the king, and one quarter the size of Falstaff. That could be an

ing him to grow in stature as moves towards the crown For the present, he plainly sees that there is more to Falstaff than obesity: he loves him as a benevolent, if eccentric uncle, but also as someone who has something to teach.

Judgement will have to be suspended, too, on Adrian Noble's direction until we see where it leads. So far, it is uneven. Julian Glover's Henry IV is a very christian king who appears to dislike war in general. This may be a modern touch, which would help to explain why the battle scenes are so ponderously awful. Clearly it must be a deliberate decision to stage them so obviously without excitement. Sometimes it is hard to tell which character is which. Possibly it is meant to illustrate the fog of war.

Anway, Glover speaks his opening lines well and is undeniably upset about the behav-iour of his son. It may be that Hal is just as troubled by the behaviour of his father, hence the affection for Falstaff. Afterwards the king does not get much of a showing, which is not his fault

have high hopes of Rob Edwards's bisexual Poins. It has always seemed one of the most intriguing minor parts in Shakespeare, and it is a pity that he is not allowed more of a role. Sylvestra le Touzel makes a pretty shot at Kate, the wife to Hotspur, and it is fun to see Glendower (Bernard Kay) played as a thoroughly unhumorous Welsh bore. Otherwise the production leaves a lot to be desired.

Malcolm Rutherford

Matador QUEEN'S THEATRE

The mortal combat of man and bull has a seedy sexiness that draws bellows of indignation from animal liberationists, a straggling, overwhelmingly female, row of whom lined the pavement outside the Queen's Theatre. This detail is not lost on Peter Jukes, the young English writer brought in to furnish a book for Michael Leander and Edward Seago's musical of the corrido. Jukes lingers conscientiously on the objections of the two principal women in the bullfighter's life: his homely Andalucian sister (Caroline O'Connor) and his glamorous American lover (the top-billed Stephanie Powers) who together carry the doubts of the moral majority. But the sexiness remains -

a rank, male quality inextricably linked to the will to make something of hum-drum lives. Domingo, who is based on the legendary bull-fighter El Cor-dobes, is a boy from nowhere on a hiding to nothing until he catches the opportunistic eye of a fixer called El Panama, at which point he becomes The boy from Nowhere.

The storyline - of a fighter's pride and fall - is entirely pre-

dictable, and played out in flashback. As two of the characters are permitted to remark, people love a rags to riches story but they love a tragedy even more. Though the Spanish Civil War hovers in memo-ries, and Franco himself makes a brief appearance, it is a politically and thematically unso phisticated piece, distinguished by a really rather sophisticated attempt to stylise its subject through an equation of bull-fighting with flamenco. The bull is a stunningly ani-

mated conglomerate of six dancers, black and glittering, Max Loppert | whose menace comes not from

any thunderous momentum but from an evocation of the moments before the charge. when time is suspended between stamping hooves and lowered horns. Fransisco Perez Arevalo brings the ineffable style of the real flamenco dancer to bear on the head of the beast, somewhat overshadowing its nether regions and underlining the old saw that true flamenco dancers are born and not made. Elsewhere, the rhythmic intensity and formal elegance of the dance is cleverly gestured at in Elijah Moshinsky's refreshingly peo-ple-centred production, which is designed with an exquisite restraint by William Dudley.

It has its share of long, lean limbs - two of the longest and leanest of which belong to John Barrowman's Domingo. Although he looks every inch the part, Barrowman succumbs to the synthetic song-anddance texture that emerges from the fragmentation of the scenes and from lyrics (Seago) which tend to hamstring Lean-der's score with a banal sentimentality. Nicky Henson's tubby impresario El Panama gets - and makes - the best of them with with the roguish "Til take you out to dinner," while the key numbers, "No Way out of this Town" and "Children of the Sun", accumulate a certain anthemic impetus through repetition.

As if to underline that that this is a man's world the women do rather badly out of it. Domingo's childhood sweet-heart (Jackie Dunn) is peremptorily matched and dispatched while Stephanie Powers seems under-employed as the American movie actress.

INTERNATIONAL TODAY'S EVENTS

AMSTERDAM

Concertgebouw Grote Zaal 20.15 Riccardo Chailly conducts Royal Concertgebouw Orchestra in Haydn's Symphony No 44 and Mahler's Das Lied von der Erde, with Jard van Nes and Siegfried Jerusalem, also tomorrow. Sat: Chailly conducts Schumann's Second Symphony (6718 345) Concertgebouw Kielne Zaal 20.15 Orlando Quartet plays string quartets by Haydn, Janacek and Dvořák, also Sat (6718 345) Beurs van Berlage 20.15 Netherlands Chamber Orchestra plays music by Van Wassenaer, C.P.E. Bach and Suk, also tomorrow Sat: an evening of music by Swiss composer Klaus Huber Muziektheater 20.15 Nederlands

Dans Theater in two ballets by Jiri Kylian and new work by Ohad Naharin, also tomorrow and Sun. Sat: Die Fledermaus (6255 455)

BERLIN

Staatsoper unter den Linden 19.00 Die lustigen Weiber von Windsor. Tomorrow: Swan Lake. Sat: Meistersinger with cast including Klaus Konig, Manfred Schenk,

Peter Schreier and Eva-Maria Bundschuh (2004 762) Komische Oper 20.00 Jochen Kowalski sings title role in Harry Kupfer's production of Gluck's Orfeo. Tomorrow: Cosi fan tutte. Sat: Der Freischütz, Sun: Entführung (2292 555) Deutsche Oper 19.30 Spiros Argiris conducts concert performance of I Puritani with cast led by Lucia Aliberti and Piero Cappuccilli.

Tomorrow and Sun: Bejart's Ring um den Ring. Sat: Tristan und Isolde with Rene Kollo and Gwyneth Jones (3410 249) Schauspielhaus 20.00 Concert of sacred music by Poznan Boys Choir (2272 129) Philharmonie Kammermusiksaal 20.00 Hagen Quartet plays string quartets by Haydn, Verdi and Bartok. Tomorrow: recital of Beethoven violin sonatas by Frank Peter Zimmermmann and Rudolf

Buchbinder. Sat to Tues: Murray

Perahia plays Mozart with Berlin

Philharmonic Orchestra (2614 383)

FRANKFURT

Atte Oper 20.00 Sergiu Celibidache conducts Munich Philharmonic Orchestra in Beethoven's Fifth Symphony and Brahms' Fourth. Sat recital by Barbara Hendricks (1340 400)

Jahrhunderthalle Hoechst 20.00 Jean-Claude Casadesus conducts Orchestre National de Lille in music by Berlioz, Saint-Saens and Ravel, Tomorrow: Muhai Tang conducts Prague Symphony Orchestra (3601 240)

■ LONDON

triple bill: Balanchine's Agon. Ashton's A Month in the Country and MacMillan's Requiem. Also Sat and Mon (240 1066) Coliseum 19.00 Jerzy Maksymiuk

conducts Don Giovanni, with Peter Coleman-Wright in title role, Jane Eaglen as Donna Anna and Margaret Marshall as Donna Elvira. Tomorrow: last performance this season of Salome. Sat: Peter Grimes (836 3161)
Royal Festival Hall 19.30 Christoph

von Dohnanyi conducts London Philharmonic in Honegger's Third and Dvorak's Ninth symphonies. Tomorrow: Litton conducts the Bournemouth Symphony Orchestra Sat and Sun: Edward Downes conducts Prokoflev (928 8800) Queen Elizabeth Hail 19.45 Rodney Friend, Yonty Solomon and Tim Hugh play piano trios by Shostakovich, Ravel and Tchaikovsky. Tomorrow: London Chamber Orchestra plays American programme, including Rerber's Adagio and Violin Concerto and Copland's Appalachian Spring. Sat Hilliard Ensemble in a programme of Italian vocal music (928 8800) THEATRE

This week's shows include Matador, new musical about the rise of El Nino to become Spain's greatest matador, starring Stephanie Powers (Queens), Bill Alexander's Royal Shakespeare Company production of Much Ado About Nothing (Barbican), a last chance to see Sir Ian McKellen's award-winning performance in Richard III (National) and October's Children, a musical play about the plight of children after the 1917 DANCE
Covent Garden 19.30 Royal Ballet
Russian revolution, performed by
National Youth Music Theatre

Theatreline: Plays 0836 430959 Musicals 0836 430960 Cornedies 0836 430961 Thrillers 0836 430962

■ NEW YORK MUSIC

(Sadier's Wells). Phone

Avery Fisher Hall 20.00 Gluseppe Sinopoli conducts New York Philharmonic Orchestra in Mahler's Ninth Symphony, also tomorrow at 14.00, Sat and next Tues. Sun at 15.00: Rostropovich conducts National Symphony Orchestra in Prokofiev programme. Sun at 19.30: James Galway plays Vivaldi with I Solisti Veneti (874 2424) Alice Tully Hall 20.00 Olaf Baer accompanied by Geoffrey Parsons sings Die schöne Müllerin. Sat Kronos Quartet. Sun: Mitsuko Uchida plays Mozart (874 2424) Carnegie Hati 20.00 Georg Solti conducts Chicago Symphony Orchestra in music by Tippett and Beethoven Tomorrow: Solti conducts Verdi's Otello with Pavarotti in title role (247 7800) Metropolitan Opera 20.00 Last performance this season of I Puritani, with cast led by Edita Gruberova and Chris Merritt. Tomorrow: Levine conducts Luisa Miller. Sat Tosca (362 6000) THEATRE This week's shows include Lost in Yonkers, Nell Simon's

heart-tugging, tear-jerking play set in 1942 (Richard Rodgers), Forbidden Broadway 1991, a mischlevous, satirical review by Gerard Alessandrini (Theater East). The Fantasticks, ever-popular musical fable (Sullivan Street) and Once on this island, musical set in the Caribbean about a peasant girl's passion for the son of a wealthy landowner (Booth).

Ticketron (246 0102) answers inquiries and sells tickets

PARIS

Tháâtre des Champs-Elysées 20.30 Bernhard Kiee conducts Orchestre National de France in music by Schubert and Stravinsky, with Cecile Ousset soloist in Mendelssohn's First Piano Concerto. Tomorrow: Haitink conducts Dresden Staatskapelle. Sun: recital by Christian Zacharias (4720 3637)

TMP-Châtelet 19.00 Cello recital by Mario Brunello, winner of 1986 Tchalkovsky competition. Tomorrow: Simon Rattle conducts City of Birmingham Symphony Orchestra. Sun: Julliard Quartet (4028 2840) Opéra Comique 19.30 La Fee

Urgele, 18th century musical entertainment featuring Les Arts Florissants. Also Fri, Sat, Sun and next Tues (4286 8883) Salle Pleyei 20.30 Semyon Bychkov

conducts Orchestre de Paris in music on theme of Paris 1920, including Poulenc's Les Biches and Milhaud's Le boeuf sur le toit (4563 0796) Théatre de la Ville 20.30 La La La

Human Steps, new ballet by Canadian choreographer Edouard Lock. Also tomorrow and Sat (4274 2277)

■ ROTTERDAM

De Doelen 20.15 Heinz Wallberg conducts Rotterdam Philharmonic Orchestra in Beethoven's Third Symphony, with Leif Ove Andsnes

soloist in Grieg's Piano Concerto. Tomorrow: Jonas Alexa conducts Tchalkovsky and Borodin (413

■ VIENNA

Staatsoper 19.00 Pinchas Steinberg conducts Cav and Pag with Vladimir Atlantov as Canlo. Tomorrow: Der Rosenkavalier with Karan Armstrong as the Marschallin, Sat: new production of Schreker's Der ferne Klang. Sun: Eva Marton sings Salome (51444 2960)

Musikverein 19.30 Grigori Sokolov plays Brahms' Third Piano Sonata and Chopin's 12 Etudes op 25. Tomorrow: Ulf Schirmer conducts Austrian Radio Symphony Orchestra in music by Dvorak and Janacek. Sat and Sun at 16.00: Tonkunstler Orchestra. Sun at 19.30; piano recital by Stefan Vladar (505

Konzerthaus Grosser Saal 19.30 Georges Prétre conducts Dvorak's Stabat Mater, Sat: Ensemble 9 plays music by Takemitsu, Morimoto and Bartok

Konzerthaus Mozart-Saai 19.30 Bratislava Chamber Orchestra plays music by Mozart, Salleri, Haydn and Beethoven (7124 6860)

■ WASHINGTON

Kennedy Center Concert Hall 20.30 Mstislav Rostropovich conducts National Symphony Orchestra in all-Prokoflev programme, also tomorrow, Sat and next Tues (467 4600)

Claire Armitstead European Cable and Satellite Business TV

MONDAY TO FRIDAY Eurosport 0600-0630 International Business report CNN 0500-0530 Moneyline 0800-0830 Moneyline 1230-1300 CNN Market Watch 1330-1400 Business Day 2000-2030 World Business

(all times CET)

duction with a review of the day's major business stories 2300-2330 World Business Today 0100-0130 Moneyline Superchannel
0700-0830 Financial Times Business Report

A five minute business brief-ing broadcast three times between 0700 and 0800 2130 & 2320 (Wed only) and 0830 (Thurs only) Financial SATURDAY

0800-0630 Moneyline 0900-0930 World Business Today - a joint FT/CNN pro-1540-1610 Moneyweek 1900-1930 World Business This Week 2110-2140 Your Money

SUNDAY Superchannel 1800-1890 FT Business Weekly

0710-0740 Moneyweek 1540-1610 Your Money 1900-1940 Moneyweek 0040-0110 Inside Business

FINANCIAL TIMES

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Thursday April 18 1991

A risk worth taking

THE decision by the US, Britain and France to send troops to northern Iraq to ensure the safety of hundreds of thousands of Kurds has been taken to prevent a human disaster of horrifying propor-tions. These people, who have been stranded on the Iraqi border in appalling conditions, have preferred to risk starvation and death in the icy mountains rather than face the wrath of President Saddam Hussem's forces by returning home. The only way to save them is to persuade them to come down from the mountains and that they will only do if their security is guaranteed.

Mr John Major, the prime minister, must be given the credit for mobilising not only his European partners, but ultimately a clearly reluctant US president, in support of at least the main elements of his safe havens plan. However, Mr George Bush's initial reservations about the original British proposals were entirely under-standable. The suggestion that the fleeing Kurds should return to their home towns and villages under the military protection of allied forces or the UN over a very substantial area of Iraq, could be seen as the first step towards the cre-ation of an autonomous Kurdish region. Worst of all, it risked directly involving the US and Britain in Iraq's internal affairs for years to come and thus provoking the hostil-ity of most of the Arab world, including the coalition part-ners in the Gulf conflict.

Military involvement

Though the plan that was finally adopted is still full of hazards, the risk of permanent military and political involve-ment by the US, Britain and France in the domestic affairs of Iraq has been reduced. The forces which will be sent to safeguard some five to six refugee camps in northern Iraq will be relatively limited. The US is sending 5,000 to 10,000 troops and Britain no more than 1,800. Both Mr Bush and Mr Major have stressed the intended temporary nature of the operation – perhaps two to three months - and their desire to hand over responsibility for ensuring the safety of the Kurds to the UN as soon as possible. They have once again

emphasised that it was not US or British policy to break up Iraq into separate states or to get involved in internal political quarrels, but only to deal with an urgent humanitarian

intentions should be underlined publicly. But it is equally necessary squarely to face the dangers inherent in the joint military action. Though Wash-ington and London sound confident that the Iraqis, while denouncing the allies for inter-vening in their internal affairs, will in practice do nothing to hamper it, that cannot be taken as a foregone conclusion. Even an isolated shooting incident, either between Iraqi and allied troops, or between Iraqi and allied troops, or between Iraqi and Kurdish rebel forces, runs the risk of resigniting a conflict which most people thought had come to an end with Baghdad's acceptance of the coali-tion's tough ceasefire terms.

Legal authority

Neither is it possible to ignore the fact that the decision to send troops to northern Iraq has been taken by the three governments in question without the specific sanction of the UN, which provided the anti-iraq coalition with its much-vaunted stamp of legiti-macy throughout the Gulf conflict. The claim by the US and Britain that Resolution 688 gives them the necessary legal authority for their move is controversial, to say the least, and is unlikely to convince either China or the Soviet Union, both permanent members of the Security Council. The UN itself, which reported yesterday that it had reached agreement with Baghdad to set up "humanitarian centres" in northern Iraq, said its initia-tive could be undermined by

No one should thus be under any illusion about the political risks of a humane move which cannot in any case provide more than a very short-term answer to the Kurds' plight. The problem of their long-term security and identity will remain as acute as always after they have been fed and cared for and the allied troops have returned home. Over this matter, the coalition partners can exercise only the most

A manifesto from the CBI

WITH so many manifestos in the air, a British general election cannot be far away. On Tuesday, the Labour party published its draft policy paper. Yesterday, it was the turn of the Confederation of British Industry to set out its thinking on the way ahead in a mercifully rather briefer document entitled "Business Agenda for the 1990s".

The most immediately stri-

king feature of the CBI's publication is how far its recommendations are congruent with Labour's stated priorities. Both organisations emphasise the need to increase industrial facturing, improve education and training, promote research and development and modernise the national infrastructure all within the framework of prudent public expenditure

There are inevitably differences between the two positions, though in terms of measures specifically directed at industry these are mostly of bers no doubt still worry about the depth of Labour's new convictions, but the overall impression from the document is that British business finds the prospect of life under a Labour government far from unsettling.

That, of course, says much about the changes which have taken place within the Labour party in recent years. But "The Business Agenda for the 1990s" also reflects changed attitudes in the CBI. A decade ago, it ism and interventionism as the solutions to recession and flagging competitiveness. Today, to its credit, the organisation has forsworn pleading for short-term palliatives and given pride of place to the reduction of inflation.

Sterling parity

"Business Agenda for the 1990s" contains scarcely a whimper about the level of short-term interest rates or of sterling. Indeed, it explicitly endorses the maintenance of sterling's parity within the Exchange Rate Mechanism as an essential competitive discipline and calls for the adoption of narrower bands. "There must be no return to to the cycle of inflation and devalua-

tion which characterised the decades of Britain's relative decline," it declares. It is equally forthright in rejecting trade protection and direct subsidies, while accepting that industry must shoulder much of the responsibility for improving its own performance by raising standards of management practice and training. This realism is welcome. However, "Business Agenda for the 1990s" is not primarily a treatise on the virtues of eco-nomic liberalism. It is a lobbying document. And when it comes to making specific demands and proposals on behalf of industry, it is less coherent and rigorously thought through.

Economic strength

For instance, the high level of British gross domestic product devoted to consumption is lauded on page one as a sign of economic strength, only to be castigated a few pages later as a diversion of resources from savings and investment. The document is equivocal about corporate takeovers, lamenting their contribution to short-termism in Britain while also callmism in Britain while also caliing for a more open market in
the rest of Europe. Its arguments for giving more emphasis to manufacturing are
unconvincing. The CBI also,
like both main parties, is less
than clear how its demands for
increased government investment in education and infrastructure and for tax breaks structure and for tax breaks for industry can be financed within the framework of tight public expenditure

However, these are relatively minor inconsistencies. The much bigger question is how far British industry has absorbed the implications of the document's central mes-sage about the paramount importance of controlling inflation. In that respect, the gov-ernment's priorities are set. The onus now is on the private sector. But the signals to date are mixed: this week saw statistics showing a stubbornly high factory-gate prices and a 14 per cent annual rise in executive pay. The CBI may protest that it cannot influence its members' actions. But it cannot expect to be taken seriously by governments until they are seen to be delivering

on their side of the bargain.

or Mr Robert Maxwell, the international media baron, the flotation of his UK tabloid Mirror Group Newspapers, announced yesterday, is something of a hat-trick. Mr Maxwell's empire has been built on three pillars: the Percentage of the P been built on three pillars: the Perga-mon publishing company, Maxwell Communication (MCC) and the Mirror group. Last month he sold Pergamon to the Dutch group Elsevier, in three months he resigns from the MCC board; and now the Mirror group is

going public.
Whatever the 67-year-old Mr Maxwell has in mind with all this, it is certainly not retirement. Though he is leaving the board of the publicly-quoted MCC, he remains the controlling shareholder and is installing his son Kevin in his place. Another son, lan, will be his deputy at Mirror

group.

Asked yesterday why he intended to retain a majority holding of Mirror group after flotation, Mr Maxwell termed that a silly question. "I will not," he said, "so long as I am alive, be in a public company in which I or my family have less than 51 per cent. I learned my lesson from Pergamon" (of which he briefly lost control in the late 1960s).

In which case, it might fairly he

In which case, it might fairly be asked why Mr Maxwell wants to return to the public arena at all. The return to the public arena at all the answer may never be known in detail: for such a high-profile figure, Mr Maxwell has a remarkable talent for secrecy. Part of the answer, though, can be summed up in one word: debt. It is impossible to be precise here, since Mr Maxwell's public and private

finances are inextricably entwined and his private affairs, as he will forcefully tell the enquirer, are his own business. But at the root of it lies MCC's £1.5bn acquisition of the US publisher Macmillan in 1988. Like his rival Mr Rupert Murdoch, Mr Maxwell was swept up in the rush for media assets in the late 1980s. Like Mr Murdoch, he borrowed hugely to pay for them. And like Mr Murdoch, he nearly came to grief as a result. Late last year, MCC had to come up with £210m of short-term debt repayment. Most of the money was pro-duced by the simple expedient of sell-ing assets from Mr Maxwell's public

ing assets from mr maxwen's punna-pocket – MCC – into his private one, Mirror group.

This left Mirror group heavily bor-rowed. Indeed, the balance sheet as it now stands shows almost no tangible net worth at all. Of the proceeds of the forthcoming flotation, 2210m is to be devoted to debt repayment. The investing public, in other words, is being asked to help pay for Macmillan at one remove at one remove.

It cannot be denied, though, that Mr Maxwell's peculiar financial

he numbers cannot lie," Mr Robert Maxwell, the publisher, said yesterday at the market-ing launch for the flotation of Mirror

ing launch for the flotation of Mirror Group Newspapers.

Its flagship, the Daily Mirror, may be famous for its pithy words and punchy pictures but it was the numbers that held sway — money paid, money invested, mouey made. Mr Maxwell is trying to raise about £250m from floating 45-49 per cent of the common partie to vay off debt of

the company partly to pay off debt of more than £200m.

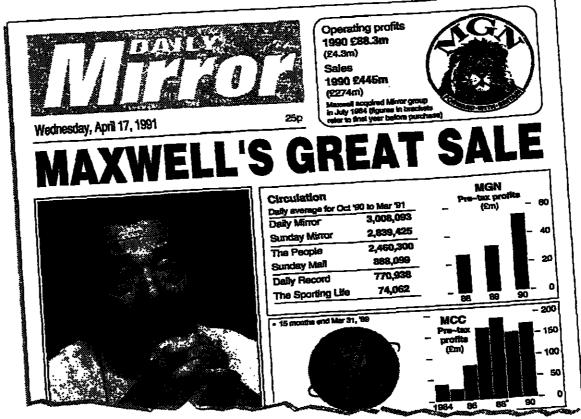
The irony is that Mr Maxwell, long thwarted in his attempts to become a national newspaper owner, was only able to buy the Mirror group in 1984 because S G Warburg, the merchant bank, had advised its then owner, Reed International, that it could not go ahead with a flotation.

He paid £113m for the group, but loan, so the real price was £90m. On top of that the premises were then estimated to be worth £10m. In the final year of its previous ownership operating profits at the Mirror group had been £4.3m on sales of £274m. Last year operating profits were 588.3m on sales of £445m.

When Mr Maxwell took over the

Tony Jackson analyses the background to the flotation of Mirror Group Newspapers

A fresh chapter in print



arrangements have given him a cer-tain flexibility. Mr Murdoch came up against the same crisis of debt repayment at around the same time last year and had to throw himself on the mercy of his bankers. As Mr Maxwell pointedly remarked yesterday, "you will notice that Mr Maxwell has not been having any meetings with his bankers. My next meeting will be in

On the assumption that the flotation and the £440m sale of Pergamon finally put Mr Maxwell's finances back on an even keel, it is a good time to take stock of his empire. The best place to start is the Pergamon publishing business, which formed the empire's foundation.

There can be no question that Pergamon represents a significant achievement. It was founded on the

perception - simple with hindsight, like all the best ideas - that academic and scientific journals represent an ideal commercial marriage between contributors who write for free and subscribers who pay in advance. Elsevier, which has just bought Pergamon, is one of the shrewder European publishing houses. Its price of £440m therefore represents the best evidence of Mr Maxwell's

ability to create value from scratch.

The history of MCC is perhaps a little more chequered. Its roots lie in the old British Printing Corporation, which Mr Maxwell took on when it was on the point of collapse in 1981.

Mr Maxwell is wont to claim as his considert schickerment the mass his

Mr Maxwell is wont to claim as his proudest achievement the rescue of the UK printing industry. There is a degree of exaggeration here — for example, he relied partly on plans laid down by others — but his energies were vital to the project's success.

But almost all of this was jettisoned in 1988 to raise cash for the acquisition of Macmillan and Official Airline Guides in the US. This was neither a rescue nor building from scratch, but an exercise — characteristic of the late 1980s, though on the whole uncharacteristic of Mr Maxwell — in gaining control of businesses built up by others and using other people's money to do it.

money to do it. The result of this has been mixed in stock market terms particularly. Those who had bought shares in the near-bankrupt BPC at the time of the rescue would have profited handsomely. But since the mid-1930s, the share price performance of the renamed MCC has been fairly cata-

strophic.

In the past few weeks, shead of the Mirror flotation, they have produced a remarkable and slightly mysterious recovery. Even so, they have lost half their value relative to the UK market since their peak in 1984.

That leaves the Mirror itself, whose recovery under Mr Maxwell is detailed below. Here again, as with BPC. Mr Maxwell's achievement is producible Judging by the process. undeniable. Judging by the prospec tus, the business is running at a fair pitch of efficiency; though for inves-tors, of course, this raises the obvious question of how much scope there still is for rapid growth in prof-

At present, Mr Maxwell is engaged in his latest high-profile rescue, that of the New York Daily News. Very probably, he will succeed at that as well. Given the history of achievement, the question naturally arises of why he remains such a distrusted figure in British commercial life, so remote from the establishment centre. The answer given by Mr Maxwell himself at yesterday's press conference – that the British hate success – does not bear inspection.

The real reason probably has more to do with Mr Maxwell's highly complex personality: the secrecy, the deviousness and the refusal to conform to expected behaviour. His sons appear much more conventional figures, so perhaps the Maxwell empire will form part of the establishment in the long run. British commercial life will be

circulation that had fallen 3.739m.

Despite its gentle circulation slide the Daily Mirror still has a 24.5 per cent share of the national popular newspaper market and operating profits are up for the first quarter of this year compared with the same quarter last year. The improved performance has come from increased cover mines the association of the context o

formance has come from increased cover prices, the appeal of colour to advertisers, and inserting.

Two things are unlikely to change at a publicly quoted Mirror Group Newspapers. Mr Robert Maxwell will still be around despite his purchase of the New York Daily News which could be offered for sale to MGN

before the year is out.

His part-time commitment to MGN as chairman "would likely be whatever an ordinary man does on a full-time basis", he said. The Mirror titles would also continue to support again" into the hands of people who do not understand democracy.

From doldrums to new dawn

Raymond Snoddy examines the turnaround at MGN

group, it seemed as if the best days of the Daily Mirror were far behind it. It had sold The Sun to Mr Rupert Murdoch, thus creating a ferocious competitor. Reed has since admitted that it did not feel able to take on the apparently invincible print unions and their exorbitant costs. In pre-Maxwell days, the Mirror's headoure. Maxwell days, the Mirror's headquar-ters in London's Holborn were called a "mink-lined coffin", a reference to the newspaper's image as a decilning

title that was still overspending. Its transformation has been remarkable. In January 1986 Mr Maxprint unions — backed by closure threats — to shed 2,100 jobs, nearly two months before Mr Murdoch's dramatic move of his titles to Wapping. Costs have gradually been squeezed by Mr Maxwell's home-grown man-agement. The operating profit margin rose from 14.6 per cent in 1988 to 19.8

Copies of a newsletter.

because of the rude comments

about Attall it contained. A

Gilt of the gab

the Irish for blarney. Whereas local telephone

■ Ireland's communications

minister Seamus Brennan has gone one better than selling

calls used to cost them a fixed

sum regardless of length, they must now pay extra beyond a certain limit. But while Brennan has clearly hit on a

goldmine, he's digging it more with a spoon than a shovel. The limit has been set at quarter of an hour.

"It's very difficult for people

in this country to complete

minutes," a ministerial aide explained. "Even 15 minutes is asking a lot."

OAP directors

■ What does Sir Lindsay

same name)?

retirement

Alexander(ex-chairman of

Ocean Transport) have in com-mon with Sir James Hamilton

(former top civil servant), Sir Rowland Wright (ex-ICI chair-man) and Quinton Hazell (who founded the company of the

Apart from getting a bit long in the tooth, they are all well worn directors of Hawker Siddeley who, unusually, have been promised an annual pension of £7,000 apiece on retirement.

It's the cosy sort of deal

which would probably not be

which the Institutional Share-

holders' Committee is due to

allowed in the statement of

best practice for directors

release later today. Non-

executive directors are

libel suit has been threatened.

full-time labour force on MGN titles
- including the Sunday Mirror, People, Scottish Daily Record, Sunday
Mail and Sporting Life - has fallen
from a yearly average of 7,235 to
3,726 last year.

Apart from his deal with the print

Apart from his deal with the print unions, Mr Maxwell has made at least one other key contribution to the turnsround of the group's for-tunes. He spotted very early the importance of colour to the future of popular newspapers. He was nearly two years ahead of Mr Murdoch when he introduced colour in 1988. This ing revenue in the face of the sharp-est recession for a decade.

Mr Maxwell exuded optimism yesterday about the future of the popu-lar press and clearly does not take kindly to anyone who suggests otherwise. In January, Mr Roy Greenslade, then editor of the Daily Mirror, told UK Press Gazette, the newspaper industry journal, that he worried about its future. Mr Maxwell revealed that this unauthorised pessimism was one reason the two parted company last month.

But the overall picture seems to support Mr Greenslade. It is one of declining circulation, internecine rivalry and increasing competition from television. Mr Maxwell's £500m investment in re-organisation and colour presses and inserting equipment has meant, however, that the Daily Mirror has had a smaller fall in circulation than The Sun.

of 4.184m compared with the Daily Mirror's 3.119m; the Daily Record was at 771,00. In 1990 the Daily Mirror was at 3.109m, the Daily Record on 778,000 and the Sun had slipped to 3.896m. In the first quarter of this year the Daily Mirror on 2.988m and the Daily Record on 769,000 were together just ahead of The Sun with a

Labour had at last seen things the Daily Mirror and Mr Maxwell's way, and had embraced Europe, rejected unilateral disarmament and shown the door to the hard left. "I played a small part in bringing them to heel or to book," said the MGN chairman.

Open and **OBSERVER** shut case

■ Although the European Bank for Reconstruction and Development is now well and truly inaugurated, mercurial president Jacques Attali has as yet failed to fill what is probably its second most important position: the vice-presidency of the merchant banking division.

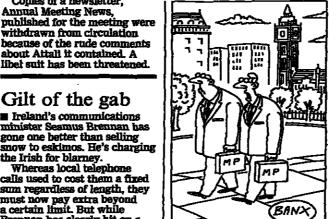
It is vacant because he could not land Ernest Stern, the World Bank senior vicepresident, who was in line to be his number two. The job has to go to an American, and Attali says he wants someone with strong investment banking credentials. But he has decided to take his time in filling it, otherwise "the person would be happy for five minutes and I'd be unhappy for four years."

It seems that the "excellent" recruit he seeks should not be nervous about working with him. Tve always thought that only weak people are afraid to work with strong people." Indeed, opinions about Attali

and his bank seem even stronger than before this week's celebrations started. Despite a commitment to "openness", Attali has yet to come to grips with the concept. For example, he has been trying to limit - no doubt for good practical reasons - the access of the bank's 23-strong board of directors to the staff

of the bank.
Originally, his suggestion was that board members would he able to access staff only through him or one other person, the bank's secretary-general. Now he appears to be willing also to allow approaches through the bank's five vice-presidents.

The topic is far from settled. He has also made much about press freedom: a free press will be one factor which will condition the new bank's approach to operations in a borrowing country. However, the condition seems not to



"I hope John Major never sits in a Happy Eater with his back to the room."

souls. Awarding them pensions might be thought to mar their impartiality.

Hawker says the pensions reflect undertakings previously given to the directors concerned. In future, remuneration receivable by non-executive directors will not be pensionable. About time too.

Wrong plate Can Britain's best known financier do no wrong? A reader reported with ill concealed joy that he had just seen a posh Rolls Royce -

licence plate HAN 50N – clamped in London's Notting Hill Gate. Had the good Lord Hanson proved humanly fallible at

Alas no. Although his carriages do have personalised number plates, his vice-chairman's office tells me the offending one is not among them. Perhaps it should be. Still on the subject of personalised number plates,

I see that Ken Warren, Conservative MP for Hastings, owns MP 1066. Presumably, if he loses his seat it will be mended to XMP 1066.

Small business ■ Sir Michael Edwardes, the South African-born entrepreneur, has always been a trouble-shooter in a hurry. With spells at Chloride, British Leyland, ICL, Mercury, and Minorco – where he led the abortive bid for Consolidated Gold Fields – he has tested his management skills on more famous executives. So it seems surprising he may soon join the board of troubled Porth Group, Britain's biggest maker of artificial christmas trees.

Capitalised at just £2m, it hardly sounds big enough for 5ft 3 %in Sir Michael. It does have a South African in charge, however, which may explain the interest.

Q.E.D.

The pathfinder prospectus for the flotation of Robert Maxwell's Mirror Group Maxwell's Mirror Group
contains this helpful note in
the articles of association:
"A Director shall be capable
of being appointed or re-elected
a director despite having
attained the age of seventy
or any other age and shall not
be obliged to retire by reason
of his having attained any
particular age and Section 283
of the Act (relating to the
appointment and retirement appointment and retirement as directors of persons who are aged seventy or over) shall not apply."

Maxwell is nearing 68.

Quickie

Heard about the man who took a speed-reading course?
"Absolutely marvellous," he said afterwards. "I've just read War and Peace in 10 minutes - it's all about Russia,



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he Oxford and Cam-bridge university unions had a next way of cir-

cumventing the ban on dis-

cussing contemporary issues imposed during the period of repression which followed the Napoleonic wars. They would take some earlier historical controversy and discuss it in

contemporary terms. For

instance, they would pretend to discuss Cromwell's commer-cial policies to debate the corn

cast policies to debate the corn laws of the early 19th century. I had a feeling something similar was afoot when I took part last weekend in a confer-ence in Glasgow University to

mark the 80th birthday of its

chancelior, that perennially

youthful British economist, Sh

Alec Catrocross. The occasion

was a great success, thanks in

large part to the chairmanship of Lord Callaghan and the efforts of Sir Alec's daughter

Frances, who is an example of

that extremely rare breed - an economic journalist with

The topic chosen was: did the mistakes of the 1960s con-

tribute to the problems of the 1970s? To his credit, Sir Alec himself voted in favour,

although he was economic adviser to the Treasury for

most of the 1960s - the "growthmanship" of the period

was undertaken despite rather than because of his advice.

Occasionally I was reminded

For old, unhappy, far-off

of Wordsworth's lines from The Solitary Resper.

Perhaps the plaintive num-

bers flow

organisational ability.

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Time had not diminished, for instance, the strongly opposing views on the realism of the in the contract of tradects 1831 and the second sec 11130 Control law Position growth targets of the 1960s. An example of "growthman-ship" continuing long aftertrajin in grante the part for ii. Hayay wards was the Bonn summit of is the the burn take 1978, at which the German govthe transfer ernment was chivvied into raising its budget deficit under the slogan of "increasing growth by 1 per cent". Any illusion that anything is

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illusion that anything is learned from history was dissi-pated when I arrived back from Glasgow to find the US Trea-sury Secretary, Nicholas Brady, berating the Germans for pushing up real interest rates – as if such magnitudes were under official control. Just how difficult it is to step out of the historical rut is shown by Labour's "Better way for the 1990s". It is mainly a rehash of earlier policy statements and has had a very soft reception. But although some of the more alarming ideas the 1970s and 80s are jettisoned, it still serves to remind us how little Labour has moved from the soft collectivism of the 1960s. The collapse of hard colECONOMIC VIEWPOINT

Now forward to the 1960s

By Samuel Brittan



Gordon Brown: Labour's not-co-bright-eyed industrial spokes

lectivism in central and eastern Europe, and the determination of electorates there to have no truck with a third way ween communism and capitalism, are not even men-tioned. The new Labour buzz word is "partnership". But there is no real change. The Conservatives are condemned for their refusal to "accept the case for an industrial policy". The authors tie themselves

Can you imagine Brunel bothering to acquire an NVO? Would he have passed if he tried?

into knots saying that they will not try to pick winners and only succeed in convincing me that they will pick losers. (Conservative governments are no slouches at picking losers either, as we know from Con-corde and the atomic energy

programme.)
We still come across the assertion, particularly associated with Labour's overrated industrial spokesman, Gordon Brown, that manufacturing has an intrinsic importance not enjoyed by other sections of the economy, such as services. This singling out of one type of activity is offensive to those of us who might sympathise with some of Labour's ideas on constitutional (and even budgetary) reform, who would like more redistribution in favour of the poor, but who will not be bullied into accepting sheer superstition. Nor is it a recommendation that some industrialists, who vote against Labour for pocket-book rea-sons, share the same fixations.

From here it is a natural step to a Manufacturing Investment Programme and tax incentives for companies to invest in science and technology parks. We are truly in the land of the expensive business cliche – expensive because financed by the taxpayer. There is of course to be a National Investment Board to

bridge the "long-term invest-ment gap"; and no doubt to retrace the history of the National Enterprise Board. Takeovers will be judged "not only by their impact on compe-tition, but also on their impact on research and development, regional location, employment, export strategies and the environment". In other words, official committees are to second-guess economic decisions. After that it is a foregone conclusion that British Telecom will not be sold off or that the Post Office is to remain forever a state fief.

I normally suppress all icon-oclasm on the sacred subjects of education and training. But what do you make of the fol-lowing? "Although the National Council of Vocational qualifications and Scotvec has

Unfortunately it is still not possible for market economists to support Labour with a straight face

done much good work, Britain is still far from a system of high-quality NVQs common across industry." It makes me sympathise with John Major's distrust of paper qualifications.
Can you imagine Isambard
Kingdom Brunel, who was
responsible for the best railway
architecture in the UK, bothering to acquire an NVQ? Would he have passed if he had tried? By comparison with the industrial section, Labour's treatment of Treasury matters

is almost benign. The National Economic Assessment will no doubt provide relief for commentators, as well as econo-mists and statisticians.

Beware, however, of the top marginal personal tax rate sup-posedly of 50 per cent. If we allow for the abolition of the ceiling on employees' National Insurance contributions (in itself desirable) the marginal rate rises to 59 per cent. And if we take into account employers' contributions and consumer taxes, the effective top marginal rate could be well over 70 per cent. (It is 50-60 per cent even today, a point Con-servative chancellors do not

like my making).

But it is the so-called social side that makes me most cross. For this is just where Labour is at its most stick-in-the mud and in my experience does not even welcome outside discussion, taking the attitude: "Please talk to us about European monetary union, but stay out of our own backyard when it comes to policy on poverty." No such territorial claim is going to convince me that an indiscriminate across-the-board increase in pensions of £5-£8 per week, followed by upgrading in line with earnings is a cost-effective way of helping the worst off. And Labour's attachment to the National insurance system and lack of interest in using the tax system to pay out benefits where they are most needed is worthy of Mrs Thatcher at her most As for the national minimum

wage, starting at a half of men's median earnings, but eventually rising to two-thirds: this is an inbuilt engine for destroying jobs. The case for it is not strengthened by references to its prevalence in other Community countries where unemployment is high by both international and historical standards. To deny the connec-tion between pay and jobs is like denying that water runs downhill. There are libraries full of empirical research

which spells this out in detail.
Unfortunately it is thus still not possible for market economists to support Labour with a straight face. This is something about which I used to worry even at university when I was an active member of the Labour Club. I supposed this explained the tendency of Labour-sympathising economists to retreat into macroeconomics, which I myself occa-sionally still do in such circles for the sake of a quiet life.

A market economist might vote Labour for non-economic reasons or out of democratic belief in an alternation of parties. But nonsense remains nonsense, however progressive or unTory one wishes to be.

BOOK REVIEW

Bridging the gap for the ordinary man

Professor Sir Michael Howard is the most urbane of contemporary British historians. His best and most detailed book, The Franco-Prussian War, was published in 1961. Since then he has gone on to produce shorter works, numerous essays and lectures and newspaper articles. It was essential for his task that he had a major work behind him. And what a brilliantly well-chosen one it was. Franco-German relations have remained the key to much of European history long after 1870, and an understanding of the details, the technology and the psychology of war remain an indispensable guide to the

No contemporary historian could be better equipped. Professor Howard can write with equal facility about the nuclear balance of power and the war in the Gulf. He bestrides the gap between continental west-ern Europe and the east coast of the United States. For Howard is more than a military historian. He writes well and sometimes speaks even better. When he became reglus professor of history at Oxford professor of history at Oxnord in 1981, he drew attention to the apparent anomaly of a uni-versity professor heing appointed by the crown. Yet as he must have known, he was the ideal man for the job. In his inaugural lecture, he grade of the old debate chowt spoke of the old debate about what the Oxford history school is for: whether to train historians to teach historians, or to teach history to the ordinary man. He cited a predecessor as defining the latter as "one capable subsequently of being a cabinet minister, a bishop, an ambassador, a viceroy of India or one of the permanent undersecretaries in the civil service". Howard's preference, mutatis mutandis, clearly lies in teach-

ing the ordinary man.
In such a task he has been outstandingly successful. Some of the truths in this selection of essays and lectures may be self-evident, but they are still worth repeating. For examples: do not judge the past by the fashious and ideas of the present. Bear in mind that while historical klols may not have feet of clay, they were made of flesh and blood. Remember

THE LESSONS OF HISTORY By Michael Howard Oxford University Press £17.50.

217 pages

that Neville Chamberlain and his generation grew up rooted in empire, not the European continent, which may help to explain some of their mistakes

about Germany.

Again, Howard explains that one of the reasons why people expected the first world war would be short was that the hast big European war, in 1870, had lasted only six months. He points out that it is a demon-strable myth that nazism was a natural extension of Prussia. Moreover, it scarcely occurred to anyone until towards the end of the 19th century that European conquests of terri-tory had to be morally justi-fied. On the contrary, conquest could be seen as a mission civil-

The ignorance of educated men can be a more powerful force than knowledge.'

isatrice, or even a mandate from heaven, not even much resented by those conquered. It was the natural way of things. Howard gives all the warnings, too, about the dangers of ethnocentrism: "Our awareethnocentrism: "Our awareness of the world and our
capacity to deal intelligently
with its problems are shaped
not only by the history we
know but by what we do not
know. Ignorance, especially the
ignorance of educated men,
can be a more powerful force
than knowledge."

On war, he cites Clausewitz

On war, he cites Clausewitz and the "paradoxical trinity". This is composed of governments, for whom war is an instrument of policy, of the military, for whom it is the exercise of a skill, and the people as a whole, the extent of whose involvement determines the intensity with which the war can be fought. The problem is, as we know from the war in the Gulf, getting the



Prof Howard: most urbane

balance of those three forces right. It is as difficult for the war-maker as for those who try

war-maker as for those who try
to stop him.

As an entertainer, Howard is
full of intriguing facts. On the
eve of the first world war, he
notes that five out of the seven honorary doctorates at Oxford were given to Germans, yet at the same time one in three of undergraduates had joined the Officer Training Corps in preparation for battle. The British army defended the use of the bayonet until the last partly because possession of it provided a moral incentive to use

Howard thinks that militarism was instilled into the British by empire, which had to be defended. Then he makes the wholly serious point that while wars used to be about territory, today people are more important than land.

Às an historian, Professor Howard has performed his own mission civilisatrice. As he himself warns, however, even his-torians are products of their own times. Howard would not, I think, have advocated Britain being a full part of the Euro-pean Community from the Treaty of Rome onwards. He prefers nation states, in which he had his intellectual upbringing, to pastures new. Indeed if he were not so urbane, he might even have been a natural member of the Bruges Group. That is the only depressing comment that I have to make on a book by a wise very

Malcolm Rutherford

LETTERS

Future of the European Commission

From Mr Dick Taverne. Sir, In the Brussels discussions about the future of politi-cal and monetary union, one important item has been left out: the future and effectiveness of the European Commis-

The Commission seems to have few friends in high political places. It is therefore worth bearing in mind how vital an effective Commission is to the Community's well-being.

The Commission is the only European institution which represents the interests of the Community as such, rather than those of the nation states. There are times when all states

benefit from the assertion of this wider perspective. The Commission has played a crucial role in the remarkable progress we have made towards a single market. Fur-ther, we would not be as close as we are to agreement about monetary union if it had not been for the Delors Report and the efforts of M Delors himself. Whatever the nature of the

prices index

From Mr R.F. Couldrey.
Sir, Dominic Hobert. Sir, Dominic Hobson objects (April 16) to the inclusion of the poll tax in the RPI by saying it is not a price and therefore has no place in a retail

prices index. The real issue is not the name of the index but its pur-

We believe that the purpose is to measure changes in costs to the consumer, and as such, tax burdens which are not a function of earnings should be

included. Our own Consumers Price index has always included these taxes since its inception

R.F. Couldrey, managing director, The Reward Group Stone Business Park,

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emerges from the inter-govern-mental conferences, the role of the Commission is likely to be more important than ever. There will be more majority voting in the Council, which enhances the Commission's role; there will be new fields in which the Commission will acquire the right to make pro-posals, a right which has been

in part the basis of its influ-But if the Commission is to perform these enhanced duties effectively, it must function better than it does now. The

number of commissioners is too large. I am told that on important issues a preliminary tour de table takes two-and-a-half hours. And there are doubts about the cohesion of the Com-

mission as a body. In 1979 the Spierenburg Committee (of which I was the British member) was set up to review the working of the Commission. Two of its central recommendations were to sioners and to split the duties

We recommended that there should only be one commissioner per member state. There are now 17, two for each of the larger states. If and when Austria, probably Sweden, and possibly others join, the college

We also recommended that, to relieve the burden on the presidency, there should be a deputy president. The president would be concerned with strategy and represent the on on important matters inside and outside the Community; the deputy president would be responsible for organising and co-ordinating the Commission's internal

These recommendations are as relevant as ever. They should be revived as an important practical contribution to the future of the Community.

Dick Tavenne PRIMA Europe Ltd, 14 Soho Square, London W1

Purpose of poll Blind spot on the Dark Ages

tax in the retail

prices index

From Mr Peter Clery.
Sir, David Richardson, a tenant himself, appears to have a blind spot ("Tenant farmers") fear return to Dark Ages", April 16). There is currently a massive subsidy in value terms from landlord to tenant. This is beyond doubt as the price of agricultural land subject to agricultural tenancy is gener-ally half the value of the same land with vacant possession. The minister of agriculture is proposing freedom of con-

tract (on new tenancies only). For would-be tenants to claim some further rights over a landowner's freehold property is impertinent and illogical. If the minister's proposals go

and nitrous acid (an entirely distinct compound known only

through, it is likely that there will be considerable opportuni-ties for new lettings on a freely agreed basis. One might even arrive at the position, as is the case in commercial lettings, where a farm let to a good tenant is worth as much as it

would be if in hand. This point appears to have been missed by Mr Richardson and the tenant farming lobby which seeks a degree of influence over landowners' property completely unjustified by the circumstances. Peter Clery, managing director. The Lands Improvement Group Limited,

1 Buckingham Place, SW1

From Dr A. Scotney.
Sir, I have no doubt that in an aqueous solution) ren-dered the entire article largely

Nitrous and nitric acids are present as pollutants in atmospheric water droplets largely as a result of emissions of two other oxides of nitrogen (nitric oxide and nitrogen dioxide) from petrol combustion and other chemical processes. However, I was particularly entertained by the prospect of

productivity in education

Quality and

From Mr John Furago.
Sir, In the last 10 years industry and commerce (and readers of the FT's Management features) have learned that dedication to continuing improvements in quality of goods and services to meet ris-ing customer expectations, almost invariably brings added benefits of less waste, lower costs, higher productivity and an improved working environ-

Those unwilling to change attitudes, methods and organi-

Dedication to quality improvement techniques, better use of time and other resources is just as likely to yield improved, more cost-ef-fective service and elimination of waste in the labour-intensive fields of research and education; better quality and productivity need not mean less personal contact with students or larger classes.

If teachers and academics

(like Mr George Bernard, Letters, April 12) say: "produc-tivity cannot be raised except at the expense of quality" who is asking for a free lunch and who will pay for it?
John Farago,
Farago and Associates, 121 Church Road, Wimbledon, SW19

Role model

From Mr LA.D. Martin. Sir, Colbert is an unsee role model for Mr Norman Lamont. Colbert attained the Finance Ministry after englneering the imprisonment of his predecesso LA.D. Martin Vaudrey Osborne & Mellor

13 Police Street

Chemical mix-up was no laughing matter

many of your chemically trained readers experienced the same delicious frisson as I meaningless. when they read Clive Cook-son's item "Nitrous Acid gets last laugh" (April 10). Suffice it to say that intrac-table confusion between nitrous oxide (laughing gas)

dentists using nitrous acid in high concentration as an

It would be unlikely to

induce the last (or any other) laugh, but I can confidently predict the last gasp, the last rites and the last will and tesnt in that order. Dr A. Scotney, 17 Hyndland As

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Kurdish groups welcome protection for refugees but raise further questions for allies

t: Iraqi stability 'may hinge on Kurd problem'

British and French troops to establish and defend Kurdish refuges camps in northern Iraq raises the question of how long the Kurds will need protection from their own government.

The answer, according to Kurdish refugees and exiles, is that the United Nations or the western powers will have to safeguard Irag's 4m Kurds at least until President Saddam Hussein is overthrown, and

possibly longer.

Kurdish groups yesterday welcomed US President George welcomed US President George
Bush's announcement on the
deployment of troops to protect
Kurdish zones in northern
fraq, but they emphasised that
the move responded to urgent
humanitarian needs without
providing a political solution to
the Kurdish problem.

Most Iraqi Kurds, including
the main opposition groups

the main opposition groups fighting the Iraqi government, have officially rejected separat-ism and are demanding auton-omy within a united and demo-

omy within a united and demo-cratic Iraq.

Few of them, remembering the killings of recent days, the gassing of Kurds at Halabja in 1988 and the destruction of 4.000 Kurdish villages on Mr Saddam's orders, will ever be persuaded to accept at face value Mr Saddam's periodic offers of amnesty to Kurdish refugees.

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refugees.

Kurds say that even if Mr
Saddam is removed, Arab
nationalist and anti-Kurdish
sentiments fostered by the
Iraqi authorities may cause
further misery for the Kurdish

people.
"We don't want to be reduced to a refugee popula-tion in a number of camps," said Dr Kamal Mirawdeli, director of the Kurdish Infor-mation and Educational Project in London.

But even if the Shia come to power, or another govern-ment - a pro-Saudi govern-

By Andrew Hill in Strasbourg

LUXEMBOURG'S proposals on political union risk turning the

retariat to the other [EC] insti-tutions", Mr Jacques Delors,

president of the European

Commission, warned yester-

At the same time, members

of the European Parliament expressed fears that they

would be given only a limited

new role in the legislative pro-cess under the plans tabled by Luxembourg, which holds the European Community presi-

The two attacks on the pro-

posals revealed the deep-seated concerns of the two EC institu-

tions about where democratic

decision-making power will lie in a united Europe.

The draft treaty on political union drawn up by Luxembourg proposes increasing the powers of the parliament by giving it the right of "co-decision" with the Council of EC

governments on certain legisla-

dency, on Monday.

Commission Into a mere

ment - there is no guarantee that they won't behave in the same way... The only guaran-tee is for there to be a federal state and for the UN to recog-

Kurds facing long stays in bleak refugee camps are acutely aware of the mistakes made by their Palestinian fellow-refugees. They fear they may live to regret leaving their homes in the face of real or threatened persecution, and moderate Kurds are anxious to restrain those who advocate terrorism.

"If we're going to have a per-manent refugee problem then obviously it's going to be worse, a lot worse than expec-ted," said Mr Abbas Vali, senior politics lecturer at the University of Wales at Swansea. "It's going to be a breeding ground for all sorts of negative tendencies in the Kurdish

The Kurds have few qualms about seeking military help from the outside world. They argue that the world has obligations under the Genocide Convention of 1948. They point out that foreign intervention to help peoples subjected to tyramy is not unprecedented and they cite the US invasion of Panama in 1989 and the Tanza-nian overthrow of Uganda's Idi Amin 10 years earlier.

Kurdish guerrilla groups resent the suggestion that they miscalculated by launching an ill-advised rebellion through-out Iraqi Kurdistan after the allies defeated Mr Saddam's army and drove it out of

What in fact occurred was a spontaneous popular uprising that the guerrillas could not ignore. At first they had only 10,000 fighters under arms but their ranks were swelled by mass defections from the govcould not hope to hold the

pally advisory. It is the Com-mission in Brussels which ini-

tiates laws, and later attempts

to broker compromises between member states and

between the council and the

parliament, which can propose

amendments to legislation.
The Commission is worried

that it will be squeezed out of

the legislative process alto-

gether under the new propos-

willingness on the part of cer-tain of the Community's founder members to weaken one of the institutions of the

Treaty (of Rome) - the Commission?" asked Mr Delors, in

yesterday's debate on the prog-

ress of the inter-governmental conference (IGC) on political

union.
MEPs concede that the Lux-

embourg proposals are superfi-

cially attractive for them, but they are worried because the draft limits the right to co-deci-

"How can one explain the

European Parliament fears its role in legislative process will be limited

Delors warns on EC union proposals



A Kurdish woman and her grandchild wait in the Iskiveren refugee camp yesterday

towns when confronted with Iraqi tanks, artillery and heli-

They were defeated in Kirkuk but elsewhere they simply maked into the hills to continue the fight. Civilians in towns, mean-

while, took fright as the government again seized control and took its revenge; in the old days they would have taken refuge in their mountain villages, but Mr Saddam had destroyed these. They fled to Iran and

rules", undefined in the Lux-

embourg paper. Mr David Martin, British

Labour MEP for Lothians and

a member of the parliament's committee on institutional affairs, said after the debate:

"The draft treaty is better than we anticipated but that's only

because our level of expecta-tion was pretty low. It's far short of what parliament

would accept in terms of treaty

Under the draft, MEPs would

be able to reject Council posi-tions they disliked. The draft

would also set up a concilia-tion procedure, similar to that

in the US congress, to settle conflicts between parliament

Mr Jacques Poos, Luxembourg's foreign minister, apparently believes that the draft proposals would win the

support of nine of the 12 memher states. Although he has not named the dissenters they are the catastrophe which has finally embarrassed the US and its alies into taking action. If the Iraqi Kurds are ever to

leave the refugee camps, which have yet to be built to receive community is ever to be relieved of the responsibility of protecting them, the Kurds will have to become part of Iraq's political system.

Kurds insist that the successful achievement of this aim, which could be accompanied by a better deal for the Kurds in

ments between the Commis-

sion and the Parliament, For

the time being, MEPs are

understood to have toned down

their calls for a right to initiate

legislation, in order to per-

suade the Commission to back its calls for improved co-deci-sion in the IGC. But the Com-

mission's own proposals on co-decision still fall short of the

parliament's wishes and, to Mr

Delors' dismay, were roundly criticised by members in yes-

The European Commission said yesterday it was vetting a takeover of Adia, the Swiss ser-

vices company, by Asko, the German retailer, and the Swiss magnate Mr Klaus Jacobs,

Reuter reports from Brussels. The Commission has 30 days

month bought a 53 per cent stake in Adia from Swiss Omni

decide whether to open a full-scale inquiry.

Asko and Mr Jacobs last and the Iranians seek better relations with the west, depends on the removal of Mr

"There has to be a mechanism for allowing the Kurds to have a say in the governmental process," says Mr Vali. "If the allied forces, the west, are looking for a stable Iraq - which is really their primary objective rather than democracy - they must take into con-sideration the fact that there can be no stability in Iraq if 4m to 5m Kurds are excluded." Mr

UK claims against drug

groups rise By Robert Rice in London

THE number of alleged victims of tranquilliser addiction bringing claims against drugs companies Roche – based in Switzerland – and Wyeth – a subsidiary of American Home Products – has almost donoled to 6,000 since the London High Court cleared the way for a "group action" against the manufacturers of benzodiaz-

epine drugs in January. Mr Paul Balen, the chairman of the Benzodiazepine Solicitors Group which is co-ordinating what will be the largest personal injury action ever brought in the UK, said yesterday that applications for legal aid from alleged victims wanting to join the group action were mounting at the

rate of 40 a day. Nearly 6,000 applications for legal aid have been made so far by potential claimants. Most of the claims relate to Ativan made by Wyeth and Valium made by Roche. The claimants allege negligence against the two drugs compa-nies for failure to give ade-quate warnings to doctors in accompanying drugs literature that the pills should only be used in limited circumstances because of the danger that patients would become depen-dent on them.

In relation to Ativan, it is also alleged that the manufac-turer recommended too high a

At a preliminary hearing in the High Court last week, Mr Justice Ian Kennedy, the judge appointed at the end of last year to supervise the litiga-tion, authorised the addition of Librium and Serenid to a list of 15 brand-named drugs which he approved for inclu-sion in the litigation in January. Librium is made by Roche and Serenid by Wyeth.

Mind, the mental health charity, says more than Im people in the UK may have been addicted to benzodiaze-pines. The solicitors involved, however, do not expect the number of claimants to exceed

Mr Maxwell's second coming

The Mirror Group flotation gives the investing public its second chance in a decade to become minority shareholders in a Maxwell-controlled com-pany. Past experience might suggest that no investor in his ober senses would bother. But Mirror Group differs from Max-well Communication in some important respects. It has less

debt, even if its gearing net of intangibles will be around 150 intanginies will be around 150 per cent. It is much more transparent, since its circulation and advertising revenues can be readily calculated. And if only for that reason, it is perhaps less likely to be the chosen vehicle for Maxwellian escapades.
Nevertheless, the presence of

Mr Maxwell as chairman and controlling shareholder remains the most important consideration in pricing the stock. Shareholders must brace themselves for unpredictable changes in strategic direction, adventurous accounting poliaccounting policies and no more disclosure than is good for them. This might suggest that the shares should be priced on a yield hasis with reference to MCC. But that is tricky, since the extraordinary and opportune recovery in MCC shares shown in the chart has taken their in the chart has taken their yield from 15 per cent to 8.5 per cent in a couple of months.

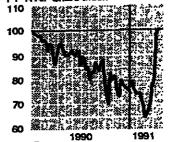
The initial target of the flotation appears to be a multiple of

ewhere around 10, giving a total market value of £500m. On the basis of a twice-covered dividend, that would give a yield of 6.7 per cent. Even under more conventional management that might not seem unduly generous, given that the newspapers now operate at full efficiency in a relatively mature market. On the other hand, the fact that the massive £500m capital expenditure programme is virtually complete has obvious benefits for future cash flow. But however the issue is priced, it is unlikely to be one for the stags. The essence of stagging is to inter-cept shares on their way to the institutions; and there will be some UK institutions, at any rate, who would be reluctant to go for this one at any price.

Lloyds Chemists

It is not the average company that can announce a one-for-two rights issue and see its share price rise. Lloyds Chem-ists' success is all the more remarkable because its story is really rather dull. There may be plenty of mileage left in the strategy of buying up indepen-dent chemists, sticking on a

Maxwell Communication



new shop-front and pushing own-label products from an efficient distribution system. There is even a clear pool of desirable acquisitions in what remains a fragmented sector. But it is hard to get too excited about the long-term potential of the business as it stands, even if EPOS is successfully installed. As Boots has discovered, diversification when it

comes can be painful.

The acquisition of the Kingswood chain from Booker is a typical Lloyds deal, though the addition of the troubled Holland & Barrett chain of health food stores at a cost below net book value was unexpected. No doubt Booker insisted on the package. Certainly the com-mercial logic is elusive unless Lloyds wanted to begin its own diversification. Cost-cutting will probably start with direc-tors' salaries, but H&B will be marginal to the group's suc-cess. It might make £4m next year; the group could make

Lloyds' shares have outper formed the market by nearly 70 per cent over three years. But at 278p, they remain on a cheap rating given the underlying profits growth and promised 50 per cent dividend

One is nevertheless left with the nagging question of why shareholders should stump up more than the cost of the acquisitions simply to clear the balance sheet of debt. What-ever happened to cash genera-

PSBR

Yesterday's UK public sector borrowing requirement figures for March are a little worrying given that the recession looks likely to haunt the Treasury for some time yet. But bearing in mind that the £8bn deficit projected on Budget day looked out of date even then, the implications for government

funding should not be exaggerated. With the British Telecom stake flotation up its sleeve, the government has pienty of room for manoeuvre. Its biggest concern might be the pres sure placed on institutional liquidity by the competing demands of gilts, rights issues and give-away privatisation

Michelin

Yesterday's announcement from Clermont-Ferrand con-firms that Michelin workers are being asked to pay a heavy price for the ill-timed acquisi-tion of Uniroyal Goodrich. Investors. though, have already had to count the cost. At last night's close of almost FFr90, the shares are trading at a quarter of their all-time high before the 1987 crash, while their value has more than halved since mid-1989 when the \$1.5bn purchase of north America's second largest tyremaker catapulted Michelin to the top of the worldwide

ague. There are, of course, expla nations besides Uniroyal for last year's dreadful figures and the company's own acknowledgement that it will not be back in the black until 1992. The global tyre business continues to be dogged by gross overcapacity, and Michelin has had little choice but to drive prices lower in a grim battle for market share. The sharp decline in the US dollar, moreover, certainly did not help.

Having said that, though, the cost of financing the Uniroyaldeal is, to a very large extent, responsible for the dire state of the balance sheet. Gearing is already 280 per cent if the FFr5.5bn of subordinated loans is treated as debt, and is likely to go well beyond 300 per cent before the year is out. Interest charges of around FFr3.1bn compare with operating profits of just FFr1.9hn. The burden is enormous even with a promised 12 per cent cut in employee numbers, a 50 per cent reduction in capital expenditure and a fairer wind from the market place.

However urgent the need for new capital, it is hard to see how balance sheet pressures can be quickly relieved. Existing shareholders would be badly diluted by a rights issue and any would-be industrial partner is certain to be put off by the company's cumbers ship structure. So much can yet go wrong that only real risk-takers should ride this one for the recovery.

thought to be the UK, Den-mark and either Ireland or Porsion to a new category of EC act called "laws". These EC holding and recently pur-chased another 5 per cent on the market, acquisitions worth At the moment the parliament's legislative role is princilaws would deal with "funda-mental principles and general tugal. The power struggle is furthe market, acquis Congress tries to resolve rail strike

THE US Congress was yesterday working on emergency legislation to bring a rapid end to a potentially crippling nationwide rail strike. The American Association of Railroads said the strike, which began yesterday moru-ing, was affecting freight traffic right across the country and that picketing was wide-

Congressional leaders, who hope to be able to send a bill to President George Bush by today, have been holding meet-ings with Administration offi-cials and their staffs into the early hours this week as they tried to avert the stoppage, which is thought likely to cost about \$50m a day in its initial

stages.
The strike, by 10 unions representing about 250,000 workers, comes after three years of

WORLDWIDE WEATHER

effort to agree on wages, work-ers' health care costs and the size of work crews. The rail-roads want to increase produc-tivity by eliminating what they consider to be outdated and

outmoded work rules. Mr Samuel Skinner, transportation secretary, warned that a prolonged stoppage would impair national defence and have a disastrous effect on the economy as it struggles out of recession. If it continued, the strike would ultimately cost \$1bn a day as more indus tries were forced to lay off workers, he said.

The Administration sought to head off the strike last May by establishing a three-man presidential emergency board to recommend a settlement. Similar boards have provided the basis for settlement in at least three strikes in the indus-

try in the past decade.
The board recommended pay rises averaging between 3 and 4 per cent a year over the next three years. However, it also called for changes in work practices broadly in line with management demands and said

that workers should shoulder a higher proportion of health care costs, which the unions rejected.
Mr Skinner urged Congress to resolve the dispute by imposing a settlement based on the proposals of the emergency

"It would be very dangerous for the administration or the Congress to attempt to revisit and structure a whole new set-tlement when we have basically an independent process that was established with the acquiescence of management and labour."

However, he acknowledged that "a process" of some sort must be established to resolve ambiguities' in the emergency

amoguizes in the emergency board's report.
Congressman Al Swift, chairman of the House transportation subcommittee, agreed that Congress was not in a position to "renegotiate or resolve issues that have been on the table for three years"

issues that have been on the table for three years".

One option being discussed in talks between Congress and the Administration was a 100-day "cooling off" period. The unions and freight carriers would have 10 days to raise dismuted issues A new board. disputed issues. A new board would have 40 days to consider and propose recommendations. This would be followed by more negotiations.

ence, Page 6

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FINANCIAL TIMES COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1991

Thursday April 18 1991



making included by he darker the darker that he will be the darker that he will be the formation that he will be the control of the control o **Healthy showing for US drugs groups**

The financial health of the world drugs industry was again reflected in the first-quarter results of two leading US drugs groups yesterday. Bristol-Myers Squibb, the world's second biggest drugs company, turned in a 20 per cent improvement in first-quarter net earnings while net income at Warner-Lambert, the pharmaceuticals and non-prescription health company, graw 16 per cent. Page 20

Letting the good times roll again in Japanese shipyards



For Japanese shipyards, with memories of rulnous cut price competition from the mid-1980s, the good times are back. Bloated with strong order books, they are now turning away some traditional customers. Faced with a shortage of skilled staff and a poor image among new recruits, Japanese yards are reluc-tant to increase capacity. Instead they are plac-ing a greater reliance on productivity from existing resources — an automation drive has reduced the number of manual working hours by about 70 per cent since 1973. Robert Thom-

Another British builder joins the rights issue queue



Higgs and Hill, the latest British construction company to announce a rights issue, hopes to raise £24.8m (\$44.1m). The

the release of its results for last year which showed a fall in pre-tax profits of almost three-quarters. Cash from the rights issue will be used for expansion in continental Europe and to develop its recently formed civil and water engineering business. Page 24

Chile thaws on debt swap rules The difficulties encountered by two large companies in pulling out of Chile has prompted the Central Bank to relax the rules of its debt-equity conversion programme. The new rules spell the end of Chile's debt-conversion programme, which has retired \$3.8bn of debt over the past six years. Leslie Crawford

Great Southern down 9%

as Britons keep fit A 14 per cent decline in Britain's national mortality has hit the profits of Great Southern Group, the USM-quoted funeral director. Despite a rise in turnover from £22.1m (\$39.3m)

to £25.1m and an overall increase in market share, Great Southern's pre-tax profits dropped 9 per cent. Mr Eric Spencer, deputy chairman and chief executive, said that high interest rates and the depressed property mar-ket were continuing to affect profit and debt

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Chief price changes yesterday

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PWA	275	+	16	L'Oresi	555	+	12
Porsche	918	÷	16	Matra	272	+	10
Sud Chemie	620	÷	15	LIAP	585	+	16
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General Cinema	231	_	7	Talyo Yuden	1090	÷	101
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New York prices at 12.30.

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US airline loses \$195.6m

by Nikki Tait in New York

AMERICAN AIRLINES, one of the two largest US carriers, yes-terday kicked off a dismal quarterly reporting season for the US airline industry by announcing that it lost \$195.6m in the first three months of the year.

The figures bear the full brunt The figures bear the fall fruit of the traffic slump stemming from the Gulf War and the deepening domestic recession. Mr Bob Crandall, American's forthright chairman, also pointed to the uncertainty created by difficult labour negotiations, and to the loss of enough 450 pilet and to the "The net effect was to make our first quarter uniquely unhappy," he said. Wali Street, however, was braced for red ink, and American itself had already warned of a

significant first-quarter loss. The loss per share of \$2.96 was in line loss per share of \$2.96 was in line with analysts' expectations.

So, with Mr Crandall professing "guarded optimism" for the rest of the year, the shares of AMR, the parent company, gained \$1\% at \$61\%.

American's befty first-quarter loss compares with a \$19.3m deficit in the first three months of

A wary optimism is taking hold at hard-hit US financial institutions

1990, and a \$215.1m deficit in the October-December quarter. The first quarter of any year is traditionally a weak period for the airline industry, although in 1989 and 1988 American did make significant profits. nificant profits.

AMR's revenues during the first quarter of 1991 rose from \$2.69bn to \$2.77bn, but there was a significantly sharper increase in operating costs, up 11.6 per cent at \$3.01bn. Labour costs rose

Performance of top US banks

seat miles, increased 2.5 per cent year-on-year, but the passenger load factor fell from 59.9 per cent to 56.5 per cent. American said that the break-even load factor for the first quarter was 63.5 per cent, up from 60.6 per cent,

However, Mr Crandall struck a brighter note over future pros-pects. "Fuel prices have declined," he noted, "and we anticipate lower costs for the remainder of the year." Sales, he added, had been picking up recently and he suggested that there was "some evidence" that

Non-performing

chairman of Pathe By Karen Zagor

Parretti

ousted as

in New York

MR GIANCARLO Parretti, the controversial Italian financier, has been ousted as chairman and

He has been replaced by Mr Cesare De Michells, a professor of letters at the University of Padua in Italy and the younger brother of Italy's foreign minister, Mr Glanni De Michelis.

Mr Parretti will remain a majority shareholder of Pathe and will keep a seat on its board. Hollywood has been buzzing minipywood has been buzzing with rumours about financial malaise at the film studio, MGM-Pathe, almost from the moment MGM was acquired for \$1.3bn last year by Mr Parretti's Pathe Communications.

MGM-Pathe is facing an involuntary Chapter 7 bankruptcy petition from six creditors who claim they are owed more than

\$11m. MGM-Pathe said its main lender, Credit Lyonnals of France, has agreed to provide \$145m in additional loans if the involuntary bankruptcy filing is

The studio said it planned to file a motion to dismiss the petition within days. Credit Lyonnais declined to

comment on the announcement, but sources close to the creditors voiced scepticism about the existence of the financing.

It is believed that the creditors would drop their bankruptcy pettion if MGM-Pathe paid them

in fall. Earlier this week, MGM-Pathe and its parent company, Pathe Communications, said they would post significant losses for

1990.

The studio is so strapped for cash that it had to delay the cash that it had to delay the release of a major new film, belirious, because it could not fund the \$7m promotional budget. MGM-Pathe said a release date for the film would be amounced shortly.

Credit Lyonnais has been an important backer for Mr Permetti

important backer for Mr Parretti and his Geneva-based partner, Mr Florio Florini, for

years.
The bank originally helped the partners to acquire Cannon Pictures in 1987 and Pathe Commu-

nications in 1988. In addition to Mr Parretti's departure from the helm of Pathe Communications, Mr Alan Ladd has been named chairman and chief executive of MGM-Pathe. Mr Ladd, son of the Hollywood actor, Alan Ladd, was previously co-chairman of Pathe along with Mr Parretti.



12.3 per cent, while fuel expenses were 11.1 per cent higher at \$476.4m. Capacity, in terms of available loss of around 450 pilots called up to serve in the Gulf.

Banking on a change in the climate

Bernard Simon reports on how US banks are coping in lean times

The biggest US banks are slowly - though not yet very surely - moving away from the storm which only a few months ago threatened to engulf some of them.

while earnings of most of the banks continued to slide in the first quarter, largely due to big jumps in loan write-offs and baddebt provisions, the reports pub-lished over the past week or two contain a few glimmers of light. Lower interest rates have pushed down funding costs, paving the way for wider lending margins. Citicorp, for instance, which reported a 70 per cent plunge in earnings, has seen its interest margin rise from 3.49 per cent in the third quarter of last year, to 3.5 per cent in the fourth and 3.67 per cent in the last three

At the same time, capital ratios are generally improving and operating expenses are under bet-ter control than they have been dation of operations and disposal of unprofitable businesses have become the order of the day in the US banking industry. Concern about the banks is

now centred more than ever on the quality of their assets. Nonperforming loans and loan losses continue to spiral, reflecting wor-ries about the global economy in general and the US property mar-ket in particular.

Noting that city centre office

vacancy rates are now double what they were in the early 1960s, Chase Manhattan chair-man Mr Tom Labrecque warned shareholders at the bank's annual meeting earlier this week that the property headache was likely to persist for between three to eight years, depending on the location.

Mr Labrecque, said that Chase was not counting on any improvement in the market for the remainder of 1991. The bank has seen its non-accrual commer-cial property portfolio – those loans which are far in arrears – balloon from \$884m to \$2.1bn in the past year. The banks with the largest

property portfolios, especially these with a heavy exposure to undeveloped land, thus remain the most volnerable. Atlanta-based CAS/Sovran, for instance, has seen its ratio of non-performing assets to total loans soar in the past year from 1.15 per cent to 3.25 per cent. The sharp rise is largely due to its heavy commit-ment to land and other property in the Washington DC area. The bank's first-quarter net income of \$30.8m was less than a third of the figure a year ago.

None the less, there is a hright

side to the banks' swelling baddebt portfolios. The first-quarter results contained few unpleasant surprises, which is a change from such as Chase Manhattan, where

NON PERFORMING ASSET FIGURES INCLUDE THIRD WORLD DEBT & OTHER REAL ESTATE OWNED net write-offs in the latest quar-ter fell slightly on the previous three months, there were even some morsels of good news.

Ms Helen Rowan, vice-presi-dent for finance and investor the institutions which have tapped outside investors for new capital since the beginning of the year, mostly in the form of preferred share offers.

dent for finance and investor relations at the Florida-based Barnett Banks, predicts that the momentum of increase in nonperforming loans will start to slow over the next few quarters. "We're probably not far from the peak," she says.

his wary optimism is reflected in the lusty per-formance by US bank stocks over the past few months, as well as a willingness among investors to inject sizeable amounts of new capital into the

Citicorp's share price has zoomed up by more than 50 per cent since last October, and continued rising this week to \$16%, even after its announcement of a 70 per cent plunge in first-quarter earnings. NCNB, the North Caro-lina-based bank, has seen its share price more than double from last year's low of \$16%.

Citicorp, Security Pacific and, most recently, Bank of Boston and Chase Manhattan are among

ervers see it as no accident

their pound of flesh, however, in the form of high yields. Barnett Banks offered a relatively gener-ous yield of 9 per cent on its \$100m cumulative converted traffered share issue last month preferred share issue last month.

Targets set by the Bank for
International Settlements require The move to toughen capital banks to have Tier 1 capital - equity and retained earnings equal to 4 per cent of assets and total capital equal to 8 per cent of assets by the end of 1992. Most of the big banks are likely to meet those goals with a combi-nation of new share issues,

retained earnings and shrinking assets. But regulators are firmly telling some of them that the BIS guidelines are only the minimum, and not necessarily the desirable, ratios. "There's a lot of behind-the-

The investors are demanding

scenes prodding going on," says Ms Cheryl Swaim, banking analyst at Oppenheimer & Co in New

that JP Morgan, one of the most

strongly capitalised banks with a total capital ratio of 10.3 per cent, was among the first to be allowed into the securities business. Conversely, a much weaker Florida bank withdrew a planned acquisition of a local savings and loan institution late last year, apparently under pressure from the regulators who would have had to approve the deal.

requirements is not universally welcomed, however. Mr Robert welcomed, however. Mr Robert Smith, chairman of Los Angeles-based Security Pacific, noted at his group's annual meeting this week that the largest US banks have roughly doubled their capi-tal ratios in the past decade. covering two-thirds of all non-performing assets.

The problem, Mr Smith observed, is that "if our leverage is reduced, our profitability is reduced. And our profitability determines the costs and avail-ability of additional capital. It becomes a vicious circle, and the short-term solutions being applied now will not work in the long-term interests of the industry, its customers or the nation".

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NatWest to inject \$150m into troubled US subsidiary

By Bernard Simon in New York

NATIONAL WESTMINSTER Bank, the UK bank group, has injected \$150m in fresh capital into its troubled US subsidiary to cover mounting losses caused by the recession and a heavy expo-sure to the depressed New York property market. New York-based National

Westminster Bancorp, which is wholly owned by the British bank, yesterday reported a \$190.9m loss in the first quarter, and disclosed that almost 10 per cent of its total loan portfolio was non-performing. Its loan-loss provisions have soared to \$221.9m, from \$55.9m a year earlier.

The latest setback follows

losses totalling \$488m in 1989 and 1990. The British parent contrib-

By Clare Pearson in London

MR ROBERT Maxwell yesterday

launched a lavish marketing campaign for the upcoming flota-

tion of Mirror Group Newspapers

mas thering the trainer to invest in a "great company".

The press conference was called for the publication of the so-called Pathfinder Prospectus – the final one, but without the pricing details – which will form the basis on which shares are marketed to institutions.

The sale will involve just under 50 per cent of the equity

and aims to raise about £250m

(\$445m). To maximise demand, the shares are to be spread thinly between institutions in the UK. North America and continental

Europe, and private investors. The prospectus shows that MGN's profits have consistently

of which he is chairman.

marketed to institutions.

uted \$200m in new capital last day when the economy turns year.

day when the economy turns around and the problems are year. Mr John Tugwell, who took over less than a week ago as chief executive of NatWest Ban-corp, said that the first-quarter performance was "clearly unacceptable". He cautioned that "until the economy improves, it

would be an imprudent banker who says that the end (of the roblems) are nigh."
But the British bank also

Mr Tugwell replaced Mr Bill Knowles, who resigned last month. Several other changes have taken place in the senior appointment of a new senior vice-president for credit policy. NatWest Bancorp, with assets of \$22.5bn, has 260 offices in New York and New Jersey, where it

behind us."

serves mainly the retail market and mid-sized businesses with annual revenues below \$250m. It entered the US market in 1979 with the acquisition of the former National Bank of North America.

affirmed continuing support for NatWest Bancorp. Mr Tugwell, who was previously in charge of NatWest's international division and still sits on the main board

in London, said that "we have the basis of a good business here, and are looking forward to the

Maxwell launches MGN float

At more than £500m, the expected flotation value of MGN compares with the £113m purchase price paid to Reed International ating margin improved from 15.8 MGN will now be taking soundings with institutional investors

to 19.8 per cent.

group debt before flotation proceeds amounts to about £400m. In addition, MGN has about £180m of obligations under finance

before deciding the flotation issue price, to be announced on April 30. After that private investors, who will be required to put up at least around £250, will have until May 9 to return application forms. The basis of allocation is

that against an adverse trading profit MGN had improved operat-

ing profits in the first quarter of

to commencement of stock mar-ket dealings, scheduled for May Samuel Montagu is financial adviser to the sale and Smith New Court stock broker. Salomon Brothers International is handling the international side.

to be announced on May 14 prior

These, Mr Maxwell said, were now largely complete. Pre-tax profits improved from 231.9m to £58.3m during the year to end-December 1990, on sales up from £412.3m to £445m. The oper-Mr Maxwell, speaking amid flashing cameras at a packed press presentation in MGN's Hol-born headquarters, declared he was offering the chance to invest

it has reaped the benefits of investments in new equipment

and extensive reorganisations.

The group comprises the Daily Mirror, the Sunday Mirror and The People and the Scottish papers, the Daily Record and the Sunday Mail. It also has two specialists are presented to be seen cialist racing papers and two free papers in Scotland. The document shows that

Pre-tax profits benefit from an £8.5m (£7.8m) pension credit arising from a surplus in MGN's Mr Maxwell stressed yesterday

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Solvay lifts dividend as income slips

SOLVAY, the Belgian chemical group, yesterday announced a 5 per cent dip in net profits to BFr15.9bn (\$463.5m) for 1990, but a BFr30 a share increase in its dividend to BFr500. Baron Daniel Janssen, execu-

tive chairman, said Solvay was bucking the trend among European chemical companies. which have tended to maintain or lower their dividends due to retained profits. It was insulated from the cyclical downturn for most of its products.
Turnover was virtually unchanged, with 1990 sales

forest profits

THE COMBINED pre-tax profit of Finland's publicly quoted

forest groups fell by over 60 per cent in 1990 when com-

pared with the previous year, according to the Central Asso-ciation of Finnish Forest Indus-

tries (CAFFI). Mr Heikki Pärnänen, a

and production costs. He said that the industry's

debt level was also a big strain. The net debt of all Finnish

forest companies amounts to

around 60 per cent of their turnover, 6 to 7 per cent of their turnover goes to only

paying the interests on the loans," he added.

two years before the situation improves. "This year will be

even worse than 1990. The operating margin of all Finnish

forest companies is expected to

drop from 13 per cent of turn-over to under 10 per cent this

export earnings may also fall

The sector employs between 70,000 and 75,000 people. Of these, 6,500 have already lost their jobs with another 6,500

working a shortened week. By the end of 1991, however, Mr

ber of unemployed will drop to

About 40 per cent of Fin-land's FM101.33bn export earn-

ings last year came from its

10 per cent in 1991.

10,000-15,000.

he said, adding that

Mr Pārnānen says it may be

fall by 60%

By Enrique Tessieri in Helsinki

Finnish

amounting to BFr255bn. Mr Janssen blamed cheap PVC imports from eastern Europe, which was only just learning about market methods, and from the US, together with the difficulty of recouping the increased cost of ethylene inputs and austerity measures in Brazil, for the poorer performance of the group's plastics

The group's largest product group remains alkalis, including chemical soda ash, of which Solvay is the world's largest producer. Mr Janssen

said the EC's action last autumn in removing antidumning duties from imports and central Europe. of American soda ash, which is found naturally in Wyoming,

competition from the US. Mr Janssen, who summed up the company's philosophy as "don't do much, but do it well," said expansion would be focused on pharmaceutical and health products, which had been Solvay's best performer last year. In the veterinary field, he cited a recent strategic alliance with Abbott Laborato-

would undoubtedly increase

ries of the US. In terms of geo-graphical diversification, Solvay is focusing on the US, Asia

Solvay is negotiating with the Treuhandanstalt, the body responsible for privatising eastern Germany's industry, for the return of its Bernberg plant, seized by the Nazis in

Yesterday it announced that it had, together with Wiener-berger of Austria, acquired the polyethylene pipes division of Orbitaplast, near Leipzig in eastern Germany.

GPA warns on profits growth

GUINNESS Peat Aviation (GPA), the world's largest ar-craft leasing company, warned yesterday that it would show a modest growth in profits com-pared with the previous year, despite a 66 per cent rise in

Mr Maurice Foley, GPA's president, said the company's rate of profits growth had slowed significantly. "Unless there is a remarkable last quarter, our profit this year will be relatively modest." he added.

He also said it was unlikely, although not impossible, that the content ground he footed CAFFI vice-president, blamed the poor result of the country's forest groups on high labour the company would be floated on the stock market this year.

Mr Foley suggested that a flotation was more probable next Although the company will not release its results for the

latest 12 months until June, it decided to announce its air-

craft lease revenue figures for the year ended March 31, 1991 in an effort to bolster confidence in its business prospects. Mr James King, head of the company's aircraft leasing divi-sion, conceded that the past year had been particularly dif-ficult for the airline industry. The sector is estimated to have lost about \$4hn in the past six months because of the combi-nation of the Gulf crisis, higher fuel prices and the general eco-

But he argued that some City forecasts were excessively pessimistic. Mr Tony Ryan, GPA's chairman, also added: There has been an over-reac-tion to the short-term factors which bave adversely affected many airlines in recent mouths. As a result, some com-mentators' perceptions of the future prospects of the civil

aviation sector have been unduly gloomy."
Contracted lease revenues rose 66 per cent to \$8.3bn from

\$5bn. GPA said it sold or leased 176 aircraft to its airline customers, a 17 per cent increase over the year before. It also sold a further 40 aircraft to investors on whose behalf it continues to manage the related aircraft leases. related aircram seases.

At the end of the latest financial year, the company owned or leased-in 306 aircraft compared with 240 during the

delivery of 82 new aircraft in the last year, all of which it said had been placed with cus-After-tax profits of the Shan-

previous 12 months. GPA took

non-based group showed a 9 per cent rise to \$196m for the nine months to December 31

db Leben signs up DM4bn in first year

By Katharine Campbell in Frankfurt

LIFE insurance subsidiary of Deutsche Bank, dh Leben, signed up DM4bn (\$2.4bn) of new business in its first full year of operation, incurring a loss of DM14.9m in the process.

The new venture, started in September 1989, completed 71,000 contracts, and collected gross premium income amounting to DM143.5m during

year, the value of principal sums assured reached DM6.1bn on a total of 108,000 contracts.

tor in Germany last year amounted to DM282bn, giving Deutsche no more than a 1.4 per cent share of the market. However, db Leben pointed out that it was offering only a very restricted range of products with the aim of broadening its

selection this year. New lines will play heavily on classical banking products - thus including life products linked to credit packages and to investment products. By the end of March this

In the latter area, db Leben is keen to play on the fiscal advantage, where it can offer a yield of 6 per cent free of tax.

Deutsche's decision to branch out independently into the insurance world caused a furore at the time from the biggest established insurers, one of which suggested that such a venture would take 10 years to turn a profit.

db Leben maintains it will be in the black "considerably sooner".

It says its network of 1,400 domestic branches has made a decisive contribution to reaching new customers. This year's loss is covered by a special fund set up by Deutsche Bank to meet start-up costs.

Hafnia tumbles to DKr1.39bn deficit

By Hilary Barnes in Copenhagen

FALLING security values last year sent Hafnia Holding, which heads the big Danish insurance and financial services sector, into a loss of DKr1.39bn (\$217m) compared with profits of DKr1.52bn in

Mr Per Villum Hansen, chief executive, said that by the middle of this month most of last year's unrealised losses on securities had been recouped as the markets recovered.

"We are fairly optimistic because Hafnia's underlying business continues to make good progress," he said.
As from 1989, gains and losses on securities must be taken in the profit and loss account, not the balance sheet,

which has contributed to seesawing profit and loss figures in the Danish insurance Hafnia's current battle to gain control of its domestic rival Baltica also contributed

to the profits turnround. The group acquired 33.7 per cent in Baltica Holding and 12 per cent in Baltica insurance dur-ing the year-long battle. The cost of financing this DKr4.53bn investment was the principal factor in an increase of DKr350m in financial costs. The losses on securities reduced equity capital to DKr5.3bn from DKr6.3bn at the end of 1989. Earnings per

share slumped from DKr162 to a negative DKr154 and book value per share from DKr663 to DKr476. Premium income in the insurance business increased from DKr5.70bn to DKr6.88bn, reflecting primarily the acquisition of the UK's Prolific

Group and Denmark's Fore-

nede Assurandorer in the autumn of 1989. In a statement to the stock exchange the group said the results in the current year will lepend to a large extent on developments in the bond and share markets and it was therefore too soon to make a forecast, but group profits on ordinary business activities are expected to exceed the

An unchanged DKr10 per share dividend was proposed.

1990: A year of restructuring

OF THE GROUPE

• Turnover

- Packaging

- Packaging • Net financial costs

- Steel

Operating Profit

Profit annibutable to sh

Comments on the results:

Profit attribuate to share

Extraordinary items (net of tax)

The Board of Directors of CMB Packaging, under the chairmanship

of Jean-Marie Descarpentries, is pleased to announce the results for

the year ended 31st December 1990. For the first time, the

consolidated accounts comprise 12 months for the joint merged

PRINCIPAL CONSOLIDATED RESULTS

Earnings per share in FRF (based on the average number of

· Earnings per share in FRF (based on the average number of

shares in issue and before extraordinary items)

shares in issue and including extraordinary items).

The business is now entirely focused on packaging

(-MFRF784) has been more than offset by turnover

new acquisitions and partnerships (+ MFRF1491).

(In MFRF except where indicated)

Profits plunge to Fl 2.6m at Internatio-Mueller

the Netherlands, said that

losses at Orion, its UK subsid-

iary, were expected to narrow

by roughly one third in 1991,

falling to around £30m (\$53.7m) from £48.8m in 1990.

had posted a profit of £6.3m in 1989, were one of three main factors behind the 7 per cent decline in Nat-Ned's 1990 net profit to F1 905m (\$475m).

Major losses at Orion, which

By Ronald van de Krol in Amsterdam

NET PROFITS at Internatio-Mueller, the diversified Dutch transport, trading and engineering group, plummeted to Fi 2.6m (\$1.38m) in 1990 from Pl 56.1m in 1989, reflecting set-backs in Australia, New Zealand and the port of Rotterdam.

The company, which cau-tioned in December that it would produce a "small" net profit in 1990, is to omit the cash dividend, which in 1989 totalled FI 3.60.

Shareholders will receive a tax-free payout in shares of 2

Turnover rose by 7.4 per cent

affected by two severe winter to F12.9bn, while pre-tax oper-ating profit tumbled to F117.2m from F160.2m. storms which lashed northwestern Europe in January and, February 1990 and by the losses posted by its non-life: • Nationale-Nederlanden, the biggest insurance company in

insurance activities in North America. Mr Jaap van Rijn, Nat-Ned's chairman, said the North American non-life insurance: market was still in the down phase of the current business; cycle but should improve in

He repeated earlier states ments that it was impossible to predict 1991 results because of the uncertainties the company faced on various fronts.

Trelleborg buys US tyre unit

TRELLEBORG, the Swedish mining and industrial conglomerate, has acquired the tyre division of Monarch, the North American rubber manufacturer owned by the Teledyne group, for an undisclosed price. As a result Trelleborg claims it is the world's biggest

maker of solid industrial tyres. The company estimates that its sales of industrial solid tyres will reach \$60m, 20 per cent of the world market, as a result of the acquisition.

Monarch is one of North America's leading solid industrial tyre makers with annual net sales of around \$30m. Mr Sven-Gunnar Schough, president of Trelleborg Tyres, said yesterday that the purchase of Monarch would strengthen the company's position in that company's position in that market which accounts for about 30 per cent of the industrial tyre industry.

The new purchase, which covers Monarch's production

will be added to the company's existing industrial tyre plants in Belgium, through its subaid. iary Bergougnan, and in Sri-

Mr Schough stressed yesters' day that Monarch, like Berk gougnan, would be able to act independently in the market and continue to have its own; marketing operation. He believed there would be syngergy effects in certain areas of product development and coordination.

Billiton incurs 35% fall as aluminium prices slide

PACKAGING EUROPE'S LEADING PACKAGING GROUP

1990

24,415

24.415

2 3 3 3

2 2/9

734

1,028

9.3

294

13.0

By Kenneth Gooding, Mining Correspondent

most of the mining and metals operations of the Royal Dutch/ Shell group, suffered a 35 per cent fall in net income last year, to \$170m from \$262m in

The group said lower alumina and aluminium prices had a significant impact on the 1990 results. At the operating level aluminium profits fell by 85 per cent to \$73m.

Downstream operating profits fell by 80 per cent to \$17m, reflecting prolonged start-up difficulties at Tiofine in the Netherlands and the impact of lower prices, reduced margins and stock write-downs

klers (after goodwill and before

with Alenia

BILLITON, which includes at most other operations.

Marketing and trading operating profits fell by 60 per cent to \$25m, mainly because of reduced profits from Billiton Marketing and Trading and copper and options losses at Billiton-Enthoven Metals. In contrast, exploration and

mining operating profits rose by 33 per cent to \$90m. Cerro Matoso in Colombia contributed \$52m because of strong nickel prices and masked reduced results from most other operations as well as the start-up losses at new gold mines in Ghana (Bogosu) and Indonesia (Lerokis).

Matra in deal

MATRA, the French defence and electronics group, has formed a co-operation agreement with the missiles and defence electronics arm of Alenia, the newly formed Italpany, writes William Dawkins in Paris.

The pair have agreed to coordinate research and development in air-to-air missiles, so as to respond better to the needs of their own and other countries' air forces. The aim is to avoid duplication, reduce costs and seek wider markets than would be possible acting

Matra Defense, the unit of the group involved in the deal-sold FFri.4hn (\$248m) of air-toair missiles last year, out of the division's FFr6bn turnow.

1990 published (12 months ex Carna)

20,532

2 084

1 795

(553)

903

13.6

1,132

9 months ex Metal box)



All of these Securities have been sold. This announcement appears as a matter of record only.



U.S. \$125,000,000

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(Incorporated with limited liability in Indonesia)

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JARDINE FLEMING INTERNATIONAL INC.

CHASE MANHATTAN ASIA GOLDMAN SACHS INTERNATIONAL MERRILL LYNCH INTERNATIONAL

March, 1991

 Increase in operating margin The operating margin of the packaging activities, which increased from 8.6% to 9.1%, is an indication of the industrial progress achieved by the new Group in 1990. Breakdown by sector:

packaging, which together today represent around 10% of the total

Group turnover, At constant exchange rates, real internal growth, now solely based on packaging businesses, was 3.8%.

% of Turnover	Sector	Operating Margin
70	Metal	10.5%
20	Plastics	5.5%
5	Multi-Material	6.5%
5	Other	5.9%
	<u> </u>	

Restructuring Costs and Industrial Investments

16.0

 The business is now focused entirely on packaging: An overall increase in operating margin of packaging

(adustrial restructuring has almost been completed;

Favourable outlook for 1991: Dividend per share is

1990 pro forma

24,079

23,295

2 296

289

2007

(647)

1.195

The financial structure has been strengthen

Merger related restructuring costs of MFRF364 (exceptional and extraordinary costs) are included in the 1990 accounts. The eash The reduction in turnover as a result of the sale of CMBSteel impact of these costs as well as the use of prior year provisions was MFRF620 in 1990. The process of the restructuring related to the merger is nearing completion External growth during the last 3 years includes, amongst others, a move into the German market as well as an entry into flexible Total investment amounted to MFRF2290 (MFRF1768 in industrial

investments and MFRF522 in acquisitions), with a cash flow of MFRF2348. As a result of interest rate rises in Europe, linancial costs as a percentage of turnover have increased from 2,7% to 3%, thereby affecting profits adversely.

Strengthening of the financial structure

The issuing of repackaged perpetual subordinated notes (MFRF1327 in January 1991) and of preference shares (MFRF1661in November 1990 by CMB Packaging UK) have significantly strengthened the balance sheet of the Group.

Total debt at the end of the year (excluding preference shares) has been reduced by MFRF321, giving a gearing ratio of 16% compared to 45% in December 1989.

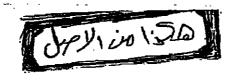
 Favourable Outlook for 1991 : Sustained dividend per share

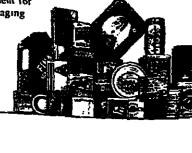
The Board of Directors considers that the reorganisation, which is nearing completion, the industrial restructuring and the significant industrial investments made over the last two years should lead to continued progress through 1991. On this basis, the Board has decided to maintain the dividend per share at last year's level -FRF3.6 (FRF5.4 including tax credits). Total dividend payments have increased by 15% to MFRF287 as a result of the assimilation of the ordinary shares, created in

April 1989, as payment for the Metal Box packaging

FINANCIAL COMMUNICATION CMB PACKAGING

Thierry Lemâne, 88 rue du Dôme 92101 Boulogne-sur-Seine Cedex (France) TEL (33) 1, 47 61 25 25 MINITEL 3616 Code CLIFF





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Itoman in move to seize assets of debtor By Stefan Wagstyl in Tokyo

ITOMAN, the debt-ridden Japanese trading company, has started legal moves to seize the assets of one of its biggest debtors, Mr Ho Yong Chung, a Korean businessman.
The company's action yesterday forced the closure of
Kansat Shimbum, a newspaper

which is one of Mr Ho's main overating companies. Itoman's action followed Kansai Shimbun's failure to meet deadlines for the repay-ment of Y62.5bn (\$468m) it horrowed from Itoman last year to finance speculative investment in art. The paint-ings which were handed over to Itoman as security for the loan have been found to be

worth considerably less than was originally claimed. The Osaka District Public Prosecutor's Office is investi-gating the deal and other aspects of the relationship between Mr Ho and Itoman. Mr Ho was until early this year Itoman's largest share-holder with a 19 per cent stake and great influence over Mr Yoshibiko Kawamura, the Ito-

Hewlett-Packard in Indian venture By David Housego in New Deihi

HINDUSTAN Computers (HCL), India's largest computer group, and Hewlett Packard, the large US group, have established a joint venture introduct to increase their share of the Indian mini and micro-computer market. Hew-lett-Packard is paying \$23m for a 26 per cent stake in the venture which will cover HCL's computer and computer aided design and manufactur-

Hewlett-Packard's investment is more than all US investment in India over the past year — a clear indication of the way foreign investment in the sub-continent has tailed-

HCL currently has 21 per cent of the Indian micro-computer market and 29 per cent of the mini-computer market.

FINANCIAL TIMES CONFERENCES

TRANSPORT

LONDON-28 & 29 May 1991

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INTERNATIONAL COMPANIES AND FINANCE

Queues form for Japanese ships

Domestic buyers are having to look abroad, writes Robert Thomson

ippon Yusen, the flag carrier of Japan's shipping lines, has always bought its ships from domestic companies. But the long queue of buyers at Japanese yards has just forced even the patriotic Nippon Yusen to turn to Taiwan for a new bulk carrier. "We haven't bought a ship from outside Japan since the end of the Second World War. This is quite a historic thing. We would have to to wait three years in Japan so we chose Taiwan. Anyway, it's cheaper

there, about 10 per cent cheaper," a Nippon Yusen spokesman said. Shipbuilding companies now complain that the higgest prob-lem is not a lack of orders, but a shortage of staff, and they are known to be routinely turning down orders in the confident expectation that ship prices, up 17.9 per cent in the year to end March, will con-

tinue to rise.
At the NKK Corporation yard at Tsu on the central coast, the order books are full until April 1994, and Mr Heichiro Miyazaki, the company's managing director, suggested that increasing demand is that increasing demand is likely to mean supply short-ages and strong prices in the second half of the decade. Having experienced a severe slump in the mid-1980s, the shipbuilders are determined

that price-cutting and other examples of "excessive compe-tition" will not interfere with their long-term profit plans. A spokesman for Mitsubishi Heavy Industries (MHI) said that production facilities will not be increased, even though



Shipbuilders turn down orders expecting prices to rise 1938, is likely to announce a Y4bn (\$29m) pre-tax profit, about 5 per cent up on 1939.

While the labour shortage is a serious problem — Japan's jobs to applicants ratio is 1.46:1—an automation drive has

the company could take orders, and Ishikawajima-Harima Heavy Industries (IHI), with its facilities booked until 1993, said that it built 10 ships last year, will build 10 ships this year, and plans to build 10 ships in financial 1992. "We don't have plans to

increase our capacity, mainly because we have problems finding workers. The other problem is that the low level of pronism is that the low level of profits we are now getting does not justify the level of capital investment needed to increase capacity," an IHI spokesman said.

Sumitomo Heavy Industries predicts a 40 per cent increase in pre-tax profit for the year to March 1991, and Kawasaki Heavy Industries, which reported a loss in 1988, expects a 20 per cant profit increase for the year. Mitsui Engineering and Shipbuilding, which had operating losses in 1987 and

pany official said that there is now pricing "harmony" among the world's two largest ship-building nations, which have close to 75 per cent of the market - Japanese companies estimate that they have about 48 per cent and South Korean firms about 25 per cent.

nies insist that sup-ply has been limited by a 24 per cent cut in capacity administered by the transport ministry, modernisation of facilities has allowed the yards to build more ships per dock. About 80 per cent of the building is now done outside the dock itself, giving companies the potential to increase capacitation. ity, if such an increase was thought to be in the companies' best interests.

It is clear that Japanese builders are not planning such an increase, as it would conflict with the general percep-tion in the market of limited supply and with hopes for a steady increase in prices over the next few years. As prices increase, shipbuilding will become a more important revenue source for the diversifica-tion-minded heavy industrials.

attract young workers.
The ministry is contributing MHI said that shipbuilding accounts for about 9 per cent of sales, with power plants, aircraft and other industrial equipment now more impor-tant sources of incomes. But shipbuilding still accounts for about 36 per cent of sales at Hitachi Zosen. This company expects pre-tax profits to more than double to Y5bn in the year to March 1991.

Hong Kong reserves fund South African gold mines reveal falling profits takes stake in HIT

By John Elliott in Hong Kong

A SPECIAL fund set up by China and Britain to provide reserves for Hong Kong when it returns to Chinese sover-eignty in 1997 has bought a 6 per cent stake costing about HK\$800m (US\$102m) in Hongkong International Terminals, the colony's biggest container terminal operator, from Hutchison Whampoa, which is con-trolled by Mr Li Ka-shing.

Hutchison retains a controlling 60.5 per cent stake in HIT which last month linked up with its main local rival, Modern Terminals, to develop Hong Kong's container terminal number eight at a cost of about HK\$7bn.

The deal is significant because the fund – known as the Hong Kong SAR Land Fund – is basically a Pekingrun organisation. Peking-controlled China Resources trolled China Resources already has a 10 per cent stake in HIT and another Peking company, China Ocean Shipping Corporation, is involved

This illustrates how China is increasing its investments in Hong Kong's leading infrastructure projects, despite its current opposition to detailed

HK\$100bn airport.

The SAR Land Fund — SAR stands for Special Administrative Region which will be Hong Kong's status after the 1997 handover – was set up in 1986. It receives a 50 per cent share of the proceeds from govern-ment land sales.

By Philip Gawith in Johannesburg redundancies. The group's Dur-

THE March gold quarterly results released this week by four of South Africa's mining houses testify to the extremely difficult times the industry is experiencing.

reduced the number of manual working hours by about 70 per

cent since 1973. As well, the companies and the transport

ministry are co-ordinating a campaign to improve the image of shipbuilding to

to the image renovation campaign by sponsoring the development of a futuristic cargo vessel, while it is presumed that diversification into areas

such as aerospace will help to change the public's general impression of the heavy indus-trial companies.

Japanese shipbuilders are

generally relieved that the era of savage competition with

Mines in the Gencor and Rand Mines groups were par-ticularly badly hit. Gengold, the gold arm of the Gencor group, saw after-tax profits fall 33 per cent to R63.6m in the three months ended December

A one-off retrenchment payment at Harmony mine pushed the Rand Mines group's gold operations into an after-tax loss of R30.4m (\$11.19m), against an R11.2m loss last time.

the group having reached the limit of cost-cutting measures, it is now virtually beyond man-agement's ability to do any-thing about the declining trend in profits. Gold production fell by 3.5 per cent. The one-off payment at Rand

Mines' Harmony was for 6,000

ban Deep mine continued to recover though, earning R2.7m after tax. Harmony would have broken even but for extraordinary expenses. Randfontein and Western

areas, two of the mines man-aged by Johannesburg Consolidated, suffered from unexpected production disruptions during the quarter.

Randfontein made a profit of R31.1m, against R32.5m, but Western Areas saw profits drop by 29 per cent to R6.6m following power supply problems. The developing mine Joel con-tinued to show improved development grades.
The four mines managed by

tained profits at R39m, due mainly to a decreased tax charge at Hartebeestfontein, the group's leading mine which made a profit of R39.8m. The marginal producer Loraine made a loss of R5.2m despite stringent measures aimed at

DIVIDEND PAYMENT

The Board of Management appropries that at the Annual Central Meeting of Sharrholders held on 17 April 1991 has been decided to pay out a dividend of Dfl. 2,50 per share of Dfl. 2,50 per value.

As a result the following will be payable as from Monday 29 april 1991;

Dividend coupon number 41 of Dfl. 2.50 per share in each subject to deduction of 25% dividend tax, at the following payment "Hiers:

Pierson, Heldring & Pierson N.V. Amsterdam-Rotterdam Bank N.V.

Algemene Bank Nederland N.V. Kredictbank N.V. Generale Bank N.V. Bank Brussel Lambert N.V.

Swiss Bank Corporation

Deutsche Bank AG

Creditansialt-Bankverein

The dividend will be paid to holders of CF certificates through the intermediary of the institutions holding their dividend sheets in custody as

Nanrden. 18 April 1991, The Netherlands

HINC MORTGAGE NOTES 5 PLC £150,000,000

27 500 000 Class 9 Notes due July 2030

"Tight to July 16, 1991 the Class A Notes and Class 8. Notes will carry Interest rates of 12.2125% and 12%% respectively. The interest payable on the relevant interest payment date, July 16, 1991 for the Class A Notes will be \$3,044.76 and for the Class B Notes will be £3,225.51 per \$100,000 nominal amount.

Notice is hereby given that for the Interest Period from April 16,

By: The Chase Manhattan Bank, N.A. London, Agent Bank April 18, 1991



Crédit Commercial de France U.S. \$100,000,000

Floating Rate Notes due 1992

For the six month period 17th April, 1991 to 17th October, 1991 the Notes will carry an interest rate of 6.30% per annum with a coupon amount of U.S. \$320.25 per U.S. \$10,000 Note payable on 17th October, 1991.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London

Agent Bank

Oryx Gold Holdings Limited

Share capital: Stated ~ 587 500 100 ordinary shares of no-per value : Issued ~ 165 000 200 ordinary shares of no-per value

Report for the quarter ended 31 March 1991 Year to date 01.09.1990 31.03.1991 ended 31.12.1990 ended 31.03.1991 · R'000 R'000 INCOME STATEMENT Financing costs
Sundry expanditure 17 982 43 126 202 11 646 11 541 Retained income at end of period 11 646 11 646 **BALANCE SHEET** 621 089 11 646 632 735 403 929 632 735 490 427 632 735 490 427 Long-term fiabilities (note 1)..... Deferred taxation..... 1 123 946 1 037 448 1 123 946 **424 526** 612 845 10 914 10 914 6760 6 683 Current liabilities..... 5 1 18 5118 1 123 946 1 037 448 1 123 946 Long-term liebilities Includes a Eurodollar loan of \$25 million, which is fully 66 778 66 778 67 900 (i) The figures are unaudited.

(ii) The report has been approved by the board.
(iii) The attention of shareholders is also drawn to the quarterly report of the Oryx mine which appears (iv) it is anticipated that the company's loan facilities will have been exhausted by the second quarter of 1991. Future funding of the Oryx mine is being negotiated with the major shareholders who together hold 98% of the issued share capital of the company.

sistered and head office General Mining Building 6 Hollard Street

Johannesburg 2001 (PO Box 61820, Marshalltown 2107)

South Africa: Central Registrars Limited 154 Market Street Johannesburg 2001 (PO Box 4844, Johani

Gencor (UK) Limited 30 Ely Place London EC1N 6UA

United Kingdom: Barcleys Registrars Limited Bourne House 34 Beckenham Road

By order of the board General Mining, Metals and Minerals Limited. Per. D J D Ross nager: Administration and Secretarial Services

The second secon

17 April 1991



Share capital: Authorised - 150 000 000 ordinary shares of no-par value

Report for the quarter ended 31 March 1991

Year to date 01.09.1990 ended 31.12.1990 31.03.1991 R'000 31.03.1991 INCOME STATEMENT Interest received..... Royalty..... 15 402 8 000 35 658 20 000 59 078 Interest paid and sundry expenditure - net...... 24 480 8 203 58 750 18 603 7 668 16 277 12 161 40 147 1 429 13 138 41 576 33 150 Distributable income 28 438 Dividends declared Retained income at end of period...... 28 438 8 426 BALANCE SHEET Capital employed
Share capital
Retained income 137 466 131 466 8 426 28 438 139 892 159 904 139 892 Employment of capital Pixed assets.
Net current assets 11 866 31 878 11 866 Current liabilities 43 535 11 657 47 263 47 263 35 397 139 892

South Africa:

54 Market Street

34 Beckenham Road

Kent BR3 4TU

Central Registrars Limited

United Kingdom: Bardays Registrars Limited Bourne House

Johannesburg 2001 (PO Box 4844, Johannesburg 2000)

(i) The figures are unaudited. (ii) The report has been approved by the board.
(iii) The attention of shareholders is also drawn to the quarterly report of the Beetrix mine which appears elsewhere in this edition.

General Mining Building 6 Hollard Street Johannesburg 2001 (PO Box 61820, Marshalltown 2107)

Gencor (UK) Limited 30 Ely Piece London EC1N 6UA

By order of the board General Mining, Metals and Minerals Limited per: D J D Ross nager: Administration and Secretarial Services

17 April 1991

Copies are available from the London office





Drug groups book higher earnings

THE strength of the worldwide drugs industry was reflected in the the first-quarter results of Bristol-Myers Squibb and Warner Lambert which both yesterday reported higher earnings and sales. The groups were helped by improved drugs sales and the weakness of the

Britail Bristol-Myers Squibb, the troops world's second-biggest drugs ensure company which was formed of the after an \$11.5bn merger in 1989, taken turned in a 20 per cent disasts improvement in first-quarter thors. net earnings on an 11 per cent

In the three months ended March, the New York-based company had net profits of \$492.6m or 94 cents a share on

sales of \$2.73bn, compared with income of \$409.1m or 78 cents on sales of \$2.46bn a year ear-

Sales were helped by favour-able foreign exchange transla-tions, which contributed two percentage points to the improvement in the 1991 quarter. Earnings before taxes rose 18.4 per cent to \$703.7m from \$594.6m.

Mr Richard Gelb, chairman and chief executive, said inter-national sales in the 1991 quarter increased 14 per cent, compared with a 9 per cent improvement in domestic sales. Sales of pharmaceuticals and medical devices were parmaceuticals and non-prescrip-tion health products group, also reported strong first-quar-

Net income grew 16 per cent to \$139.5m or \$1.04 a share from \$100.3m or 90 cents a share in the first quarter of 1990. Sales rose 11 per cent to \$1.22bn from \$1.1bn Excluding the benefits of foreign exchange translations, sales advanced 8 per cent in the latest eventure. est quarter.

During the 1991 first quarter, sales of Warner-Lambert's pre-scription pharmaceuticals went ahead by 17 per cent to \$421m, led by Lopid, a choles-terol regulator, whose sales increased 45 per cent to \$111m

Sales of the company's non-prescription health care prod-ucts rose 8 per cent to \$382m in the latest quarter, led by Listerine antiseptic mouthwash and Halls cough tablets.

Worldwide sales of gums and mints improved 3 per cent in the three months to \$257m.

Warner-Lambert is waiting for the Food & Drug Administration to approve its Cognex drug to treat Alzheimer's disease. If the approval is forthcoming, analysts believe Cognex will make a substantial bert's earnings in the 1990s.

contribution to Warner-Lam-The company recently submitted additional data on Cognex and new analysis of clinical data to the FDA.

Pentagon cuts depress General Dynamics

trimming its sails to adjust to lower military spending, suffered a small drop in earnings from continuing operations in

the first quarter.

Net earnings tumbled to \$57m, or \$1.37 a share, from \$124m, or \$2.97 a share, a year earlier. Last year's figures however, included a large gain from the settlement of an antitrust suit against AT&T and other telephone companies. Earnings from continuing

outcome of legal claims it has launched against the US gov-

of fiscal 1990.

in the US.

BANCA COMMERCIALE

ITALIANA

The Shareholders of Banca Commerciale Italians are

called to an Ordinary and Extraordinary General Meeting to

be held at Plazza Belgioloso I, Milan, Italy, at 10 a.m. on 29th

April 1991, and if necessary, for the second time of convening

on 22nd May 1991 at the same time and place, to resolve the

Agenda

1) Reports of Board of Directors and of Internal Auditors:

2) Proposal to charge the Company for the fees due to the

Proposed merger by incorporation of Ceppo S.r.I., Milan with Banca Commerciale Italiana S.p.A., Milan. Determi-

Holders of shares bearing the right to vote are entitled to take part in the General Meeting provided that they have

deposited their shares with the Bank or with Monte Titoli at

least five days before the date of the General Meeting, in

accordance with the provision of Art. 4 of Law No. 1745 of

29th December 1962. This also applies to those who are

The Chairman of the Board of Directors

arising therefrom and delegation of powers.

nation of merger conditions and procedures. Resolutions

resolutions arising therefrom.

registered on the Share Register.

submission of Accounts as at 31st December 1990 and

Common Representative of the holders of savings shares.

first quarter of 1990. Sales dipped to \$2.3bn from almost \$2.5bn, and the order backlog plunged to \$22.7bn from \$27.7bn. In both cases, the drop was blamed on the Pentagon's decision to scrap the A-12 attack aircraft programme. General Dynamics took a large charge on the A-12 last year to reflect the uncertain

Mr William Anders, chief executive, said the earnings "are right in line with our plan". Mr Anders' strategy includes an emphasis on cash flow, which has resulted in a far-reaching austerity drive to maintain margins in a declin-

ing market.
General Dynamics cut its workforce to 90,900 from 98,100 during the first quarter, and is chopping capital spending this year by 46 per cent. The research and development bud-get has been trimmed by 18 per cent in the past year to an annual rate of about \$200m. As domestic defence business slips, the company is

working hard to expand its penetration of the international market. • Thiokol, another defence and space contractor, posted a small increase in net income in the March quarter to \$11.6m (60 cents a share) from \$10.5m (54 cents) a year earlier. Sales

climbed by 7.8 per cent to A 25 per cent tumble in oper-ating income from space business was offset by a strong per-formance in some military sectors and higher interest

Microsoft beats forecasts Apple to widen lawsuit to achieve record \$124m over Windows program

MICROSOFT, the leading from \$199.2m, or \$1.69, a year personal computer software ago. publisher, reported record revenues and profits for its third fiscal quarter, exceeding analysts expectations.

Third-quarter net income was \$123.8m, or 98 cents per share, an increase of 65 per cent over \$75.2m, or 62 cents, in the corresponding period a

Revenues for the quarter jumped 57 per cent to \$486.9m from \$310.9m in the same period last year. Net income for the nine

\$324.3m. or \$2.61 per share.

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Extraordinary Part

MICROSOFT, the personal computer software publisher, said Apple Computer intends broaden its legal action to include claims that its Winmonths ended March 31, 1991. period were \$1.3bn, 56 per cent more than the \$846.5m dows 3.0 program infringes recorded for the same period upon Apple copyrights.
Windows 3.0, the latest version of a Microsoft program

Microsoft's performance is remarkable in light of slowing which gives IBM-compatible sales growth in the personal computer market, particularly computers ease-of-use features similar to those of Apple Computer's Macintosh, is one of Microsoft's most successful The company said it achieved record revenues from products. Close to 3m copies both its retail sales of applicahave been sold since it was tions programs and from sales of operating system software introduced last May.

A spokesman for Apple said, however, that there had been no new filings in the case and

Apple has not made any formal changes to its complaint, which also names Hewlett-Packard.

In its original suit, Apple claimed an earlier version of Windows "and all derivative works" infringed its copy-rights. "We consider Windows 3.0 to be a derivative work,"

Apple said. At issue in the case are Apple's claims that computer screen graphics produced by Microsoft's Windows duplicate the screen images of its Macintosh personal computers

Microsoft maintains it has not infringed any Apple copy-

To the Holders of BMW Finance N.V.

Notice of Early Redemption

A\$ 75,000,000

NOTICE IS HEREBY GIVEN that in accordance with Condition 6(c) of the Terms and Conditions of the A\$75,000,000 13%% Series A Guaranteed Bonds due 1996 (the "Bonds"), BMW Finance N.V. has elected to redeem all Bonds on the 3rd May, 1991 at a redemption price equal to 101/4% of their principal amount plus accrued interest to the date of redemption (totalling A\$1,035.24) per A\$1,000 Bond. All the Bonds will be redeemed on 3rd May, 1991 in Australian Dollars upon presentation and surrender of the said Bonds (accompanied by the interest coupons appertaining thereto which mature after 3rd May, 1991 failing which the face value of any missing unmatured coupon will be deducted from the sum due for payment), at any of the following paying agents, at the option

> Royal Bank of Canada Europe Limited 71 Queen Victoria Street London EC4V 4DE, England

Dreedner Bank AG Jurgen-Ponto-Platz 1 6000 Frankfurt/Main

Union Bank of Switzerland Bahnofstrasse 45 CH-8021, Zurich

MB Bank (Belgium) S.A./N.V. Ruede Ligne 1 1000 Brussels

KrediethankS A Luxembourgeoise 43 Boulevard Royal L-2955 Luxembourg

NOTICE IS ALSO HEREBY GIVEN, that all interest on the Bonds so called for redemption shall cause to accrue on or after the said 3rd May, 1991 and coupons for the payment of est after such date on said Bonds shall be void. Dated at London this 18th day of April, 1991.

ROYAL BANK OF CANADA EUROPE LIMITED **FISCAL AGENT**

State Bank of Victoria (a corporation constituted under the State Bank Act 1958 of the State of Victoria, Australia)

U.S. \$125,000,000 Guaranteed Undated Capital Notes

For the six months 17th April, 1991 to 17th October, 1991 the Notes will carry an interest rate of 6%% per annum with an interest amount of U.S. \$320.89 per U.S. \$10,000 Note and U.S. \$8,022.14 per U.S. \$250,000 Note. The relevant interest payment date will be

Listed on the London Stock Exchange

Bankers Trust Company, London

Corporation

U.S. \$100,000,000

Notes due 1997

n accordance with the pro-

Agent Bank

Manufacturers Hauover European/Asian Futures and ... 24-Hour Cash Floating Rate Subordinated FOREX Markets... in one chart service! Commodity Perspective

the Notes will carry an interest rate of 6%% per annum for the period 17th April, 1991 to 17th July, 1991 with a coupon amount of U.S. \$159.57 for the U.S. \$10,000 denomination and U.S. \$3,989.15 for the U.S. Held Maed Knight-Ridder Financial I Std Floor Europe House avable on 17th July, 1991 against urrender of Coupon No. 24.

INTERNATIONAL MARKETS Cali now for your FREE ISSUE (071) 353-9621

The following appears as a matter of record.



On April 11, 1991, Compagnie Financière Sucres et Denrées signed un agreement with a group of financial institutions for a loan of 500 million Franch agreeme Francs.

This loan, whose reimbursement is due September 30, 1994, increases the long term capital of the Group Sucres at Denrées and in persouter that of its tracing affiliates Merkuria Sucden and Sucden Kerry.

\$200,000,000

MFC Finance No.1 PLC Montgage Backed Floating Rate Notes Due October 2023 in accordance with the Terms and Conditions of the Notes, notice is hereby given that the new interest rates and periods in

respect of the subject Notes are as follows:-Finite % Payment Date
18.05. Select) 10.April p8May 1991
12.075 Select 11 April p8May 1991
12.765 Select 12.April p9May 1991 Payment Date Salah SApilla I May 1991 Sales 6 Aprilio 2 May 1991 Sedec 5 Aprilio 3 May 1991 By: Chibenk, N.A. (CSSI Dept.) April 18, 1991

CITIBANCO

puts United **Technologies** By Louise Kehoe in San Francisco sharply down

THE impact of the US recession on the airline, building and automotive industries has severely hurt first-quarter earnings at United Technologies, the diversified engineering errors, which turned in ing group, which turned in results significantly worse

By Karen Zagor

results significantly worse than expected.

Although it had warned that earnings in the first half of 1991 would decline, the first-quarter net earnings of \$40.2m, or 25 cents a share, were sharply below the 75 cents anticipated by most analysis.

"I had expected a bad quar-ter and reduced my estimates to 50 cents a share," said one, "but these figures were terri-

In the first three months of 1990, UTC had net earnings of 1894, U10 has not carmings of 1134.5m, or \$1.01 a share. Rev-enues were flat at \$4.8bn. Mr Robert Daniell, chairman and chief executive, said barsh economic conditions had a severe impact on first-quarter performance. "Airline travel, building construction and automobile production; all are down sharply. This is the first time all three of these core commercial markets simultaneously have been at the hot-tom of their industrial cycles. "We are not running our

"We are not running our businesses on the assumption that the recession is nearing an end," he added.

Operating income in UTC's power segment plunged to \$113m from \$249m a year ago. At UTC's Pratt & Whitney aero-engine business, which recently said it would cut between 1,000 and 1,500 jobs by the end of June, revenues from its lucrative snare parts from its lucrative spare parts business dropped 25 per cent in the first quarter. The company blamed this on sharply reduced airline travel and poor results at the airlines.

Profits from UTC's building systems dropped to \$31m from \$90m. Almost half of this was attributed to the Brazilian operations of UTC's Carrier air conditioning company where volumes fell sharply.

The industrial segment suf-fered a loss of \$5m against profits of \$15m a year earlier, which was blamed on the 18 per cent decline in North American car and light truck production in the quarter.

Scott Paper down by 51% after tax

By Nikki Tait

SCOTT PAPER, the world's largest producer of tollet tissue, paper towels and nankins. combined news of a 51 per cent slump in first-quarter ne earnings, with details of top management changes. Scott said it made \$29.3m after tax in the three months

to March 30, on sales of \$1.23bn, compared with \$60.1m on sales of \$1.29bn last time. However, the 1991 figures exclude earnings and sales from those "non-strate-gic" businesses which Scott as put up for sale.

If these were also excluded from the 1990 results, sales would have risen year-on-year by 10 per cent, while operating income would have declined by 17 per cent. The 1990 con-tribution to net income from

Scott blamed the profits drop on the depressed US economic environment, and on the repairs to the recovery boiler needed at its Somerset mill in Maine. These factors, it said, caused a sharp earnings fall at S.D. Warren, the print-ing and publishing papers sub-

By contrast, it suggested that Scott Worldwide, the per-sonal care and cleaning busi-ness, showed improved results, while the international operations had "an excellent quarter". Rarnings in Europe advanced by 70 per cent.

Coca-Cola strongly ahead in first quarter

COCA-COLA, the world's largest soft drinks company, yesterday unveiled first-quarter earnings at the higher end of Wall Street analysts' expectations. tations, Retiter reports.

The group turned in first-quarter net income of \$320.9m, up from \$283.5m last time on revenues of \$2.48bn, against \$2.15bn. Earnings per share rose to 48 cents from 41 cents a year ago, with volume out-side North America up 6 per cent and worldwide gallon sales of syrups and concen-

trates up 4 per cent.
The earnings also benefited from a 6 per cent softer dollar against key foreign hard currencies, compared with a year

ago. Mr Roberto Goizneta, chairman, said the company's US business showed a 4 per cent gain in the quarter in unit

US recession | AT&T reaffirms intention to pursue NCR takeover

information", he noted "I want

AT&T to be a part of that business. This acquisition would make us the leader in network

This month AT&T succeeded

in ousting four directors of NCR, the fifth-largest US computer manufacturer, including Mr Charles Exley, its chairman. AT&T had tried to win

control of NCR's 12-member

board of directors as part of its

hostile takeover bid.

AT&T originally offered to buy NCR for \$90 per share but NCR responded with a request for \$125. NCR dropped its request to \$110 a share but

Networked computing has become "a driving force behind the worldwide exchange of

AMERICAN Telephone & Telegraph reaffirmed its determination to acquire computer maker NCR at the AT&T annual meeting in Chicago yes-

terday Mr Robert Allen, AT&T chairman, said, however, that the \$110 per share sought by NCR "is a price we're not willing to pay".

The proposed acquisition remains a key aspect of AT&T's strategy, Mr Allen said. "AT&T is firmly committed to a strategy for growth.

ted to a strategy for growth. Leadership in telecommunications is no longer enough."
AT&T must expand its presence in the market for networked computers, Mr Allen said.

Cinema merger near collapse By Patrick Harverson in New York THE \$1.4bn merger between

General Cinema, the US cin-ema and retailing group, and Harcourt Brace Jovanovich, the loss-making publishing and insurance company, appears to be on the verge of collapse. General Cinema said yesterday that it had failed to reach an agreement with Harcourt bondholders over the purchase

of their securities, and that no further talks between the two parties had been scheduled. The takeover of Harcourt by General Cinema, first revealed on January 24, is conditional on 90 per cent of Harcourt bondholders accepting General

Cinema's offer of between 32.4 cents and 93 cents on the dol-lar for Harcourt's junk bonds. General Cinema has said it will terminate the merger agreement if a deal with the bondholders is not struck before the deadline on the offer expires today at 5pm, New

York time. General Cinema, which has twice extended the expiry date of its tender offer, said it was willing to raise its bid for the bonds. However, the company said the price demanded by the committee representing Harcourt bondholders was too

The price of Harcourt's stock and junk bonds fell sharply on news of the Dreakdown in talks. On the New York Stock Exchange, Harcourt shares had fallen \$\frac{1}{2}\$ to \$\frac{3}{2}\$ and its 14.75 subordinated debentures due in 2002 had slipped 5 points to 32 by midday yesterday. General Cinema shares were down

AT&T said it would be willing to offer \$100 per share if NCR

dropped its opposition to the

AT&T has already mem

\$12m in legal fees on the tale-over attempt, Mr Allen said. AT&T also reported its first-quarter results yesterday.

Earnings for the quarter rose 6.6 per cent to \$712m, or 65 cents a share, from \$668m, or 62 cents, in the first quarter of

1990. Revenues increased to

\$9.19bn from \$8.9bn in the year-ago period. AT&T's earnings were

boosted by a one-time gain of \$43m from the sale of 20 per cent of its Unix System Labora-

\$% at \$23%. Industry analysts said yes-terday if the merger deal collapses, another buyer of part, or all, of Harcourt would have to be found quickly if the publishing and insurance group were to have a long-term future.

partly reflect Suchard's inclu-

sion. Mr Maxwell said General

Foods USA saw significant profit improvements, and KFG international also saw higher

volumes and margins in

reported a slight improveme

in operating income, but vol-umes were affected by trade buy-ins ahead of the excise tax

rise on January 1.

American Brands, the

Miller Brewing Company

Philip Morris net advances 22%

tobacco division.

the sharpest advance was seen

in Philip Morris' international

from \$362m, and Mr Hamish Maxwell, the company's outgo-ing chairman, said unit volume — including the relatively

high-margin export business -increased by 23.4 per cent year-

On the domestic tobacco

Here, profits rose to \$509m

By Nikki Talt in New York

PHILIP Morris, the huge tobacco and food combine, yesterday reported a 21.5 per cent increase in after-tax earnings in the first quarter of 1991, to

Earnings per share rose by a similar amount, to \$1.02, compared with 84 cents, although the advance in operating revenues was slightly greater, up

24.9 per cent.
Figures for the first quarter
of 1991 include results from Jacobs Suchard, the Swissbased coffee and confectionary group which Philip Morris bought for \$4.1bp in the

front, operating income rose by 12 per cent to \$914m, with "slightly higher unit volume". The US tobacco market has been in decline for some years. At Kraft General Foods,

In terms of operating profits,

operating income surged by 24.5 per cent, but the results Forest products group

reports C\$50m loss By Robert Gibbens in Montreal

THE Canadian forest products industry is reporting continued losses for the first quarter and warns that little relief is likely until well into 1992.

Canadian Pacific Forest Products, a fully integrated group and one of North Amer-ica's biggest newsprint produc-ers, reported a first-quarter loss of C\$50.1m (US\$43.1m), or C\$1.14 a share, against a profit of C\$4.8m or 11 cents a year earlier. Sales fell to C\$526m from C\$623m.

The company cited low market pulp prices, now down about US\$200 per ton from the recent peak, and also poor newsprint prices. Tonnage volumes were also sharply lower. CPFP is reviewing all its operations and will keep only those businesses where it has "competitive strength".
But it is completing a

C\$350m modernisation at Thunder Bay in Ontario and will invest a further C\$210m for a new pulping unit and paper machine modernisation at Gatineau in Quebec. Donohue, another big market pulp and newsprint pro-

ducer, suffered a net loss of C\$1.3m, or 5 cents a share in the first quarter against profit of C\$10m or 31 cents a year earlier, on sales of C\$131m, against C\$158m. The only bright area is lumber where lower interest rates and higher North American stocks are beginning to firm prices.

87% and sees no relief

DEPRESSED markets for pulp, paper and wood products brought an 87 per cent drop in MacMillan Bloedel's first-quarter earnings and the company sees little hope of improvement

sees little hope of improvement later in the year.

Net profit was C\$3.8m (U\$\$3.27m), compared with C\$30m or 26 cents a common share in the first quarter of 1990 when the recession was absade bilting into force west. already biting into forest prod-ucts companies' earnings. Sales were C\$678m, against

After preferred dividends,

Banco Central de Costa Rica

U.S. Dollars Floating Rate Serial Notes due 1988-1992

For the period 17th April, 1991 to 17th October, 1991 the

of 75% per annum, with a coupon amount of U.S. \$15.25 per U.S. \$1,000 Note payable

MELLON BANK CORPORATION

US\$ 200,000,000 FLOATING RATE NOTES DUE 1594

Notice is hereby given that for the interest period from 17 April 1991 to 17 July 1891 the notes will carry an interest rate of 6.2625% per summe.

CHEMICAL BANK

Agent Bank

on 17th October, 1991.

es will carry an interest rate

there were no earnings attributable to the common shares in the latest quarter. Newsprint markets were

weak and a price increase posted on January 1 falled to hold. Advertising volume in the western US market has fallen drastically this year. Pulp and containerboard prices continued to decline. MacMillan said the brighter spots included offshore and speciality timber markets and the Netherlands fine paper affiliate KNP mode.

affiliate KNP made a good profit contribution.

MacMillan Bloedel drops

previous year's results were also adjusted to include a full period of operations for the cellular properties bought last

GTE said the reduction in revenues from its telephone operations reflected the weak-ening economy. Operating income in this division improved by 7 per cent to \$364m, largely due to cost control and a reorganisation of operations.

Notice to Holders 7% per cent. Convertible Bonds due 1998 AMEDCO International Finance N.V.

Copies of the financial statements and accounts of AMEDCO International Finance N.V. for the twelve months ended December 31, 1990, as acraffied by Ernest & Young, independent accountants, together with sopies of the Annual Report to Stockholders and Form 10-K Annual Report to the United States Securities and Exchange Communication of Service Corporation International, which is the ultimate parent of AMEDCO International Funance N.V. and whose common mock is issuable upon conversion of the Convertible Bonds, are available upon convertible Bonds, are available upon convertible Bonds, are available upon convertible Bonds, are available together.

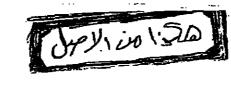
The Secretary,
Service Corporation International
1929 Allen Parkway,
P.O. Box 130348,
Housson, TX 77219-0548, U.S.A.



\$100,000,000

Notice is hereby given that the notes will bear interest at 12½/16% per annum from 17 April 1991 to 17 July 1991. Interest payable on 17 July 1991 will amount to £150,37 per \$5,000 note and £7,518.41 per \$250,000 note.

Trust Company



tobacco, drinks and consumer products group, yesterday reported a more modest 10.9 per cent advance in net earnings, at \$216.7m, in the first GTE hit by charge

of \$245m

By Nikki Tait GTE, which operates the largest non-Bell telephone system in the US, yesterday revealed a sharp fall in firstquarter earnings to \$200m. compared with \$407m in the same period a year earlier. Earnings per cent share slipped from 46 cents to 22

However, the market was already aware GTE would take a one-time charge, resulting from its merger with Contel, and had expected the bottom-

line reduction. GTE said that, exclusive of the \$245m one-off charge and a compensatory gain on the transfer of minority interests in certain cellular properties. net income worked out at \$404m, or 45 cents a

per cent advance on the first quarter of 1990 - once the

Sales in the first quarter totalled \$5.22bn, with \$3.79bn coming from the telephone operations.

Nationwide Anglia 🚟

Floating rate notes due 1998 (Issued by Anglia Building Society)

Agent: Morgan Guaranty

JPMorgan

share.
This, it said, represented a 7

s intention takeover

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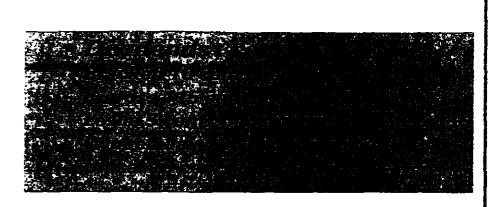
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GOLD MINING COMPANIES' REPORTS FOR THE QUARTER ENDED 31 MARCH 1991

All companies mentioned are incorporated in the Republic of South Africa

STILFONTEIN					
Gold Mining Com	กล	anv l	im	ited	
Company Registration No. 05/33412/06		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Underground operations t	o c	63 5 6			
Issued capital - 13 062 920 shares of 50 cents ea		<i>-</i>	<u> </u>		7
		Quarte		Quarter	1
OPERATING RESULTS		ende 31_3_199	d 5 3:	ended 1.12.1990	Ł
Mined		32 98	8	43 452	1
- surface dumps/r		165 90 327 90	0	175 900 339 000	1
- intel	ì	492 00	0	514 000	•
- surface dumps	?	3. 0.	7	4,5 1.0	ı
- combined /==	,	1.	9	2,2	1
Gold produced Rig Working revenue Rig	,	91 31 19	5	7 122 30 935	1
woneng costs(R/str		33 71	4	31 613	1
Working loss (R/t milled)		82.7 2.51	9	69,01 678	1
Gold price received(P/kg)	í	31 19		30 903	1
(\$/oz	,	37	1	380	ŧ
FINANCIAL RESULTS (R'000)					1
Worlding revenue		28 54	8	34 709	i i
Working costs	•	30 84		35 470	1
Additional development V.C.R.	•	2 30 1 49		761 1 613	ı
Sundry income - net	•	7 15	7	1 067	
Tribute payments net	•	22	<u> </u>	450	1
Loss before taxetion and State's share of income		287		1 757	1
Taxation and State's share of income	•	207	:		П
Dividend received - Chernwes			:	10 000	1
hecome/foss) after textsion and State's chare of income		12 67 1		8 243	
Capital expenditure/(recoupment)		(53		224	H
Dividend declared				7 838	П
•		Quarter		Quarter	11
		ended		ended	П
	ر نعور	1_3.1991	31 Vaai	12.1990	H
DEVELOPMENT	Real	V.C.R.	Reef	KCR	
Advanced(m)	21	547	56	. 1 520	11
Advanced on reef(m) Sampled(m)	_	756 160	=	394 390	П
Channel width(an)	_	41	_	46	Ι.
Average value					l
- gold(g/t) (emg/t)	• =	11,2 457	Ξ	7,6 346	1
– uranium(kg/t)	-	0,091	-	0,127	ı
(cn.kg/t)		3,71	-	5,79	1
REMARKS					I
- Estimated capital expenditure for the next six m					1
- Retrenchment costs of RO,4 million are included					
 On 3 April 1991 it was announced that the mine operations by the end of the year. The company 	will :	d caese und continue to t	ergrou reat du	nd Imp	
material and it will continue its pumping operation	ons.			•	
 As Chernives has become a wholly-owned subside published separately. Its net income after tax to R197 000. 	idlary ation	, its results v for the quar	vill no ter am	longer ounted	{ }

Beatrix mine			
(A division of Buffelsfortein Gold Minu	ng Company L	imited)	
Increased taxation red	luces dis	tributabl	е іпсоте
in terms of an agreement, 16 percent o mine is attributable to Buffelsfontein ar	the distribut	ible income from	n the Beatrix
THE PERSONNELS OF PRINCIPLE IS	Cuarter	Quarter	9 months
OPERATING RESULTS	ended 31.3.1991	ended 31.12.1980	ended 31.3.1991
Mined	114 329	126 231	365 388
Ore milied(t) Yield(gh)	535 000 6.2	536 000 8.2	1 598 000 6.2
Gold produced	3 305	3 300	9 830
Working revenue(R/kg) Working costs(R/kg)	30 684 21 069	31 116 21 439	31 148 21 375
Working income(R/t milled)	130,15	132.24	131,49
Gold price received	9 515 30 687	9 676 31 079	9 773 31 122
(\$/oz)	365	383	376
FINANCIAL RESULTS (R'000)			
Working revenue	101 409 89 832	102 680 70 748	306 182 210 119
Working income	31 777	31 932	96 063
Sundry Income - net	1 495	1 631	6 169
Royelty payments - Bestrix Mines Limited	15 317	15 402	46 033
Income before taxation	17 955	18 061	56 199
Provision for taxation	9 391 8 564	4 473	19 070
Capital appropriation	2 651	13 588 4 085	37 129 11 755
Dividends on profesence shares	4 000	8 000	20 000
DEVELOPMENT - Bestrix Reef			
Advanced on rest	8 189 1 580	9 512 2 552	27 318
Sampled/m)	1668	2 552 2 528	6 6 11 6 614
Channel width(cm)	45	90	78
Average value - gold(g/t)	17,0 768	9,3 841	10,6 826
REMARKS			
- Estimated capital expenditure for the	neset six monti	s – R8,8 million	_
 The introduction of the amended for year resulted in an upward adjustme the liability for the nine months to Ma 	nt of R2,2 mil	ng uscation for ion in this qua	this financial ter to rectify
- The attention of shareholders is draw Limited, which appears elsewhere in t	m to the quar	larly report of E n.	leatrix Mines

	J. 00u.	. , .,,,,,,	
UNISEL Gold Mines Lir	mited		
Company Registration No. 72/10604/00			
Gold production drop	25		M _e r
tesued capital - 28 000 000 shares of n	0-DAY VALUE.		
OPERATING RESULTS Mined	Guarter ended 31.3.1991 38 685 206 600 5.8 1 200 31 753 27 803 161,95	Custer ended 31.12.1990 47.211 242.000 6.2 1.503 30.750 24.945 154.93	6 months orded 31.2.1991 85.876 448.000 5.0 2.703 31.195 26.213 158,18
Working Income(R/kg) Gold price received(R/kg)	3 950 31 733 385	5 805 30 716 378	4 982 31 168 381
FINANCIAL RESULTS (R'000) Working recense Working scota Working locome Sundry Income - net Milling fee paid Income before taxetion and State's stace of income	38 103 33 363 4 740 889 1 637	46 217 37 492 8 725 1 199 1 636 8 288	84 320 70 855 13 465 2 088 3 273
Taxation and State's share of income income after taxation and State's share of income	1 396 2 606	8 288	1 386
Capital expenditure	4 995 2 800	6 416	11 411 2 800
3	1.3.1991	f Reef 1 11 13 5 12 13 10 10	onths ended 31.3.1991 ssal Leader Reel Reel 149 13 346 13 237 10 100 93
- gold(g/t) 13,2 (crn.g/t) 1 239	- 8. - 88		10,7 6,0 069 557
PERMANKS - Endinated capital expenditure for the Interim dividend No. 23 of 10 cente p - A decision has been taken to analyse St Helera in order to reduce costs wh - A fall in values in the newly-opened a resulted in a reduction in the tonesign gold production of 303 kilograms.	er share was de mate various s terever possible area on the wes	eclared. ervices with the e. Item side of the	omine

WINKELHAAI Mines Limited	K		
Company Registration No. 55/03506/08			
Capex absorbs profits	-		
lesued capital - 12 180 000 shares of R1 ea	ch.		}
OPERATING RESULTS	Quarter ended 31.3.1991	Quarter anded 31.12 1990	6 months onded 31.3.1991
Mined (m²) Ora milled (1) Yield (91) Gold produced (49)	108 350 483 000 6,0	119 666 492 000 6,1	228 016 975 000 6.1
Gold produced !itg/ Working revenue !R/kg/ Working costs !R/kg/	2 900 31 090 23 883 143 40	3 002 31 350 23 399 142,77	5 902 37 222 23 637 143.08
Working income (R/kg) Gold price received (R/kg) (S/kg)	7 207 30 987 378	7 951 31 090 382	7 585 31 039 380
FINANCIAL RESULTS (R*000)			į
Working costs	90.160 69.262	94 112 70 245	184 272 739 507
Working income - net	20 898 2 507	23 867 3 734	44 765 6 741
Income before taxation and State's share of income	23 495 1 393	27 801 1 892	51 006 3 265
Income after texation and State's share of income	22 012	25 709	47 721
Capital expenditure	22 424 12 180	24 779	47 203 12 180
DEVELOPMENT - Kimberley Reef			4
Advanced(m) Advanced on roof(m) Sampled(m) Charnel width(cm)	3 839 840 754 84	3 553 902 791 86	7 392 1 742 1 645 85
Average value - gold(g/t)	12,2 1 023	12,5 1 082	12,4 1 053
REMARKS - Estimated capital expenditure for the nat			
 No. 6 Main Shaft has been commissioned 10 Levels is progressing satisfactorily. 		•	on 7.8.9 &
- Interim dividend No. 62 of 100 cents per			
 The combined influences of the current is expenditure programme at the No. 6 shall adverse impact on distributable sernings 	ft complex a	ni a garved etc	stanol

LESLIE

Gold Mines Limited

Good values in the northern block

Company Registration No. 59/01724/08

WEST RAND Consolidated Mines Limited Company Registration No. 01/01978/08 Improved development results Counter anded 31.12.1990 28.000 110.000 5.8 9.5 2.8 570 31.422 32.000 90.47 (628) 31.381 385 OPERATING RESULTS 17 916 18 274 (358) 1 707 1 40 1 209 580 629 948 2 833

- Estimated capital expanditure for the su	ext six month	s – NG.	
		••	
•			
BUFFELSFO	JTEI	Ni	
Gold Mining Co			nited
	лпра	ту ш	intou-
Company Registration No. 05/33934/06			
Costs reduced			
issued capital - 11 000 000 ordinary share - 15 289 000 curnulative pr	se of R1 each. eference shar	es of R1 each.	
	Quarter ended	Quarter	9 months ended
OPERATING RESULTS	enama 31.3, 1991	31.12.1990	31.3.1991
Mined (m²)	106 195	117 288 558 000	355 939 1 651 000
Ore milied	535 000 5,8	5.6	6.7
	3 128 31 011	3 130 96 679	9 484 31 229
Working revenue(P/kg)	29 505	30 973 30 719	· 30 725
Working costs(R/kg)	172,19 1 506	172,93 254	175,07 503
Working Income (RAg) Gold price received(RAg)	30 990	30 925	31 198
(\$600 prices 6000	374	381	377
Uranium (r)	535 000	556 000	1 667 000
Purp treated(1) Chide produced(1)	63	73	- 215 0.13
Yield	0,12	0,13	U, 13
FINANCIAL RESULTS (R'000)		96 945	295 551
Gold - Working revenue	97 003 92 292	96 343 96 150	290 783
- Working Income	4711	795	4 768
Uranium - Working Income/lioss)	(2 346)	1 677	(886)
6	3 248 280	4 163 512	22 831 1 359
Tribute payment - net			
income before taxation and State's share of income	5 333	6 123	25 344 4 032
manual and Cynte's share of UlCOffig	3 432 762	600 1 524	3 810
Share of income - Bearix mine			
Picome east receiped	2 663	7 047	25 122
Control assessment (1117)	726	848 19 800	19 800
Dividends declared - ordinary shares	4 000	8 000	29 000
DEVELOPMENT - Vali Reef		4 423	12 531
s s	3 745 324	522	1 229
Advanced on reel	324	584	1 <i>2</i> 72
Channel width(cm/	88	76	•

Construction work on surface is progressing on sched Construction work to date amounts to R42,8 million		budget.
ST. HELENA Gold Mines Limited		
Company Registration No. 05/20743/06 Stoping operations scaled dov	vn	
issued capital - 9 625 000 ordinary shares of fill each 3 825 035 'A cumulative preference shares at 25 035 'B' cumulative preference shares at 25 035	rres of R1 eac	h.
Working income (R/km)	182,96 1 487	182,27 2 586

WELTEVREDEN

Mines Limited

Company Registration No. 70/14487/06

Development on target

leaved capital - 5 000 000 shares of 1 cent each.

Working income (R/t milled)	182,96 1 487	182,27 2 586
Gold price received(R/kg)	30 B60	31 000
Manager (\$162)	373	381
Financial results (R*000)		_
Working revenue	78 806 75 014	80 520 73 819
Working income	3 792	6701
Sundry income - net	3 758	4 990
income before textation and State's share of income	7 550	11 691
Taxation and State's share of Income	1 271	1733
income efter taxation and State's share ,	6 279	9 958
Taxation offset on Oryx capital expenditure	04/9	(915)
Attributable to ordinary		
Shareholders	<u>. 8 279</u> 1 866	10 873 4 166
Dividend declared		11 069
	Quarter	Quarter
	ended	ended 17, 12, 1990
Bacal	Longier Basal	Leeder
DEVELOPMENT Red	Reef Ruef	
Advanced(m) 4 467 Advanced on reet(m) 554	210 345	357
Sampled(m) 546 Channel width(cm) 108	254 334 192 117	347 193
Average value - gold	33 6.1	3,8
icm.g/ti 828	631 715	734
REMARKS	'	
 Estimated capital expenditure for the next six month Treatment of slimes by Free State Consolidated Gold 		eccani ni
yielded a profit of R0,5 million during the quarter.	-	
 The mine will provide United with various service order to reduce the costs of both mines whenever per 	s on a pay-for-us	e besit in .
Other to 160000 his great or both Harran be-		
		٠.
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	•
· · ·	
•	
Oryx mine	
<u> </u>	
(A division of St. Helena Gold Mines Limited)	
Satisfactory progress maintained	
Chuarter	Quarter
OPERATING RESULTS ended Beisa Reef 31.2.1991	
Ore milled 6 383	
Gold produced	
FINANCIAL RESULTS (R'000)	
Net income before taxation 60	304
Capital expanditure	74 725
SHAFT SINKING	l
Sinking of the subvertical ventilation shalt progressed to 1 006	metres below
5 level and the subvertical main shaft to 930 matres,	. 1
CONSTRUCTION	
Construction of the matellurgical plant is proceeding on schedule.	
REMARKS	
- Capital expanditure is financed by loans from Onyx Gold Holdings	Limited.
 27 000 tons of ore was stockpiled in readiness for the commit metallurgical plant. 	Becoming of the
- The attention of shareholders is drawn to the quarterly report	t of Oryx Gold

and the second s

The GROOTVLEI		
Proprietary Mines Lin	nited	
Company Registration No. 01/02088/06		
Costs down, profits up		
Issued capital - 11 438 816 stock units of 25 cents each.		· · · · · · · · · · · · · · · · · · ·
OPERATING RESULTS Mined	Quarter ended 31.3.1991 27 979 113 000 1 000	Quarter anded 31.12.1990 26 101 109 000 6 000
1008 10 10 10 10 10 10	114 000 5,1 1,0 5,0 674	115 000 5,2 1,0 4,9
Working revenue (R/kg) Working costs (R/kg) Working income (R/kg) Gold price received (R/kg) (S/kg)	31 624 29 068 146,36 2 556 31 354 382	32 070 30 547 151,14 1 523 31 994 390
FINANCIAL RESULTS (R'000) Working costs Working income Sundry income - net Tribute receipts - net Income before taustion and State's	18 152 16 985 1 487 1 229 136	18 248 17 381 867 1 007 390

(158) 572
werter ended 2.1990 Kim-
berley Raef
780 492
489 11
41,3 468

Mines Limited			
Company Registration No. 59/01126/06		· · · ·	
Profit maintained as n	nine sca	les dow	n
Issued capital ~ 14 000 000 shares of 90 c	ents each.		
OPERATING RESULTS Mined	Quarter ended 31.3.1991 27 743 107 000 4.8 511 32 035 28 249	Quarter ended 31, 12, 1990 30, 890 112, 990 4,8 510 31, 751 29, 676	6 months ended 31.3.1991 58 636 218 000 4,7 1 021 31 594 28 962
Working income (R/4 milled) Gold price received (R/4g) (S/oz)	134,91 3 786 30 844 374	135,13 1 475 31 149 383	135,02 2 632 30 996 379
FINANCIAL RESULTS (R*000) Working revenue	18 370 14 435	15 887 15 135	32 257 29 570
Working income - net	1 935 968 	752 885	2 687 1 553 7
share of income	2 596 1 121 1 475	1 637 415 1 222	4 233 1 536 2 697
Capital expanditure/(recoupment) Dividend declared	38 1 400	(61)	(23) 1 400
Advenced (m) Advenced or reaf (m) Advenced or reaf (m) Sempled (m) Channel width (cm) Average value - gold (gn) - (cm,gn)	637 199 192 16 28,6 457	722 339 285 22 29,3 641	1 359 538 477 19 29,1 567
REMARKS - Estimated capital expenditure for the net a littering dividend No. 57 of 10 cents per s			

	Quarter	Quarter	6 months
	ended	ended	ended
OPERATING RESULTS Mined	31.3.1991 29 494	31.12.1990 32.821	<i>31.3.1991</i> 62 315
		116 000	224 000
Yield(g/t	5.0	4,9	4.9
Gold produced	540	565	1 105
Working revenue	32 511 30 057	31 165 30 007	31 823 30 032
	150.29	146.15	148,15
Working income(F/kg	2 454	1 168	1 791
Ore milled It. Yield Igit Gold produced Igit Working revenue If Igit Working costs IRIng Working income IRIng Gold price received IRIng Working income IRIng Gold price received IRIng	32 422 392	1 168 31 164 383	31 779 388
FPIANCIAL RESULTS (R'000)	-		
Working revenue	17 556	17 608	35 164
Morking Costs	16 231	18 954	33 185
Working Income	1 326 425	654	1 979
Income before taxation and State's	440	<u>875</u>	1 100
ahara of lacous	7 750	1 329	3 079
Taxation and State's share of income	624	349	973
Income after taxation and State's			
share of knoome	1 126	980	2 106
Capital expenditure	234	195	429
Dividend declared	800		800
DEVELOPMENT - Kimberley Reef			
Advanced (m) Advanced on real (m)	873	1 127	2 000
Advanced on rest(m)	143 129	169 134	311 263
Sampled (m) Channel width (cm)	41	40	40
Average value - gold(g/t)	.65.9	16.6 662	26,5
- Estimated capital expenditure for the ne			
 Estimated capital expanditure for the ne- Morthern Block development is proceed infrastructure for stoping operations. To developed, of which 815 metres were on centimetre grams per ton. 	ng mainly of date 5 128 n reof at an av	f reef to expen- letres have be- verage value of	n. Id the
Morthern Block development is proceed infrastructure for stoping operations. To developed, of which 815 metres were on centimetre grams per too. Interim dividend No. 83 of 5 cents per sharp of the stop of	ng mainly of date 5 128 n reof at an av	f reef to expen- letres have be- verage value of	n. Id the
- Estimated capital expanditure for the ne Northern Block development is process infrastructure for stoping operations. To developed, of which 815 matres were on centimetre grams per too. - Interim dividend No. 83 of 5 cents per sh KINROSS	ng mainly of date 5 128 n reof at an av	f reef to expen- letres have be- verage value of	n. Id the
- Estimated capital expanditure for the ne Northern Block development is process infrastructure for stoping operations. To developed, of which 815 matries were on centimetre grams per too Interim dividend No. 53 of 5 cents per sh KINROSS Mines Limited	ng mainly of date 5 128 n reof at an av	f reef to expen- letres have be- verage value of	n. Id the
- Estimated capital expanditure for the ne - Morthern Block development is process infrastructure for stoping operations. To developed, of which 815 matres were on centimetre grams per ton Interim dividend No. 53 of 5 cents per sh KINROSS Mines Limited Company Registration No. 83/06228/05	ng malniy of date 5 128 n reof at an av	f reef to expen- letres have be- verage value of	n. Id the
 Estimated capital expenditure for the ne Northern Block development is proceed infrastructure for stoping operations. To developed, of which 815 metres were on centimetre grams per ton. 	ng mainty of data 5 128 m reef at an av are was deci	f reef to expen- letres have be- verage value of	n. Id the
Estimated capital expenditure for the ne Morthern Block development is proceed infrastructure for stoping operations. To developed, of which \$15 metries were on centimetre grame per too. Interim dividend No. \$3 of 5 cents per sh KINROSS WINES Limited Company Registration No. \$3,08225,08 Tax saving on new form sened capital - 18 000 000 stock units of \$1	ng melniy of date 5 128 n reof at en av are was deci	if real to expented to expented be real to expented be real.	of the service of the
Estimated capital expenditure for the ne- Morthern Block development is proceed infrastructure for stoping operations. To developed, of which 615 metres were on certificate grams per ton. Interim dividend No. 53 of 5 cents per should be company Registration No. 63/06225/06 Tax saving on new form and capital - 18 000 000 stock units of R1	ng melniy of date 5 128 n reof at en av are was deci	if real to expented to expented be real to expented be real.	of the service of the
Estimated capital expenditure for the ne- Morthern Block development is processed infrastructure for stoping operations. To developed, of which \$15 metries were on certifineting grams per ton. Interim dividend No. 83 of 5 cents per should be supposed to the stoping operation. The supposed in the supp	ng melniy of date 5 128 m reof at en av are was ded	if reef to expensive benefits have be- range value of ered. Cuarter graded 11.121930	d the series of
Estimated capital expenditure for the ne- Northern Block development is proceed intrestructure for stoping operations. To developed, of which 815 metres were on certimetre grams per ton. Interim dividend No. 53 of 5 cents per should be company Registration No. 63/06228/06 AX Saving on new form and capital - 16 000 000 stock units of R1 per per should be company Registration No. 63/06228/06 EXAMATING RESULTS JT.	ing malniy of date 5 128 in reof at an avaran was ded are was ded are was ded are was ded. U/a each. 2uarter ended 3.3 1997 3 04 709 779 000	Cuarter stated Tuesday 12 Cuarter stated Tuesday 12 Cuarter stated Tuesday 12 Cuarter stated Tuesday 12 Cuarter stated 12 Cuarter stated 48 1000 12 Cuarter stated 40 10 Cuarter stated 40 10 Cuarter st	d the ser 7 1 000 7 1 000 6 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Estimated capital expenditure for the ne- Northern Block development is proceed intrestructure for stoping operations. To developed, of which 815 metres were on certimetre grams per ton. Interim dividend No. 53 of 5 cents per should be company Registration No. 63/06228/06 AX Saving on new form and capital - 16 000 000 stock units of R1 per per should be company Registration No. 63/06228/06 EXAMATING RESULTS JT.	ulla	If year to expansions to expansions to expansions of the expansion	d the 71 000
Estimated capital expanditure for the ne Northern Block development is proceed infrastructure for stoping operations. To developed, of which 815 metres were on certimetre grains per ton. Interim dividend No. 53 of 5 cents per should be consumed to the continued of the continued of the centre of	ing malniy of date 5 128 in reof at an avairant was ded are was ded are was ded are was ded. Julia each. Ju	Cuarter and See 100 Cuarter and See 100 Cuarter and See 110 Cuarte	e month and 31.3.1991 209 024 360 000
Estimated capital expenditure for the ne Northern Block development is proceed infrastructure for stoping operations. To developed, of which \$15 metres were on certimeter grains per ton. Interim dividend No. 53 of 5 cents per should be continued by the continued of the continued capital – 18 000 000 stock units of \$1 cents of	ng mainly of date 5 128 n reof at an av- are was ded are was ded are was ded are was ded oach. Naturer ended 3, 1991 3 04 709 779 000 3 015 30 769 22 134	Cuarter sode 11, 121550 104 451 000 2 3 000 2 1 577	d menth anded 31.3.1991 209 004 960 000 6.3 6.045 31.199
Estimated capital expenditure for the ne- Morthern Block development is processed infrastructure for stoping operations. To developed, of which \$15 metries were on certifinette grams per ton. Interim dividend No. 83 of 5 cents per shifted to the stoping operations. To developed, of which \$15 metries were on certifinette grams per ton. Interim dividend No. 83 of 5 cents per shifted to the stoping operation. Since the stoping operation is a stoping operation of \$15 cents per shifted to the stoping operation of \$15 cents per shifted to the stoping operation of \$15 cents per shifted to the stoping operation of \$15 cents per shifted to the stoping operation of \$15 cents per shifted to the stoping operation of \$15 cents per shifted to the stoping operation of \$15 cents per shifted to the stoping operation of \$15 cents per shifted to the shift of \$15 cents per shift	ula dete 5 128 m reef at en av are was deci are was deci decined are was deci are was deci are was deci are was deci are was deci are was deci are was deci	Cuarter sode 11, 121550 104 451 000 2 3 000 2 1 577	d the friends of month ands of 31.3.1991 2094 960 000 21 965 21 965 138.32
Estimated capital expenditure for the ne- Morthern Block development is proceed infrastructure for stoping operations. To developed, of which \$15 metres were on certificate grams per ton. Interim dividend No. 53 of 5 cents per shifted company Registration No. 53 of 5 cents per shifted company Registration No. 53/05/25/05 [AX Saving on new form sued capital - 18 000 000 stock units of R1 per milled (p) orking revenue (R/8) (p) orking revenue (R/8) (p) orking costs (R/8) (R/8) (R/8) (R/8) (R/8)	ng mainly of date 5 128 n reof at an av- are was ded are was ded are was ded are was ded oach. 20 are of ded 3 1997 3 04 709 779 000 3 015 30 769 22 134 138,32 8 635	Cuarter sade de Cuarter sade d	6 month and 37.2 1997 209 034 960 000 6.3 6 045 31 199 27 966 138.32 9 233
Estimated capital expenditure for the ne Morthern Block development is proceed infrastructure for stoping operations. To developed, of which 815 metries were on centiment grams per ton. Interim dividend No. 83 of 5 cents per sh KINROSS Wines Limited Company Registration No. 83/08228/08 FAX Saving on new form seved capital - 18 000 000 stock units of R1 PERATING RESULTS JOHN Continued (No. 18) JOHN CONTINUED (NO.	ula dete 5 128 m reef at en av are was deci are was deci decined are was deci are was deci are was deci are was deci are was deci are was deci are was deci	Cuarter sode 11, 121550 104 451 000 2 3 000 2 1 577	d the friends of month ands of 31.3.1991 209 60 000 63 139,32 139,32

1 021	(R/t milled)	139.32	137,33	138.32
31 594	Working income(R/ba)	8 635	9 827	9 233
28 962	Gold price received(R/kg)	30 713	31 471	31 093
135.02	(\$/oz)	376	386	381
2 632				
30 996	FINANCIAL RESULTS (R'000)			
379	Working revenue	92 770	95 829	188 699
	Working costs	88 733	68 054	132 787
	Working Income	26 037	29 775	55 812
32 257	Sundry income - net	3 024	5 147	B 171
29 570	Tribute and royalty payments - net	76	918	994
2 687	income bufore troation and State's			
1 553 (share of income	28 986	34 004	62 988
7	Taxation and State's share of Income	TO 168	17 021	27 209
1	Income after texetion and State's	10 100	1,,	<u> </u>
4 233	share of income	18 797	16 983	AF 700
1 536				35 780
	Capital expenditure	6 503	4 178	10 681
2 697	Dividend declared	20 700	-	20 700
(23)	DEVELOPMENT - Kimberley Reef			
1 400	Advanced	2743	3 321	3 064
	Advanced on reef	2 /43 792	990	1 782
i	Sampled(m)	785	983	1 768
1 359	Channel width(an)	_38	_42	40
538 477	Average value - gold(g/t)	28,4	28,0	28,6
477	(cm.g/t)	1 081	1 194	1 144
19 29,1	REMARKS			
567				
~,	- Estimated capital expenditure for the n			
	- The introduction of the amended form	wa for mining	taxation for g	his financial
i	year resulted in a downward adjustmen	nt of R2,3 milli	on in this quar	er to rectify
ļ	the liability for the six months to March	7991,	•	
ì	- Interim dividend No. 48 of 115 cents pe	r stock unit we	a decimad	
1				

VIES
On 17 April 1991 dividends were declared by certain of the aboversentioned compenies, payable to members registered at the close of business on 3 May 1991.
The registers of members of the companies will be closed from 6 May 7991 to 17 May 1991, both days inclusive.

Capies are evaliable from the London office



Bond Corp

subsidiary

in winding

up reprieve

EUROPEAN bond holders owed a total of US\$1bn by Aus-

owed a total of US\$1hn by Aug-tralia's teetering Bond Corpo-ration are due to hold their delayed meetings next month to vote on a proposed recon-struction of the group in which they would take about 70 per cent of the equity. The bond holders were given some hope yesterday that Bond Corp would survive until the meetings when the liquida-tor to subsidiary J. N. Taylor agreed in an out of court set-tlement to delay winding up

tlement to delay winding up proceedings against Bond Corp

orp. The J. N. Taylor liquidator Mr Richard England, agreed

J. N. Taylor is incorporated, were adjourned until Monday

He is expected to decide then

week pending the outcom Mr England's examination

By Mark Westfield

in Sydney

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than Mr N fi WIT tion Tues publ pape turn thinl men Agei Tr king catio men Labo

New Issue/April 11, 1991 \$150,000,000

The Dow Chemical Company

5 34 % Subordinated Exchangeable Notes Due 2001

All of these securities have been sold. This announcement appears as a matter of record only.

Exchangeable for Common Shares of

Magma Power Company

Copies of the Prospectus may be obtained in any jurisdiction from the undersigned and such other dealers as may lawfully offer these securities in such jurisdiction.

J.P Morgan Securities Inc.



£200,000,000 Floating Rate Notes Due 1994

> Interest Rate: 12.025% p.a. Interest Period: 17th April, 1991 to 17th July, 1991 Interest Amount per £5,000

Note due 17th July, 1991 £149.90 Interest Amount per £50,000 Note due 17th July, 1991 £1,499.01

Agent Bank Baring Brothers & Co., Limited

ECU 200,000,000 Crédit Foncier de France Floating Rate Notes due 1996 For the period from April 18, 1991 to July 18, 1991 the Notes will carry an interest rate of 9.338757 per annum with an interest amount of ECU 2.374.59 per ECU 10,000 - and of ECU 2.374.53 per

The relevant interest payment date will be July 18, 1991. Agent Bank: Banque Paribas Luxembe Société Anonyme

ECU 100,000 Note.

ALCAN ALUMINIUM LTD USD 200 Million Note Issuance Facility Dated 15th August 1990

In accordance with clause 7 of the Terms and Conditions of the Notes, notice is hereby given that the Company has elected, pursuant to clause 2 (B) of the Notes, to radeem the USD 25 million Note issued on 31st October 1990 maturing on 1st November 1995 at its principal amount on the next interest

Swiss Bank Corporati Reference Agent and Grantors Agent,

TO THE HOLDERS OF

EBC AMRO TRADED CURRENCY FUND LIMITED

INCOME SHARES IN CONTINENTAL DEPOSITARY RECEIPT FORM

The Directors of the above fund have declared the following final dividend per share for the financial period ended 31st March, 1991, payable on 30th April, 1991 in respect of shares in issue on 31st March, 1991.

US Dollars 0.4126 per share against coupon No. 14-Shareholders should send their coupons to Amsterdam Depositary Company N.V., Spuistraat 172, 1012 VT, Amsterdam.

EBC Trust Company (Jersey) Limited Secretary

Dated: 18th April, 1991



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INTERNATIONAL CAPITAL MARKETS

US long bond prices rally as freight rail strike bites

7.750 7.875

THE EXPECTATION that the nationwide freight rail strike which started in the US yesterwhich started in the Co yester-day might slow the pace of eco-nomic activity lifted govern-ment bond prices at the long end yesterday morning.

By midday the benchmark
30-year Treasury bond was up
at 97%, to yield 8.083 per cent.

GOVERNMENT **BONDS**

The two-year note, however, was unchanged at 100%, yielding 6.862 per cent.

Trading was said to be quiet. In the absence of a move on interest rates from the Federal Reserve, the bond market looked elsewhere for a lead and

found it in the rail strike. Estimates suggest that the 235,000 railworkers' industrial action could stop the flow of one-third of US goods in the country, making as many as half a million non-rail workers temporarily out of work. Bad news for the economy is tradi-tionally good news for long

bond prices.

The market was also helped by a report that Mr Alan Greenspan, the Fed chairman, had said at a conference that while the recovery was under way, there was more economic weakness ahead

He was also reported to have said that US inflation was under control, and his remarks were seen by the market as a hint that further interest rate cuts might be in the pipeline.

KINKI Nippon Railway, a

leading Japanese private rail-way company, launched the first straight bond issue by an

industrial company for two

years yesterday, writes Emiko Terazono in Tokyo. The nine-

year bonds are worth Y10bn

with a coupon of 7 per

tic straight bond issue by a industrial company since Mitsubishi Estate's flotation in

November 1988, only a month

after the market was opened to

Japanese companies have

since relied on equity-linked

funding, such as warrant bonds and convertible bonds,

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industrial companies.

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YEN STRAIGHTS

■ EUROPEAN bond markets ket was low yesterday, but

02/96 01/01 06/01 101.6500 + 0.325 9.49 9.750 8.500 03/01 99.6800 + 0.180 8.55 8.54 8.68 NETHERLANDS 13.000 07/00 111.7613 + 0.737 10.94 11.22 11.49 08/00 105.2500 prices were lifted by the rally in the US. Dealers said that were lifted by the rally in the

BENCHMARK GOVERNMENT BONDS

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9.000 01/01 104,2800 + 0.330 8.33 8.34

US market towards the end of the session, but activity was limited, according to dealers. limited, according to dealers.

The yield spread between
French and German government bonds reached another historic low of 48 basis points. Some investors are now taking profits on that spread trade, unwinding positions taken at the turn of the year when the spread was around 100 basis

However, others are keeping the trade in place, in the expectation of further tightening. Mr Alex Mitcheson-Smith, an analyst at UBS Phillips & Drew, expects French and German inflation rates to cross over this summer, and government bond yields to cross in the third quarter.

Volume in the German mar-

Japanese railway in straight issue

Government restrictions

preventing companies with low

ratings from financing had partly stemmed the flow, as had the high commission costs,

which had made the bonds less attractive than equity-linked

only a select group of utilities

companies, such as electrical power companies and Nippon Telegraph and Telephone, have

used straight bonds.
But tighter lending policies enforced by Japanese banks and a realisation of the risks linked to equity financing in a

FT/AIBD INTERNATIONAL BOND SERVICE

OTHER STRAIGHTS
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The result has been that

there are some short positions in the market, which could prompt something of a short-covering rally in the next few

range in low volume yesterday.
The market failed to react to data showing a \$3.1bn borrowing requirement in March, in line with expectations.

The Bank of England's £1.25n tranche of 10 per cent glits due 1996, to be auctioned next week, is trading on a when-issued basis at 48% (the stock is partly paid), in line with the outstanding issue

nies are expected to turn to the

lend Y10bn on the spot the days," he added.

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financing.

proceedings against Hond Corp Finance, the Bond Corp finance arm. BCF ower J. N. Taylor \$180m. When J. N. Taylor was placed in liquidation last year it also triggered the collapse of Band Mr. Elchard England, agreed yesterday to temporarily wighdraw his action to seek a provisional liquidator to BCF while he examined BCF's books. He has agreed to stay his hand until next Friday.

Yesterday's proceedings in the Supreme Court of South Australia, the state in which J. N. Taylor is incorparated.

days.

The Bund futures contract on the London International on the London international Financial Futures Exchange ended at 85.80, up from 85.46. Trading in the gilts market was confined to a narrow price

whether to press ahead with his winding up application against BCF, or take part in against BUF, or the reconstruction.

Bond Corp's largest single creditor, Bell Resources (now Australian Consolidated investments), which is owed \$430m, has tentatively agreed to take part in the scheme of arrangements and exchange its debt for equity in prompted companies to seek Leading industrial compa-

Bond Corp.

Bond Corp executive director Mr Kim McGrath, said yes-terday the company would begin advertising the dates of nies are expected to turn to the straight bond market. Mitsubi-shi Estate has again filed appli-cations with the Ministry of Finance, and plans to issue a total of Y200bn within the next the bond holders' meetings in European newspapers today. Convertible bond holders

will be asked to meet in Mr Mitsuru Nagai, director and general manager at Kinki Nippon Railway's finance and London on May 8, the Svis debt holders in Geneva on May 16 and the German Euro-bond holders in Frankfurt on accounting division, said that the sluggish stock market has made the company cautious about equity linked May 31.

Queensland "And you can't get a bank to opens tenders for banking

QUEENSLAND state opened tenders for its banking business, which has an annual turnover of more than A\$100bn, Reuter reports.

Queensland treasurer Mr Keith De Lacy said the govern-ment has decided to invite ten-ders for its banking business, which is now handled by the country's central bank, the Reserve Bank, and the Australian government-owned Commonwealth Banking Corp.

"Almost A\$9bn is handled through the state's bank accounts each month, so there is a significant incentive for the institutions," Mr De Lacy

The current agreement with the two official banks would end on July 1, and tender doc-uments have been completed,

uments have been completed, a government official said.
Institutions applying to handle the regional government's business would need to maintain its 1,400 departmental accounts, and might be required to handle 2,600 accounts operated by state school administrators.

The successful tenderer will operate a statewide agency to collect government revenue. collect government revenue, provide clearing house and direct debiting facilities.

Mr De Lacy said Queen-

Mr De Lacy said Queen-sland's present agreement with the Reserve Bank was unsatisfactory. It requires the government to maintain an interest-free deposit with the central bank, and some payments to the government take a month to reach central offices.

JSDA calls for measures to lure stock investors

THE JAPAN Securities Dealers Association (ISDA) has drafted a report calling for measures to lure individual investors back to the stock market, Reuter reports from Reliance in the stock market, Reuter reports from Reliance in the stock market, Reuter reports from Reliance in the stock market reports from Reli ter reports from Tokyo.

Proposals include the introduction of an investment sys-

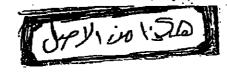
tem where one brokerage house would collect funds on behalf of many individual investors to invest in one

HARD (MA HITTER

listed company,

The introduction of a system where small investors can buy a small amount of shares in a certain company instead of the required 1,000-share minimum trading unit was also pro-posed, the official said. The JSDA called for listed

companies to cut minimum trading units from 1,000 shares to 100. It also asked for more stock splits and preferred share issues.



group, is seeking a buyer for its \$500m

stake in Copec, Chile's largest private

industrial group, and Security Pacific,

snag: it had signed a pact with Mr Ana-

per cent of its Chilean bank.

the US bank, has been unable to sell 60

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easing prompts 2,562 new outlets By Halg Simonian in Rome THE Bank of Italy's liberalised

rules on bank branching, intro-duced at the end of March 1990, have resulted in the green light for 2,562 new bank outlets in the first year alone.

According to the central bank, which previously kept new branch openings in Italy under very tight control, 1,225 of the new outlets are already operative. Despite the relaxation of the

previous system, under which the Bank of Italy would adjudicate on requests for new branches at roughly four-year intervals, around a quarter of the applications it received in the past year have been

rejected.
Of the 3,789 cases of banks informing the Bank of Italy that they wanted to open new units, the central bank blocked 912. A further 315 requests were still under consideration as at end-March, it said. As expected, the bulk of the failed applications came from small banks with expansion plans which the Bank of Italy has judged to be too grandiose in relation to their size and resources.

Jafco, the Nomura Securities subsidiary which is Japan's leading venture capital investor, is taking a 1 per cent stake in Sofipa, the Italian venture capital capital states and the state of the sta

ture capital group.
The investment, Jaico's first initiative in Italy, will come via a capital increase at Rome-based Sofina, which is raising its fully-paid up share capital to L120bn.

Sofipa, set up in 1982, has investments with a book value of L79bn. Two of the compa-nies in which it has invested have gone public in recent

Swedish firm packages two junk bond deals

By Tracy Corrigan

A SWEDISH investment management firm, Carlson Investment Management, has completed two deals backed by portfolios of junk bonds and placed with US insurance companies. Further deals, to be placed with European investors, are planned. The US high-yield or junk

bonds were repackaged to create two issues of collateralised bond obligations (CBO). The first, a \$115m CBO, will be managed by Saudi Interna-tional Bank. About \$85m of senior bonds were placed with US investors, while \$10m of lower-ranked bonds were bought by Saudi. Carlson will hold the remaining equity.

The portfolio yields around

15 per cent, while the new bonds pay interest of just over 10 per cent, providing a sub-stantial cushion for defaults. Although economic recession in the US has increased the level of corporate defaults, many investors now take the view that the worst is over, and are becoming hungry for yield, said Mr Björn Carlson, the president of Carlson investment Management.

The second deal was a \$225m package arranged in conjunction with Massachusetts Mutual Life. An issue of \$180m bonds was placed with US insurance companies, with the two arrangers holding the equity. Both issues were rated Double-A2 by Moody's and have an expected life of about

 The Chinese government has no plans to float bonds overseas this year because the cost of raising funds is too high, Reuter reports. The ministry of finance's state debt management department said the development of eastern Europe and post-war reconstruction in the Gulf was likely to increase demand on world capital markets and keep costs for borrowers high.

Italian bank rule Chicago to add fresh dimension to trade

By Barbara Durr in Chicago

THE CHICAGO Mercantile Exchange will launch trading in options on its one-month Libor (London interbank offered rate) futures contract

The futures-options will add a fresh dimension to the onemonth Libor future, which has become the most successful new contract launched by the exchange since its Standard & Poor's 500 stock index future

started trading in 1982.
As of April 15, open interest in the Libor futures stood at 15,931 - a record. Trading volume has also steadily increased, with the March monthly total reaching nearly 35 500 contracts

Apart from the Libor futures and the proposed Libor options, the exchange's interest rate products include futures and options on 90-day Treasury bills and Eurodollars. One-month Libor options will be listed on the first three consecutive contract months on June 12, pending approval by the Commodity Futures Trading Commission, the futures industry regulators.

Aegon in put option move

AEGON, the Dutch insurance company, may lower the price at which investors can convert Swiss franc notes into shares, to discourage them from exercising a put option which falls on June 30, writes Tracy Corri

Investors must give notice of their intention to exercise that put option between May 16 and May 31.

Holders of two convertible issues totalling SFr310m, launched by Swiss Bank Corporation in 1986, are likely to demand early redemption under the put option at par plus a premium of 10.25 per cent for one deal and 11.5 per cent for the other, unless the share price improves substan-tially by that time.

The share price is currently DFI 130, so conversion at the

appear attractive.

INTERNATIONAL BONDS

The cost of this protection is that the company has the option of making a SFr10,000 cash payment in place of shares. Hence both the risk set price of DF1 126 does not

Issue Paid Lutest Price Paid Remote up Date

and the reward of the warrants

Lead manager Swiss Bank Corporation said that the minimum annual return was 1.7 per cent and the maximum return 14.6 per cent. Roche shares yield around 0.56 per cent on the Zurich stock market and yesterday closed slightly

higher on the day at SFr7550. Participants said the structure appealed to Swiss institutional investors, many of which have to meet minimum investment return targets under law. SBC also expects to sell paper to retail investors through its branch network.

Issued at par, the bonds were trading at 100.25 bid by late afternoon with syndicate members reporting a good response.

A very different equitylinked transaction was launched by Credit Suisse First Boston for the P.T. Inti Indorayon Utama, an Indonesian pulp and textiles firm.

The \$60m convertible bond issue is the third by an Indone-

Chile changes the rules for conversion

The central bank has responded to pressure from investors, writes Leslie Crawford

HILE'S central bank, under pressure from foreign and Chilean investors, has relaxed the rules of its debt-equity conversion pro-

INTERNATIONAL CAPITAL MARKETS

Foreign companies who used debt swaps to invest in Chile can now repa-triate capital after three years, instead of the 10 years stipulated in the original debt-conversion contracts.

But those who wish to unlock their investments before 10 years will have to pay a penalty. The central bank says it will charge an exit fee based on the length of time the company has been in Chile, and on the bonus the company gained through the purchase of Chilean debt at a discount on the secondary markets.

The central bank says the exit fee will put companies who invested through debt swaps, otherwise known as Chapter XIX of the Compendium of Foreign Exchange Regulations, on an equal footing with foreign investors who brought their own capital into Chile.

The central bank adopted these more flexible rules due to the difficulties two large foreign investors are having in trying to pull out of Chile. Carter Holt

cleto Angelini in 1987 giving his group the first option to purchase Carter Holt's Copec shares if the New Zealand-Harvey, the New Zealand forestry ers ever decided to pull out of Chile. And by selling to a Chilean group, the proceeds would remain tied in Chile

Both companies were among the first to take advantage of the incentives offered by Chile's debt swap pro-So Copec joined the growing chorus of corporate critics against the central gramme. Carter Holt bought into Copec bank. It is grossly unfair to forbid in 1987 with a \$161m debt swap.
It later expanded its Chilean holdings Chileans from taking over these invest-ments," says Mr Jose Antonio Guzman in forestry, cellulose production and fishing with \$135m of its own resources.

It also launched a \$1.2bn investment ecurity Pacific says it is in a diffecurity racinic says it is in a different boat. It set up operations in Santiago in 1987, converting \$68m of Chilean debt that it held in its own books. "The subsidy issue therefore does not arise," argues Mr Rodrigo Muñoz, the general manager at Security Pacific Valores.

The US hank which has closed programme with Chile's Angelini group, the other main shareholder in Copec.
Given that the bulk of these investments will begin to bear fruit next year, when Copec's \$600m Arauco II cellulose plant comes on stream, Carter Holt's plans to sell its Chilean assets came as The US bank, which has closed a surprise. The New Zealand group said

operations in several European capitals in order to strengthen reserves at home, says it would not be pulling out of Chile completely. It wants to sell 60 per cent of its Chilean assets to the bank's local in February that the sale would ease the company's debt burden following a series of acquisitions in Australia and employees. This has already been approved by Chile's banking regulators. With the new Chapter XIX rules, both But under the old Chapter XIX rules. Carter Holt's divestment plans hit a

Security Pacific and Carter Holt will be able to unlock their investments in Chile, subject to the central bank's exit

The new rules effectively spell the end of Chile's debt-conversion pro-gramme, which has retired \$3.6bn of debt over the past six years. For the past year, critics have argued that the usefulness of the scheme had run its course and that the central bank was deliberately blocking Chileans from participating in the country's invest-

ment bonanza. With Chilean debt now trading at close to 85 per cent of par value in the secondary markets, there is very little to gain from Chapter XIX swaps. They have all but ceased. Direct foreign investment, however, totalled over

\$1.4bn last year.

The critics argued that with so much money pouring into the country, the central bank could afford to be more flexible in its foreign investment rules. By easing restrictions now, at a time when the country's net international reserves total a record \$5.73bn, the central bank will be averting a sudden swell of capital repatriation in the sec-ond half of the decade.

Roche US unit in \$1bn innovative warrant deal

ROCHE Holdings, the US subsidiary of the Swiss pharmaceuticals group, added to the supply of equity-linked paper yesterday, launching an innovative \$1bn warrant bond

The deal is Roche's first debt issue in the international market and is structured to protect warrant holders from any serious decline in the share price of the Swiss parent company.

Priced at par, each bond pays a coupon of 31/2 per cent

and was issued with 73 war-rants attached. The Europeanstyle warrants are exerciseable on May 16, 1994, with each 100 warrants entitling the holder to receive one share. However, holders have the option of taking a SFr7,000 cash payment if Roche shares are below this

are moderated by the struc-ture. This is the first time that "bull spread" warrants on the shares of a single company have been issued in the inter-

cated conversion premium of

	W INIE	KRAIK	MAL	DUND	1990	<u></u>
Borrower US DOLLARS	Amount m.	Coupon %	Price	Maturity	Foes	Book runner
Roche Haldings(c)#t	1bn	312	100	2001	212/112	SBC
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Uny Co.(a)4	150	4	100	1995		Nomura Int.
P.T. Inti Indorayon Utama(b)§	60	(7-7 ¹ 4)	100	2006	212/112	CSFB
D-MARKS Crediop Overseas Bank(a)†	150	812	101.70	1996	2/11/4	Deutsche Bank
SWISS FRANCS						-
Altus Finance(a)t	150	6%	102	2001	-	UBS
Republic of Ireland(a)****	100	6%	100 l ₂	2001		SBC
Kawamura Electric(a)**1	15	738	100	1996	-	Dai-Ichi Kgyo.Bk (Schweiz)
YEN						
NSK Finance BV(a)t	10bn	7.3	101 🚵	1996	1%/1.725	Nomura int.
Nissan Int.Fin.BV(a)†	4bn	7	100.825	1994	154/70	

**APrivate placement, \$Convertible, \$With equity warrants, \$Floating rate note, \$Final terms, a) Non-callable, b) Callable from May 1994 at 102% declining 1% per annum until 100% in 1996, c) Each bond is issued with 73 warrants, 100 warrants give the right to 1 Roche Share exercisable on 18/5/94, or \$Fr10,000 cash at option of issuer. If share price is below \$Fr7.000 on this date, investors have the right to receive this amount in cash.

between 6 per cent and 10 per

sian company in the international market. Indorayon is Indonesia's fifth largest company with a market capitalisation of around \$1bn.

However, the deal follows the weak performance of the last convertible deal from an Indonesian company, a \$125m deal launched earlier this year by P.T. Astra. Issued at par,

Astra bonds were yesterday trading at around 95 bid. The Indorayon deal will be priced on Monday at an indi-

cent over the current share spread of 135 basis points over price. The coupon will be fixed the benchmark UK govern at between 7 per cent and 7.25 per cent. The lead manager ment bond. commented that the smaller size of the deal should ensure firmer price performance for the bonds, although the issuer

hopes to lift the deal to \$75m if market conditions allow. Elsewhere, Sears, the UK retailing group, launched a £100m five-year deal lead managed by Credit Suisse First

Boston. The deal will be priced

• Sweden has announced a tender offer to buy back up to \$1bn of Eurodollar and US bonds via Salomon Brothers. The £250m 8% per cent Eurobond maturing 2016 will be bought back at a fixed spread of 60 basis over US Treasuries. Four US issues will also be bought back at a fixed spread over Treasuries. The offer is open to April 24.

today at an indicated vield

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

LONDON RECENT ISSUES

	[©] The Financial Time										-
	in conjunction with the EQUITY QROUPS				pril 17			Tue Apr 16	Mon Apr 15	Fri Apr 12	Year age (appro
	& SUB-SECTIONS			Est. Earnings	Gross Div.	Est. P/E	xd adj.			 -	May-
Fig	gures in parentheses show number of stocks per section	index No.	Day's Change %	Yield% (Max.)	Yield% (Act at (25%)	Ratio (Net)	1991 to date	Index No.	Index No.	index No.	index No.
1	CAPITAL GOODS (187)	871.85	+0.7	11.20	5.54	10.97	11.55	866.19	873.73	872.31	844.9
o!	Building Materials (24)	h 128.791	+0.3	11.37	5.49	10.87	8.18		1128.57	1130.52	
3	Contracting, Construction (31) Electricals (10)	1387.15	+0.7	10.44	5.67	12.38		1378.11			
4	Electricals (10)	2445.18	+0.5	10.76	5.47	11.84 15.67	40.46	2432.50 1824.80			
اذ	Electronics (26) Engineering-Aerospace (8)	AES RI	+1.2	8.48 15.37	4.82 5.49	7.86	8.86	454.97			
의	Engineering-Aerospace (87) Engineering-General (47)	422.00	+0.2	12.39	5.68	9.74	7.96		461.66		
78	Engineering-Seneral (4/) Metals and Metal Forming (8)	403 13		18.50	7.00	6.67	0.59		491.91	486.86	
3	,	¥52 98	+0.8	12.21	6.77	9,69	9.45	350.19	353.39	352.96	345.
'n	Other Industrial Materials (20)	1544,74		9.24	5.26	12.80	28.99	1534.73		1547.81	1557.
1	CONSUMER GROUP (1.85)	1479.94	+0.9	8.19	3.60	15.01	11.93	1467,02	1475.84	1472.27	
2				8.89	3.58	13.87	14.86	1785.04		1764.62	
25	Brewers and Distillers (22)	1208.79	+0.4	9.36	4.03	13.16	15.95			1204.56	
•	C Detailing (74)	120A4 01		7.80	2.78	16.76	14,42				
:7	Health and Household (21) Hotels and Leisure (21) Media (24)	3293.05	+1.5	5.79	2.57	19.64	20.72				
.9	Hotels and Leisure (21)	1362.15	+0.8	10.14	5.06	11.60 13.82	16.64	1351.68 1498.49			
:0	Media (24)	11521.07	+1.5	9.11 8.25	4.45	15.16	11.00			683.94	
C) ((Parkaging, Pager & Prijerin (197	7 01/701	1 TV-0 I	8.94	4.87 3.88	15.16 14.51	237	927.56	934.99	929.93	
4	Stores (34)	. 72VV.	+0.3	9.87	6.00	12.78	3.08				
5	Textiles (11)	h 227 04	+1.1	9.80	4.92	12.48	9.64			1215.24	
a - 1	Danis de Consider (12)	11770.12	+0.5	11.02	4.87	11.11	8.36		1218,71	1219.87	0.
	A1-4/21\	11//5.141	(+1 D	9.15	5.60	12.52	23,86	1265.32	1262.94	1260.86	1180.
4	Chemicals (44)	1550.20	+2.0	10.82	6.63	11.05	12.84				
3	Conglomerates (10)	2212.47	+1.4	11.08	4.67	11.00	25.52				
3	Clarrichy (14)	11186.40	+0.5	13.68	5.62	10.72	0.00	1180.25	1184.05		
ŭ	Electricity (14) Telephone Networks(4)	1466.31	+0.9	9.06	3.41	14.35			1464.46		
171	Water(10)	رمدعدجير.	1 703	13.39	5.53	8.35	39.69			2512.44 1888.87	
IR.	Miccellaneous (22)	11721.01	72.7	6.28	4.86	20.24	21.39				
19	INDUSTRIAL GROUP (480)	1254.37	+0.9	9.32	4.42	13.17	11.34	1243.21		1247.26	_
57	011 & Gas (20)	2480.35	+1.4	20.16	5.37	12.81	40.03		2456.65		_
笥	500 SHARE INDEX (500)	1357.90	+1.0	9.43	4.54	13.12	13.58		1353.92		
쓔			+0.4	-	5.63		17.25	833.92	845.29	842.00	
-51	Banks (0)	4942.50	+0.9	7.87	5.83	18.36	21.93	934.11	949.85	947.08	831
	Lawrence (1 Ma) (7)	1572.32	+0.1	-	5.26	-	41.64				
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-0	Dennasty (41)	77070-2	+0.4	9.48	6.21	12.99	4.41	299.53	288.69	288.62	
70	Other Financial (20)	1 270.70			3.37	<u>12.77</u>	10.94	1214.62	_	1214.06	
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British Government 1 Up to 5 years (28) 2 5-15 years (30) 3 Over 15 years (8) 4 Irredeemables (6)	130.48 138.88 155.36	-0.05 -0.13 -0.07	120.51 130.54 139.06 155.47	1.76 4.05	3.79 5.15 4.05 1.50 4.62	7 8 9	Medium	10.26 10.06 10.00 10.41 10.23 10.17 10.00	10,25 10,04 9,99 10,39 10,21 10,15 9,99	13.15 12.07 11.65 13.26 12.37 11.91 11.52
5 All stocks (72) Index-Linked 6 Up to 5 years (1) 7 Over 5 years (10) 8 All stocks (11)	129.71 157.94 146.86	+0.03	129.75 157.93 146.81 147.68		2.72 1.52 1.56	11 12 13 14	Index-Linked Inflation rate 5% Inflation rate 5% Inflation rate 10% Inflation rate 10% Inflation rate 10% Over 5 yrs. Debt & 5 years	3.75 4.10 2.85 3.90	3.75 4.10 2.84 3.90	4.81 4.21 3.75 4.02
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CAKUIFF

The FT proposes to publish this survey on 13th May 1991.

It will be of particular interest to the 130,000 directors and managers who are regular FT readers. If you want to reach this important audience, Please call Clive Radford on 0272 292565 fax 0272 225974 or write to him at Merchants House, Wapping Road, Bristol, BS1 4RW

FT SURVEYS

Call for £24.8m adds to growing list of companies in the sector opting for rights issues

74% contraction to £6.8m at Higgs and Hill

HIGGS AND Hill yesterday became the latest British construction company to announce a rights issue. So far this year construction and property groups have called for more than £700m in 11 rights

Higgs, which also unveiled a 74 per cent fall in pre-tax profits last year to £6.84m, is seeking to raise £24.8m. It is offering shareholders two shares at 260p each for every seven already owned.

Higgs' share price fell from 840p to 332p following the At the beginning of 1991 the company's shares stood at

264p. Sir Brian Hill, chairman, said the cash from the rights issue would be used to invest in commercial property in con-tinental Europe; expand the company's recently formed UK civil and water engineering business; buy more land for UK housebuilding; and for seedcorn investment to encourage construction in eastern

Higgs said it had just received a letter of intent for a £50m contract to redevelop the Hotel Praha in Prague into a five-star Hyatt Regency Hotel. It was the first private sector order to be won by the com-

TT GROUP, the industrial

holding company which last year won a five-month battle for Crystalate, has launched a

6.8m hostile bid for Magnetic

Materials, the USM-quoted maker of magnetic compo-

The 37p per share bid was rejected by Magnetic yesterday as "derisory, unsolicited, unwelcome and totally inade-

price, which closed down 2p at 41p, and at a substantial dis-count to last June's net asset

More than 40 per cent of Magnetic's shares lie in the

hands of Mr Eduard Michaelis,

value of 61.8p per share.

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Sir Brian: First private win for Prague office

pany's recently established Prague office. Sir Brian said the group was also considering two small acquisitions by its civil and water division. He added: "It is

chairman, and his family. Mr Michaelis, who will be 90 on

May 19, was replaced as chairman by Mr George Doust in

fell to £220,000 (£704,000) in the six months to December 31 on

turnover of £7.3m (£8.3m). Mr

John Emmanuel, chief executive, said yesterday that things

were "coming right" and the management was confident

TT already controls 16.2 per cent of the equity, having bought a 9.4 per cent stake at 37p on Tuesday, 2p above this

year's low point. Mr Nicholas Shipp, a TT

director, described the market

about the future.

TT launches £6.8m hostile

bid for Magnetic Materials

share price now and raise money through a rights issue, rather than wait until we have specific deals to announce and maybe have to raise loans

At the end of last year Higgs had net debts of £18m - equivalent to 20 per cent of share-holders' funds. In addition, it has guaranteed about 25m of borrowings out of total debts of £31m in two joint-venture prop-

erty companies. Sir Brian warned that a recovery prompted by lower interest rates would take time to work through and that trad-ing would remain difficult this

year.

Pre-tax profits in 1990 fell from £26.55m to £6.84m, the first decline in a decade. The figures included provisions of £7.37m against possible future losses, principally against three of the group's house-building sites acquired in 1987 and 1988 when the housebuilding hoom was its neak. ing boom was its peak.
Turnover rose to £487.98m (£419.13m) and earnings

The collapse of the UK commercial property market has also led the group to write down, by £5.4m, the value of its commercial property invest-

because there was so little

He said Magnetic was provid-

ing a dismal return on net assets of about £11m. It had a

similar customer base to Crys-

talate, the maker of electronic components acquired in a 234m

deal completed last September.
TT, which increased pre-tax
profit by 25 per cent to £10.5m
in 1990 on sales of £100.3m, had

year-end gearing of 40 per cent, which would rise to 50 per cent

through at the current offer

£9.7m in an issue of convertible

preference shares. Its market

value at yesterday's closing price of 134p was £35.2m.

the Magnetic bid went

November, TT raised

worked through down at 10.2p

£1_45m (£7.06m). Higgs is proposing a reduced final dividend of 14p (15.5p) for a maintained total of 20p. It forecasts a similar pay-out this year on the enlarged share capital.

• COMMENT

A discount of 19 per cent and a A discount of 19 per cent and a yield of 8 per cent on an exrights price of 322p should ensure that the issue will be a success. The yield rises to 10 per cent on the issue price of 260p. There are, however, better recovery stocks around ter recovery stocks around. The group which has the reputation of being one of the UK's best contractors will on its own admission continue to struggle this year. Construction margins and orders should continue to dwindle in the face of the flight by investors from UK commercial property. Higgs and Hill by comparison is not strong in UK housebuild-ing which is likely to be one the first sectors out of the recession. Commercial property may be stronger in conti-nental Europe but has lost nental Europe but has lost some of its shine as interest rates have risen. Profits could be about £3m this year. The company is safe and secure but is unlikely to prompt a rush to buy at this stage of its development.

Panel gives Empire more time to issue defence

By Maggle Urry

Higgs and Hill

Contracting, construction Index

included a write-down against the group's joint venture, Ship-

gates retail centre in Bolton, previously classed as a trade

The taxable profits would have been even lower if Ship-gates had not been re-classi-

Profits in the first six months of last year were reduced by a 54.1m provision

In the event, commercial property profits, despite solid performances from France and

Spain, fell to £4.48m (£12.13m). Construction profits also fell, to £8.28m (£8.57m). Housebuild-

ing in the UK saw a decline to

EMPIRE STORES Group, the mall order company fighting a £49m takeover bid from Redoute Catalogue, a French mail order group, has had to delay publication of its defence document because of a techni-cal omission on the bidder's

The defence document should have been posted yes-terday but the Takeover Panel has given Empire until Mon-day April 22 to send it

Redoute Catalogue, part of the La Redoute retail group which is in turn 54 per cent owned by Au Printemps, had failed to mention an agreement between Au Printemps and Gecos, an Italian supermarket company with a 24.2 per cent stake in Empire, covering the two companies' shareholdings in its offer document published

The agreement was made in February 1989 and Redoute had thought it had fallen into disuse. Redoute and Gecos have now agreed that the agreement has ceased to have effect.

Empire's shares were unchanged yesterday at 128p, Ip above the final 125p per share cash offer. The chance of a white knight appearing seems slim as Redoute has 37.8 per cent of Empire's shares and could block a rival hidder from gaining full control.

Empire's shareholders appear to have a choice between accepting the cash or keeping the group independent with a large minority

rise on Laidlaw peace plan

By Richard Gourley

ADT, the Bermuda-based security and car auction group, saw its shares rise yesterday following a peace agreement iste on Tuesday with its main shareholder, Laidlaw of Canada, that has led to a shake-up of the board.

The shares rose 5p to 89p.
Analysis said investors were encouraged that ADT was now

encouraged that ADT was now more likely to be run as a sermore likely to be run as a ser-vice group focused on its core businesses. The agreement, which involves Laidlaw drop-ping allegations of fraud in a New York court, means Mr Michael Ashcroft, ADT chair-man and chief executive, and four other ADT insiders will be outnumbered on the board be outnumbered on the board by four independent and four Laidlaw-nominated directors.

"If you believe ADT is now going to be a straight operat-ing company and that asset shuffling and stake building are to end, the market will give the company a higher p/ e," said Mr Mark Shepperd, analyst at UBS Phillips &

The market appeared to believe that ADT was less ilkely to fly off at a tangent with investments like those in Christies International, the auction group, and BAA, the former British Airports

Authority.

ADT is faced with a £40m paper loss on its 24 per cent stake in Christies and still holds a 4 per cent stake in BAA after it sold a similar

stake last December. The new board might also recommend the sale of some of these non-core investments, though ADT also holds a 27 per cent stake in the Lep Group which has a significant US security business in addi-tion to freight forwarding. tion to freight forwarding.
Laidlaw insists it has only

withdrawn, not dropped, its case against ADT and that investigations into the alleged fraud will continue through an audit committee set up by the new independent directors.

The decision to remove the conflict from the public gaze would help protect Laidiaw's 28.4 per cent stake in ADT on which it is currently facing a \$400m paper loss, analysts

NEWS DIGEST

1p (1.85p) making 1.7p (2.35p) for the year.

Turnover was slightly lower at £38.96m (£39.22m) and the taxable result came after an

exceptional £114,000 credit,

being the gain realised on repayment of an overseas loan.

Eldos, engaged in electronic data processing equipment,

incurred a pre-tax loss of 261,000 for 1990. The company joined the USM in December

with forecast losses of £153,000.

The company said the reduced loss was a result of being able to delay a proportion of anticipated overheads.

The company is also writing

off goodwill of £116,400 that arose on the purchase of Desk

Losses per share worked through at 2.76p.

Prestwick swings

Eidos loss lower

than forecast

ADT shares Fitter Britons cause 9% downturn at **Great Southern**

GREAT SOUTHERN Group, the USM-quoted funeral direc-tor, suffered a 9 per cent downturn in pre-tax profits in 1990, reflecting a 14 per cent decline in the national mortality rate. The resulting fall in sales of funeral and cremation service left the taxable outcome at £3.22m, down from £3.54m last time. The setback came in

spite of an overall gain in mar-Turnover increased from 2.13m to £25.14m, and operat-

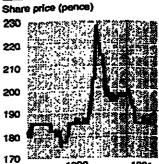
ing profits rose 5 per cent from 4.92m to 55.18m.

Mr Eric Spencer, deputy chairman and chief executive, said that high interest rates and the depressed property market were continuing to affect profit and debt levels.

Borrowings at the year-end stood at some £12.97m, leaving gearing almost unchanged at 114 per cent. It was hoped to reduce this to less than 100 per cent by the end of 1991, he said. The interest charge rose from £1.87m to £1.97m.

During the year a number of properties had been sold, realising some £688,000, although following a rationalisation programme the company still had premises for disposal with a book value of about £1.75m. Mr Spencer added that good-will arising on past acquist-tions totalling £15.4m had been written off to reserves. If this figure was added back to the balance sheet, gearing would Great Southern Groun

in land



The bulk of the profits came from the funeral services side, where four acquisitions had been made in the year. Profits from this activity rose from £3.57m to £3.8m.

Crematoria and cemeteries put in £1.1m (£1.01m), while the contribution from ancillary services fell from £339,000 to £288,000.

Chosen Heritage, Great Southern's pre-paid funeral plan, continued to grow, and total plans sold now total more than 30,000 with a face value of

A final dividend of 5.5p is proposed, making a total for the year of 8.5p (8p) and comes from earnings per share of 13.9p (16.9p).

Copymore rises to £0.9m in worsening conditions

PRE-TAX profits at Copymore, the USM-quoted office equipment supplier, rose from £142,000 to £981,000 during 1990. Sales improved by fim to

Under worsening market conditions, measures to restore profitability included centralisng management and administration, tighter controls on working capital and the reduc-tion and restructuring of bor-

rowings. The two small regional dealerships acquired in March 1990 installed base to 22,000 machines. Both traded profitably but the writing down of arnings by £530,000. Mr Stephen Matthe phen Matthews, chair-

man, said "the group remains fundamentally strong and opti-mistic", having made an encouraging start to the cur-

An extraordinary loss of £225,000 represented the discontinuation of two underperforming business lines. Earnings per abore rose from

0.8p to 4.9p. A proposed final dividence of 1.7p leaves the total unchanged at 2.5p. Borrowings at the year-end totalled £3.4m (£5.1m).

Provident Price for Final Prices for Trades Trading as 16.04.07 on 26.05.01

W 01

Lambert buy-out team on course for full listing.

Who's next?

Candover manage some £400m funds for equity investment. The current economic climate is creating exciting opportunities for buy-outs and buy-ins. We are continually discussing potential opportunities with companies, managers and advisors. If you think you could be next, contact Stephen Curran or Doug Fairservice on 071 489 9848.

20 OLD BAILEY, LONDON EC4M 7LN. ISSUED BY CANDOVER PARTNERS LIMITED, A MEMBER OF IMRO.

Le Creuset serves up **18%** more

CREUSET, French-based cookware group which came to the USM in July 1989, yesterday unveiled taxable profits ahead 18 per cent

The increase from £2.67m to £3.16m slightly exceeded analysts' expectations. It came on turnover raised modestly to £32.29m (£31.09m) and after interest charges of £686,000, down from £793,000 last time.

The group, famed for its wrist-wrenching cast-iron pots and pans, recently purchased Hallen International, a US corkscrew manufacturer, for

\$6.75m (23.77m).
Earnings per share emerged at 18.1p (12.6p) and a proposed final dividend of FFr0.26 brings the total for the year to FFr0.39. A single distribution of FFr0.24 was paid in the pre-

vious year. The shares were unchanged at 182p. The placing price in 1989 was 135p.

Densitron Intl halved to £0.59m

Pre-tax profits of Densitron International, the electronics group, halved from £1.11m to £587,000 in 1990.

The company said that prof its had been adversely affected by losses, now checked, in the microwave operation and by a fall-off in business with east European countries. Earnings per share fell from 3.6p to 1.83p and the recom-mended final dividend is cut to

into the red Prestwick Holdings, the printed circuit board manufac-turer, swung into a deficit of £741,000 in the six months to

January 31.

The outcome, which compared with profits of £527,000 at the interim stage last time and £1.2m for the full year, was struck after an exceptional charge of £345,000 related to reorganisation costs.

Mr Wayne Osman, chief executive, said that the losses were incurred in the first ones.

were incurred in the first quar-ter and that the Scottish-based group had returned to the black in the second quarter. Gearing at the year-end was 11 per cent. Turnover amounted to

211.89m (£18.66m). The interim

EUROPEAN INCOME & GROWTH FUND MANAGEMENT COMPANY SA 45, rue des Scillas L-2529 Luxembourg - Howald

Notice of Meeting

NOTICE is bereby given that the Annual General Meeting of the Fund will be held at the offices of Floming Fund Management (Luxembourg) S.A. 45, rue des Scillas, Howeld, Luxembourg on Friday, 26 April 1991 at 11 am.

reports of the Board of Directors and of the Approval of the financial statements for the year ended 31 January

ation of dividend for the period ended 31 January 1991. aneous business as may properly come before the Meeti

By Order of the Board of Directors

from losses of 3.5p per share (earnings of 1.5p). Swim Group

dividend is maintained at 0.5p

on target

Storm Group, owner of the ters, returned profits of £369,000 pre-tax for the period October 17 1989 to December 31

Although that was down on the £400,000 forecast at the time of the company's USM flotation in December 1989, the figures included losses of businesses which were acquired and started up in the final quarter of 1990 which did not form part of the forecast. Excluding the two compa-

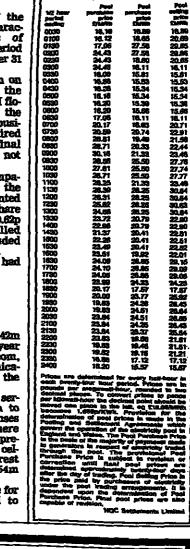
nies, profits before tax for the year to December 31 amounted to \$402,000. Earnings per share of 0.68p compared with a 0.62p forecast. Turnover totalled £985,000 and profits included interest income of £253,000.
At the year-end Storm had not cash of £1.4m.

Losses increase at Millicom

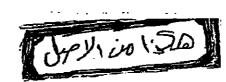
Losses increased from \$44.42m to \$67.94m (£32.55m) in the year to December 31 at Millicom, the US-based telecommunicabusiness quoted on the

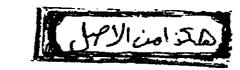
vices surged from \$25.15m to \$59.56m, but cost and expenses took \$148,777 (\$93,485). There was a gain of \$7,700 (nil) representing the disposal of its cellular interests, but interest expense came to \$11.54m (\$4.34m). Losses per common share for

the 12 months increased to



\$3.51 (\$8.09). Nationwide £250,000,000 Floating Rate Notes Due 1996 (Issued by Nationwide Building Society) Interest Rate: 11.975% p.a. Interest Period: 17th April, 1991 to 17th July, 1991 Interest Amount per £5,000 Note due 17th July, 1991 £149.28 Interest Amount per £50,000 Note due 17th July, 1991 £1,492.77 Agent Bank Baring Brothers & Co., Limited





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River & Merc Extra launches £16m cash call

By Philip Coggan, Personal Finance Editor

RIVER & Mercantile Extra Income Trust, a split capital investment trust, is making a rights offer to shareholders in an attempt to raise

The offer represents the latest attempt by an investment trust to exploit the fact that its shares are trading at a pre-mium to net asset value. Trusts cannot make rights issues when the shares are at a discount, without further dilut-ing net assets per share.

ing net assets per share.
Shareholders are being offered one new share at 106p for every two they hold, although they will be able to apply for excess shares. The issue is not being underwritten and there will be no trading in

nil paid rights.
If the rights are not taken up in full, the trust may attempt to place the excess shares in the market, or issue unused shares to new PEP investors. debentu The total number of new The s shares that will be issued at 110p.

will not exceed 15m. The net asset value of the trust was 105.95p per share as of April 11, compared with 103.47p per share fully diluted at the end of March. Net revenue in the six months to March 31 fell to £944,000 (£1.65m) and earnings per share were 3.15p

is 196875p (1875p) and at the offer price for the rights shares, the prospective gross annual dividend yield is 9.9 per

The Extra Income Trust has, in addition to its ordinary shares, a class of zero coupon debenture stock which was

debenture stock which was issued at a discount and is repayable at par.

The rights offer will, depending on the take-up, reduce the gearing of the ordinary shares by lowering the growth rate in assets needed to repay the debenture stock.

The shares were unchanged

Radio City shares jump 32p on bid approach

RADIO CITY (Sound of Merseyside), the USM-quoted aging director, and other board commercial radio company members. based in Liverpool, has been approached by a potential bid-

Yesterday's announcement followed a rise in the A share price from 219p to 269p in little more than a week, and sparked a further surge to 301p. This valued the 2.2m non-voting A

fell to £880,000 (£1.3m) on sales of £4.1m (£4.3m) in the year to new station, City Talk, was a factor behind the dwindling of

cash held to £5,000 (£640,000). Other shareholders include Capital Radio with 5.9 per cent,

Excalibur Group, the jewellery man, said that Mr Fox's depart maker and precision engineer, said that Mr Stephen Fox, its finance director, would resign once the annual report for the

Radio City's pre-tax profit September. The launch of a

shares at £6.6m. There are also 400,000 ordinary shares, of which about 30 per cent are Higsons Brewery with 10 per cent and GMWU general workers union with 6.6 per cent.

Excalibur to lose finance director

year to end-April is completed, writes Maggie Urry. Mr Michael Griffiths, chair-

ture was friendly. Mr Fox joined the group when he sold his private business, Clarke Precision Engineering, to Excalibur. Now Mr Fox wants

UK COMPANY NEWS

14% off

By Steven Watkins

Bentalls

knock

BENTALLS, which owns six department stores in the south-east, announced pre-tax profits down 14 per cent from £3.86m to £3.32m in the 53 weeks to February 2 1991 – a year which saw a new location for the flagship store and headquarters.

After steps to maintain margins, second-half operating profits showed signs of

Mr Grenville Peacock, managing director of department stores, expressed cautious optimism for the current year. Sales last year fell to £70.73m (£71.85m). In addition to the general

retail downturn, sales at the new, smaller, store in Kingston-upon-Thames, a catchment area usually accounting for more than half group turnover, were affected by building works and competition from a new John Lewis beauty

new John Lewis branch. Costs included fitting out the Kingston store (£13.5m net) and an extraordinary charge of £1.4m for the

move. Bentalls is a partner to Norwich Union in a shopping cen-tre development at Kingston, to be opened in September

Its contribution is being financed by a long-term loan facility of £25m from Natwest, of which £18m has been drawn do<u>w</u>n to date.

The company has a 23.6 per cent stake in the project's rental income, to be derived from the 190 letting units. This is expected to exceed the guaranteed £1.65m per year, coming closer to Property revaluations put

the company's investment property at £75.9m, of which the discounted value of the Bentall Centre project is

This increases shareholders' funds to £70.5m (£25.75m) and raises net asset value from 62p to 169p per ordinary

The proposed final dividend of 3.25p leaves the total unchanged at 3.85p on reduced earnings per share of 4.87p

Moving fees Gearing up in preparation for a change of culture James Buxton considers the prospects for Scottish Hydro-Electric as privatisation nears

OTH nature and the privatisation process have been bountiful to Scot-Scotland's ample surplus cent of Peterhead's 1,300MW output is committed for sale to Scotlish Power. tish Hydro-Electric, and agile management is making the most of that endowment. The consequence is one of the more attractive companies the government has ever brought to

Hydro-Electric is easily the smaller of the two vertically integrated Scottish electricity companies, generating, transmitting and distributing power, which are to be floated at the end of May.

It serves the northern two-thirds of Scotland, a quarter of the UK landmass but with only 600,000 domestic customers. A low 18 per cent of its £485m turnover comes from industrial users. That might not seem a very promising basis for a successful electricity com-

pany.
Until privatisation loomed
Hydro-Electric concealed its
promise. As the junior partner of the much larger Scottish Power, which called the shots in Scottish electricity, it tended its network of 53 dams and their related hydro-electric power stations in the High-lands, but also built a large power station at Peterhead which can be run on either gas

It saw itself as a utility with a social function, taking power up the glens and out to the islands, though the bulk of its customers live in Aberdeen and Dundee. It had an agree-able public image which per-sists to this day, and which few other electricity companies in Britain can match.

The run-up to privatisation brought separation from Scottish Power and a swapping of generating assets. In the new

Scotland's ample surplus capacity is now available to England, Hydro-Electric is well

placed. Consider its advantages: in power generation its 2,800MW of generating capacity includes



Roger Young: put together a new management team

1.000MW of hydro-electric plant, highly dependent on rainfall but operating at with zero marginal cost. Hydro-Electric has access to Scottish Nuclear's nuclear plants and a share of Scottish Power's coalfired capacity.

Peterhead is being adapted

and increased to take relatively cheap untreated gas from British Petroleum's Miller field in the North Sea from 1992. Between 50 and 70 per

This low cost and flexible mix of power sources enables Hydro-Electric to offer the lowest average domestic tariffs in the UK and competitive tariffs for commercial and industrial customers.

Since it has relatively few industrial customers taking more than 1MW it faces little threat from other generators and last year lost only 0.6 per cent of its industrial customers to rivals.

The retirement of most of the former management enabled Mr Roger Young, the chief executive who came to Hydro-Electric from the manufacturing company Low & Bonar, to create an almost entirely new senior manage-ment mainly from the private

With the help of consultants the new team embarked on a big reorganisation, aimed at switching Hydro-Electric from being a state-owned utility to a

The difficult change of cul-ture, given Hydro-Electric's hackground, was helped by the fact that it is a relatively small organisation, employing only about 3,700 people, a number which has fallen faster than any of the English regional electricity companies.

Roger Young, an affable but intensely determined manager, perceived from the start that most of Hydro-Electric's growth would have to come from outside its own relatively small area, where power con-sumption is likely to rise by between 1.5 and 2 per cent a

Hydro-Electric was quicker than some companies in adapt-

regime in England and Wales when it began a year ago, and also achieved a coup by sign-ing an options contract with BOC. the industrial gases

group, as well as Wiggins Teape, the paper manufac-

PRIVATISATION

Power sales to England have added about 11 per cent to Hydro-Electric's sales in terr of volume and may be worth an extra £50m on top of expected 1990/91 sales to its own region of about £430m.

But as with Scottish Power, exports from its surplus capacity are limited by the size of the interconnecting power lines to England, with only 300MW of capacity available to Hydro-Electric. Although planning permission is being sought to increase the size of the interconnector, which would give Hydro-Electric an extra 500MW of export capacity, the company has other plans to develop south of the border.

its most promising project is planned 51 per cent stake in 700MW combined cycle gas turbine plant to be built at

partnership with Energy Resources, a north of England

So far financial backing, gas supply and customers have not been announced but Hydro-Electric believes the £300m scheme will go ahead.

The Keadby project has overtaken the Neptune project for a 1,000MW plant on Teesside, where Hydro-Electric is involved with Northern Electric (BOC recently pulled out of the Weedberg of the Weedberg of the Electric County pulled out of the Weedberg of the Electric County pulled out of the Electric County it). If Keadby goes ahead and the interconnector expands, Hydro-Electric could in five years time be selling as much power in England as in Scot-

It is from England that most It is from England that most growth in Hydro-Electric's profits is likely to come. Profits growth in Scotland may be sluggish, with Hydro-Electric being obliged by the regulator to keep its increases in domestic tariffs to just below the rate of inflation (unlike the English regional electricity companies), entailing further improveentailing further improve-ments in efficiency, though production costs will fall with Miller gas coming onstream

from 1992. The government is expected to float Hydro-Electric with a stiff gearing ratio of nearly 50 per cent, knowing that it needs no large new generating plant in Scotland and that it made a respectable £50m operating profit in 1989/90.

That gearing may intially fall but is then likely to increase as Hydro-Electric invests in expanding the interconnector, bears its share of de-sulphurisation costs at Scottish Power's coal-burning plant and tests its management skills in building new generating plants in England.

Hardanger shares suspended

By Vanessa Houlder, Property Correspondent

SHARES IN Hardanger Property, the Kidderminster-based property company, were

suspended at 65p while the company sought the

suspential at top withe the company sought the support of its bankers.

"Following delays which have occurred in a number of property disposals, and in particular one relatively large project, the company's level of borrowings has remained uncomfortably high," it said. At the September year-end it had borrowings of £72.Im, compared with assets of £19.8m. Interest costs in its last financial year were £8.1m,

compared with rental income of £2.5m.

because turnover in the property market has virtually ground to a half in recent months. The company said that it was vigorously pursuing a programme of disposals and that a further announcement would be made, possibly this week.

The large project alluded to in the announcement was a department store in Plymouth, which the company acquired in January in a property exchange with Legal & General. The company's main bank is Barclays.

Hardanger has been unable to make sufficient

property sales to finance its income deficit

DIVIDENDS ANNOUNCED Current Date of ponding payment payment dividend Total last 8.75 0.78 5.5 14 June 10 June 4 May 28 June 7 Higgs and Hill

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. \$USM stock, XFrench trancs. •Payment on deferred ordinary shares •Irish pence

Wm MORRISON SUPERMARKETS PLC

SUMMARY OF RESULTS Year ended 2 February £000s £000s 909599 775681 Turnover Operating profit 57062 41718 Profit before taxation 50278 37007 24907 Profit after taxation 33368 11.94p 16.39p Earnings per share Dividend per ordinary share 1.55p

I am pleased to announce that:-Turnover has increased by 17.3%

Profit before taxation is up 35.9% Dividend per ordinary share has risen by 19.2%

Our 50th store is now trading and three further stores will open at Skipton, Stockton and Rotherham during 1991. K. D. Morrison CBE, Chairman



Copies of the 1991 Report and Financial ents may be obtained from:

Hilmore House

Readford, BD8 9AX

Somma	RON INTERNATIONAL PLC ry of Group Results for the year anded 31 December 1990
	1990 1989 £000s £000s
Turnover	<u>26,299</u> <u>23,004</u>
Profit on ordinary activities before taxation	<u>587</u> <u>1,112</u>
Profit on ordinary activities after taxation. Minority Interests	299 588 (2) (4) 297 584
Extraordinary items (net of ta	
Profit for the Financial Year	<u>297</u> <u>370</u>
Dividends (Interim paid and final proposed)	275 381
Comings per share	1.83p3.60p

Highlights from the Chairman's State The full in pre-tax profits is due mainly to losses (now checked) in t Microwave business, to a fall off is business with the Eastern Bloc and a reduction in US reported profits due to the decline in the S. As against th orders for Japanese exports to Asia are up by 380% and Europe 65%; not borrowings and stockholdings are reduced and there is a substant

eduction in European overhead costs. The above is an absidged version of the Company's accounts which for the ye uded 31 December 1990 have been studied and received an unqualifie

opinion but not yet filed with the Registrar of Companies. unron International PLC, Unit 4, Amport Trading Estate, Biggin Hill, Westerham, Kent TN16 3BW

Jones & Shipman plans significant US expansion

By Andrew Baxter

elcester-based machine tool manufacturer, plans a signifi-cant expansion of its US activities through the acquisition of Rhode Island-based Brown & Sharpe Grinding Machines (BSGM), a joint venture between J&S and Brown & Sharpe of the US.

J&S has reached agrees in principle to acquire Brown & Sharpe's share of BSGM, which was set up in 1989 to provide a marketing and servi-cing facility for the two companies in North America. No terms for the deal were

disclosed, but the sum is unlikely to be large. At the end of last month Brown & Sharpe, nce the largest US machine tool maker, announced it was concentrate on its metrology

Mr John Wareing, J&S managing director, said the acquisi-

tion would make the Leicester company solely responsible for sales and service of its machines in North America.

Additionally, J&S will acquire the rights to Brown & Sharpe's Hi-Tech creep-feed grinders and Techmaster surface grinders. Production will be moved from Rhode Island to

Creep-feed machines grind the workpiece at a slow pace with deep cuts, and are ideal for composite materials and ceramics which would crack under normal grinding. J&S will now be able to compete with three European man-ufacturers of creep-feed grinders, which are heavily used by

the aerospace industry.

Mr Wareing said the deal would add at least £3m-£4m to annual sales. In the 15 months to end-March 1990, the company made pre-tax profits of £2.1m on sales of £30.9m.

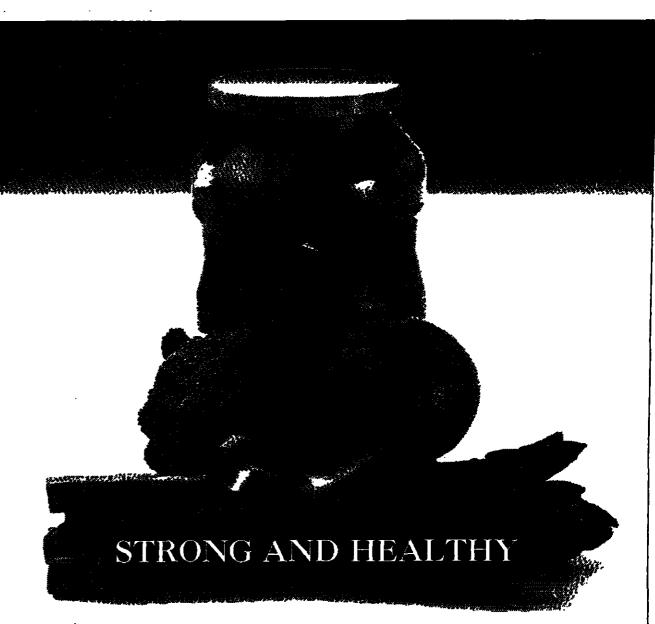
Castle Mill Intl back in the black

Castle Mill International, with interests in gifts, character products and clothing, swung from losses of £88,555 to profits of £313,861 pre-tax for

dend for the year is lifted to 1.15p (1p) from earnings of 0.8p

losses 0.88p). Extraordinary income of £150,423 (provisions £334,850) reflected profit on disposals.

BOARD	4 FFTI	NUG	
BUARD			
The following companies have notified dates	Allied Lon	idon Prope	
of board meetings to the Stock Exchange. Such meetings are usually held for the pur-	Govern Str	ategic inv Tet	
pose of considering dividends. Official indica-	Hrdmos X	Marchent	
long are not available as to whether the	Jakarta Fu	ød	
dividends are interims or finals and the sub-	Majedie ir	ind ivs ik of Scotland	
divisions shown below are based mainly on	Project com	m ur 300mmiy	
lest year's directables.	Allied Lyo	Yestward	
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The Albert Fisher Group PLC is a major food service and distribution group operating in the United Kingdom, continental Europe and North America.

Our aim is to provide quality and consistency of product and a responsive local service for our customers, combined with strong earnings growth and a progressive dividend policy for our shareholders.

And over the years we have achieved this by focusing on strong growth markets and by consolidating the depth and strength of our management structure at every stage. This has ensured not only consistent increase in profit and earnings per share but also the continued growth and strength of our group.

It's a strength of which we are justly proud, the fruits of which you can see for yourself.

INTERIM RESULTS FOR THE SI	X MONTHS ENDED 28TH FE	BRUARY 1991
Tumover	£506m	+ 2%
Pre-tax profit	£44.98 m	+ 47%
Econologs per share	5.18p	+ 13%

1.750

ALBERT FISHER

Dividend per share For a copy of our Intertin Report, please contact the Commany Security, The Albert Fisher Group PLC, Fisher House, 61 Thomas Street, Windsor, Berichina S.1.4 10W, England been s

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Ore tests delay nickel project for t₂ second time

By Enrique Tessieri

OUTOKUMPU, the Finnish state-owned base metals group, and Australian Consolidated Minerals (ACM) have delayed for a second time giving the go-ahead to the Mt Keith nickel project in Western Australia.

The scheme would produce 28,000 tonnes annually of nickel in concentrate, adding about 5 per cent to western world supplies.
Tests have shown that some

of the ore has a higher level of magnesia than showed up pre-viously and this might affect operating costs at the proposed mine and/or treatment charges at the smelter.

Outokumpu said yesterday that tests to determine the precise levels of magnesia will take at least two months to complete

Pending the outcome, the commercial agreements between the partners may have Agreements between Outok

umpu and ACM expire in September if a decision to develop Mt Keith has not been made by Mr Graham Mascall, busi-

ness development director of Outokumpu Metals and Resources International, said it was still too early to determine if the magnesia found in the orebody was due to a proce-

"There may be big or small amounts of magnesia [in the orebody]. Tests may prove that it may not be a problem after

In 1989 large-scale pilot plant samples taken from Mt Keith indicated that nickel concentrate assaying 20 per cent nickel could be produced at 75 per cent metal recovery rates. Outokumpu is also consider-ing mining nickel at its joint venture with Forrestania, the Australian group in which it has 50 per cent shareholding. Forrestania's mine, about 200 miles south-east of Perth, is expected to begin production at the end of next year and

would produce annually between 7,000 and 8,000 tonnes Nickel producers would have to struggle to meet proj-ected demand, said Mr Donald Phillips, chairman of Inco, the western world's biggest producer of the metal, yesterday, Reuter reports from Toronto. He told the annual meeting

that nickel stocks were mini-Not much extra capacity would be added in the next few years because new production from "greenfield" operations was extremely costly to finance and would need high nickel prices for the life of any project to provide a worthwhile return on investment.

Australian crop farmers to receive federal hand-out

AUSTRALIA'S farmers are to get A\$187m (£81.6m) in government aid to help overcome a rural crisis caused by low prices for their crops, particularly wool, Reuter reports from Camberra.

Mr John Kerin, primary industries minister, said yes-terday that the federal government grant would be spread around the most needy of Aus-tralia's 120,000 full-time farmers, who were suffering from poor demand for commodities and a general recession.
The country's six states and

two territories will distribute the federal hand-out, mostly by assistance with debt repayments, in the fiscal year begin-

Mr Kerin said the aid com-pared with A\$64m allocated as assistance for farmers in 1990-91 under the government's

He told parliament the federal government was prepared to hand out A\$240m in 1992-93 if the crisis continued. Low world prices for comwool, the country's two main rural export earners, have bitten deep in the past year. Wheat is fetching A\$115 a tonne, the lowest price for decades, while wool is around 450 cents per kg, half the price

of a year ago. Farmers have taken out larger bank loans, at interest rates of up to 20 per cent, and thousands have gone bankrupt, says the National Farmers' Federation.

Rural counsellors will assess the plight of individual farmers and help reconstruct short-term debts into long-term debts; meet up to half the repayments on short-term debts for up to two years; and give lump sums to farmers to help them leave the industry and resettle in other occupa-

rnment officials expect around 12,000 farmers will require assistance under the scheme three times the number requiring help in the cur-

India raises export limit for sugar in bumper season

By Kunal Bose in Calcutta

THE INDIAN government has raised the export limit for sugar in the 1990-91 season by a further 100,000 tonnes to 525,000 tonnes.

Up to the end of March, the industry produced 9.2m tonnes, 800,000 tonnes more than the corresponding period of the previous season, and has been seeking to export at least 500,000 tonnes in order to maintain prices in the domestic market

The government has only gradually increased the amount it is prepared to see exported, and has been reassured by the fact that sugar prices have not moved up even after export releases.

prices have kept the pressure

on sugar mills, which have not been able to clear their cane bills.

The Indian Sugar and General Industry Export Import Corporation, which is now han-dling exports independently of the state, has finalised procure-ment of 125,000 tonnes of sugar from mills in Maharashtra, 85,000 tonnes from Tamil Nadu and 35,000 tonnes from Karna

Mr Om Dhanuka, spokesman for the corporation, said it should be possible to ship 225,000 tonnes of sugar by May. Sugar export was reviewed at a recent meeting of the corporation. Sales contracts settled so far are for delivery to Sri Lanka, Indonesia, Belgium and

Far East production rises

FORECASTS for sugar production in both China and Thailand this season have been revised upwards by Czarnikow, the London brokers, writes David Blackwell.

It was feared that Thai production would fall well below the 3.5m tormes of last season, but by the first week of this month that level had been surpassed. It now appears that final production could reach just under 4m tonnes in raw value, Czarnikow says in its latest Sugar Review.

The Thai government has encouraged farmers to reduce paddy planting and they have opted for cane.

China has been encouraging sugar planting with price incentives and by the end of February production was 1.5m tonnes above the previous

If this gain is maintained, internal requirements, estimated at 7.2m tonnes raw value, "could be almost entirely met with indigenous supplies", says Czarnikow.

COCOA - London FOX

Close

Previous

to enter row on 'shortage' of peanuts

PRESIDENT George Bush is expected to intervene in the arguments over whether there is a shortage of peanuts in the US, Reuter reports from Washington.
The peanut problem has

The peanat problem has exposed the protectionism of the US, especially at a time when it has painted Japan as a villain for banning rice imports. Washington limits annual imports of foreign peanuts to 1.7m lb. A presidential waiver is necessary to lift the quota or allow more imports.

Processors allege that a peanut shortage following a short crop last season from drought-

crop last season from drought-hit southern states, has increased prices of raw materials and finished products. As a result, peanut butter prices have risen along with raw material costs. Last

raw material costs. Last autumn a 28-ounce jar of pea-mut butter cost about \$3 (£1.60) but it now sells for about \$4. The higher prices have forced the Agriculture Department to replace peanut butter with cheaper cheese in its school lunch and feeding programmes for low income families.

"The problem is the doubling of peanut prices due to the dev-astating combination of a 10 per cent production shortfall and an increase in the quantity of peanuts infected with drought-related aflatoxin, which accounts for another 10 per cent shortfall," said Mr Bart Fisher, a processor representa-

congressmen have petitioned president Bush either to lift the quota or accept a recommenda-tion by the US International Trade Commission that he hould temporarily allow an additional 300m lb of peanut imports to relieve the shortage.

The lobby for peanut farmers who receive government subsi-dies and are bound by produc-tion quotes, disputes the claims of a shortage made by processors and consumers. Congressman Charles

Hatcher (Democrat, Georgia) said peanuts were available from almost every sheller-bandler in the three main produc-ing states of Georgia, Florida

President Bush's inter-agency Trade Policy Group met last last week, but failed to arrive at nendation on who the quota needed to be lifted or more imports be allowed, trade sources said. The group is expected to reach a recommen-dation sometime this week, paving the way for Bush to act.

"It's tough to ask the Japalies buy rice grown by American farmers when our government strictly controls the amount of peanuts," said Mr Bryan Riley, director of trade policy for the Citizens for a Sound Reconomy.

£/tonne

WORLD COMMODITIES PRICES

LOSTOCH METAL EXCHANGE

US president | Potash market shows signs of recovery

By Robert Gibbens in Montreal

THE WORLD potash market, depressed in 1989 and most of 1990, is showing signs of a comeback. Canada's biggest producer has won a \$9.50 (\$5.30) per tonne price increase from Japan and Korea and believes China will accept the new base price of \$110.50 per tonne. Potash Corp of Saskatche-

wan, which normally sells more than 50 per cent of its yearly output of nearly 4m tonnes abroad, asked Japan and Korea for a rise of \$12. It will be satisfied if the lower price helps to stabilise the market in the North American market, says Mr Charles Child-

PCS, with five mines in Can-ada's biggest wheat province, is a low-cost producer with mine capacity of 9.2m tonnes and reserves of 4.7bm tonnes or 100 years. The deposits are of the easily worked flat-bed type and extraction is highly auto-

The market turnsbout started late last year when China made a big order. The favourable shift in the first quarter this year had a dramatic impact on PCS after two successive years of declining sales and earnings from the 1988 peak. Offshore sales were up 54 per

cent for the first quarter and North American 30 per cent. Earnings more than tripled to about C\$12m (£5.8m).

Mr Childers says that in spite of growing demand for potash as a fertiliser, especially from Asia and Latin America, halance between world supply

and demand is several years away Production and demand have been falling steadily in the Soviet Union and former Comecon countries for two years, and half the 12 east German mines have been closed,

Mr Childers says the former eastern bloc producers are now active in Asia, particularly India, and demand hard currency in place of bilateral agreements and barter deals agreements and barter deals.
"The trend towards market-

driven economies in many areas will tend to firm world nrices," he says.

The Soviet Union is the biggest potash producer with 34 per cent of world output; North America is next with 31 per America is next with 31 per cent; Europe, including reunified Germany, 27 per cent; and

The consumption figures are different: 23 per cent for the Soviet Union; Europe, 32 per cent; North America, 20 per cent; 16 per cent in Asia; and 7 per cent for Latin America China is now buying about 2m tonnes a year as it reduces nitrogen use. This is expected tonnes by the year 2000, says Mr Childers.

The World Bank estimates an annual rise in demand of up

to 2 per cent.
Mr Childers sees little chance of new mine production coming on stream anywhere yet. "A im tonne yearly mine and processing plant costs around \$350m in North American terms and the return on investment is very slim," he

Large surplus of copper concentrates forecast

By Kenneth Gooding, Mining Correspondent

COPPER DEMAND is growing more strongly than previously expected but the supply chain is getting out of balance, according to Mitsubishi Materi-

als Corporation. Substantial surpluses of copper concentrates, an intermediate material, are likely in the

next 10 years, says Mr Shigeki Yabuta, Mitsubishi's general manager, ore department.

Among the projects contributing to the concentrates sur-plus are Escondida in Chile (owned by a consortium including BHP of Australia and RTZ Corporation of the UK and Mitsubishi); the expansion of Freeport Copper's Etsburg mine in Indonesia; and the

potential re-start of Bougain-ville, operated by CRA of Aus-tralia in Papua New Guinea. Mr Yabuta says that if all known new smelter projects go ahead as planned there would be enough smelting capacity to

meet projected demand during the 1990s. However, some will probably be delayed because of environmental pressures and the prob-lems of raising capital. Delays would worsen the concentrates

surplus. Copper demand in the west (excluding the former and present Communist countries) is likely to grow by 8.7 per cent between 1990 and 1995 and by nearly 20 per cent between 1990 and the year 2000, Mitsubishi forecasts. This would increase annual consumption by 776,000 tonnes to 9.708m tonnes in 1995 and 10.672m tonnes in the year

Mitsubishi suggests that for mer and existing Communist countries will show a 0.4 per cent annual consumption increase raising total world copper demand in 1995 to 12.107m tonnes, and 13.119m tonnes in the year 2000.

Mr Yabuta, in a paper pre-pared for a meeting of the international Wrought Copper Council, suggests that \$24,000 tonnes of the additional demand by 1935 will be met by cathodes produced by the sol vent extraction-electrowinning process and 132,000 tonnes by the increased recovery of scrap

This leaves a balance of 317,000 tonnes of copper to be provided by concentrates. Projects already under way would provide an extra 528,000 tonnes of copper in concentrates by 1995, giving a surplus of 210,000 tonnes. He suggests that the surplus will rise to at least 860,000 tonnes by the year

To meet forecast extra demand an additional 449,000 tonnes of smelting and refining capacity is required by 1995 and by 2000 an additional 1.462m tonnes - "equivalent to

10 large-scale smelters of 150,000 tonnes each". If all planned projects went ahead, there would be 540,000 tonnes of additional smelting capacity by 1995 and an increase of 1.45m tonnes by 2000, "almost enough to me forecast increases in refined copper consumption"

Refined copper consumption last year rose by more than 2 per cent to a record 8.87m tonnes while production increased by less than 1 per cent to 8.402m tonnes, according to the International Wrought Copper Council This implies there was a supply deficit of about 200,000

Consumption will be flat this year, predicts the IWCC, while production should continue to grow, suggesting there will be a small supply surplus, "to be followed by a larger surplus in

Indian earnings from leather exports up 30%

By Kunal Bose in Calcutta

INDIAN raised its earnings from exports of leather and eather goods by 30 per cent to Rs26bn (£712m) in the year to

the end of March.
However, earnings fell Rs2bn
short of the target, which many felt to be over-optimistic. The export target for the cur-rent year of Rs34bn also appears unrealistic.
The Council of Leather
Exports believes that the volume of exports in 1991-92 will

not be much more than last

ments such as the difficulty in opening letters of credit for the import of raw materials, the acute foreign exchange crisis and the delay in support payments and duty drawbacks to The council considers highly encouraging the 45 per cent growth in exports to Germany, which accounts for more than 20 per cent of total Indian leather exports

Germany has banned the import of leather containing pentachloraphenol (PCP), which has been found to be carcinogenic. However, the chemical is still used by some tanneries in India in the early stages of

leather processing The use of PCP, in however a crisis of confidence among other foreign buyers. Following the example of Germany, the US and the Soviet Union are also to ban the import of leather contain-

ing PCP.

NFU dual-pricing plans backed by wildlife charity

By David Gardner

THE UK National Farmers' Union's proposal for a dualpricing system for farm produce as an alternative to the European Commission's blueprint for reform of the Common Agricultural Policy has won enthusiastic endorsement from the Royal Society for the

The RSPB, Europe's largest wildlife charity, has long been pushing for a system of "cross-compliance" based on the US

Such a system aims to cut farmer a choice between set-ting aside land and receiving prices for produce at the full, subsidised support rate, or producing to maximum capacity but without price support.

those farmers who do not take land out of production Would receive reduced support. Mr Jim Dixon, RSPB agricul-ture spokesman, said: We are delighted that the NFU is seriously considering this principle as its own alternative CAP

He said the BC plans had established the principle of cross-compliance. They call for sharp price cuts, with full compensation for small farmers and partial refund to large farmers, but only if they set

The RSPB seeks an alliance of environmentalists, farmers and politicians to "strip the (EC) proposals of the discrimifarms - who are not necessar The NFU plan envisages that ily the best conservationists".

MARKET REPORT

Cash zinc prices were sharply down at the close on the LME yesterday on trade selling, a background of fears that current high nearby premiums would attract large quantities of metal to I MF warehouses and decress prices once the squeeze was over. uncertainty as to whether the producer group said to be squeezing the market intended to keep it tight until the end of the month as originally thought This was because the daily backwardation had moved to zero nickel fluctuated either side of

London Markets

SPOT MARKETS		_
Crude oli (per barrel FOB)		+ or
Dubel Brent Blend (deted)	\$15.70-7.80u \$19.75-19.90	
Brent Blend (Jun) W.T.I. (1 pm est)	\$19.55-9.60 \$21.35-1,40u	+ .075 + 0.15
Oli products (NWE prompt delivery per t	onne CIF)	+ 07
Premium Gasoline	\$248-260	+4 +2
Gas Oil Heavy Fuel Oti	\$184-185 \$70-72	-3
Nephtha Petroloum Argus Estimates	\$204-208	+4
Other		+ or
Gold (per troy oz)	\$380.75	+0.10
Silver (per troy ex)	405.0c \$400.5	+2.5 +1.25
Palladium (per troy es)	\$98.75	+ 1.20
Aluminium (free market) Copper (US Producer)	\$1385 1125c	+ 15
Lead (US Producer)	34c _	
Nickel (free market) Tin (Kuala Lumpur market)	415c	
Tin (New York)	256.0c	+0.5
Zinc (US Prime Western)	62c	_
Cattle (live weight)†	110.68p	+ 1.10
Sheep (dead weight)†	212.20p	+ 126
Pigs (live weight)	87.34p	+ 1.04
London daily sugar (raw)	219.0t	
London daily sugar (white) Tate and Lyle export price	\$280.5t £230.5	-4.5 + 1.0
Barley (English feed)	£124	
Maize (US No. 3 yellow)	£178	
Wheat (US Dark Northern)	297	
Rubber (May)*	51 00p	+0.25
Rubber (Jun) ** Rubber (KL RSS No 1 Mey)	51.75p 228m	+0.25
Coconut all (Philippines)4		-5
Paim Oil (Malaysian)§		2.5
Coors (Philippines)§	\$215x	
Soyebeans (US)	E153	+1

age fetstock prices. " change from a week sign.

the \$9,000 a tonne level this afternoon, as the market sought to break out of its neutral range Dealers said declines were not being sustained much below \$9.000 because the market was wary of supply disruptions from the Soviet Union, as well as Canada where key labour contracts expire soon. Merchan buying has also been evident of alls. However, fairly stiff

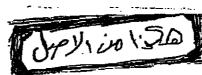
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Dec	187.60	188.40	187.20 187.0		Apr	134.0	13
Mar	188.60	187.60	188.80 186.8		_	r 276 (57	7 (4
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Dec	267.5	255.1			Jun	119,50	11
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Aug Sep Oct Nov IPE Int Turnov QAS O May Jun Jul Sep Oct Nov Oct Nov Dec Jan	19.05 19.07 19.07 19.07 19.07 19.07 19.07 19.07 19.07 19.07 19.07 17.07	18.05 18.00 18.05 20.19 5412) Previous 178.00 178.00 178.00 178.75 178.75 178.75 178.75 178.75	19.15 19.1 19.10 19.1 19.11 19.6 19.12 19.1 19.12 19.1 174.56 171.0 173.50 172.0 175.50 172.0 177.00 174.5 177.00 178.7 179.75 178.0	7220108	Apr BF7 Turnove GRADE Wheat May Jun Sep Nov Jun Barley May Turnove Turnove	1405 1580 7 456 (28 - Losse 138.80 114.50 114.50 114.50 114.50 111.50	15 500 13 14 11 11 10 11 183 100 PQ.
Aug Sep Oct Nov IPE Int Turnov Mas C Jun Jun Jun Jun Jun Jun Jun Jun Jun Jun	19.05 19.07 19.07 19.07 19.07 19.07 19.07 19.07 19.07 19.07 19.07 17.07	18.05 18.00 18.05 20.19 9412) Previous 176.00 171.75 173.25 178.75 178.75 178.75 178.75	19.15 19.1 19.10 19.1 19.11 19.0 19.12 18.1 19.12 18.1 17.50 174.5 173.50 170.0 177.00 174.0 177.00 174.0 177.00 174.0 179.05 178.5 181.75 178.6 181.75 178.6	or o	Apr BPT Turnove GRANE Wheet May Sep Nov Jan Barley May Sep Nov Turnove PGS -	1405 1580 r 456 (26 - Lose Close 138.80 140.30 111.50 114.50 118.00 Close 117.55 107.90 111.50 r Whest r loss of Lossden	158) 5em Pr 13 14 11 17 18 180 100 Pr 15 16 17 18 18 18 18 18 18 18 18 18 18 18 18 18
Aug Sep Oct Nov IPE Int Turnov May Jun Jun Jun Jun Jun Jun Jun Jun Jun Jun	19.05 19.07 19.11 19.11 19.11 19.11 19.11 19.11 19.11 19.11 19.11 19.11 17.25 172.25 180.25 178.25 180.25 180.25 180.25 180.25 180.25	18.05 18.05 18.05 18.05 20.19 9412) Previous 178.00 177.75 177.75 178.75 178.75 178.75 178.75 178.75 178.75	19.15 19.1 19.10 19.1 19.11 19.6 19.12 19.6 19.12 19.6 179.00 174.56 174.50 171.00 175.50 170.50 175.50 175.0 175.50 175.7 177.00 175.7 178.75 178.0 100 connes	Vizonne	Apr BPI TUTTIONS GRAINS Wheat May Jun Sap Nov Jun Barley Nov Turnove PIGS -	1405 1580 or 456 (28 5 - Least Close 138,80 140,30 111,50 114,50 114,50 117,65 107,90 111,50 119,00 111,50 100,00	15 500 13 14 11 11 10 11 183 100 PQ.
Aug Sep Oct Nev IPE Int Turnev May Jun Jun Jun Jun Jun Jun Jun Jun Dec Jen Turnev Price Conti	19.05 19.07 19.11 19.11 19.11 19.11 19.11 19.11 19.11 19.11 19.11 19.11 175.00 174.50 175.50 177.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25	18.05 18.00 18.05 20.19 5412) Previous 175.00 172.05 173.25 176.05 178.75 178.75 178.75 178.75 178.75 178.75 178.75 178.75	19.15 19.1 19.10 19.1 19.11 19.1 19.12 19.1 19.12 19.1 174.50 171.0 177.50 170.5 177.50 172.0 177.50 178.5 179.75 178.5 181.75 178.5 181.75 178.5 100 tonnes strallan auctio y upwards. Th	Vizanne	Apr BPT Turnove GRANE Wheet May Jan Sep Nov Jan Barley May Turnove Turnove PRS Apr Mey	1405 1580 or 456 (25 - Lend 138.80 140.30 111.50 114.50 114.50 115.00 Close 117.60 117.50 111.50 Close 117.50 111.50 111.50 111.50 Close 111.50 111.50 111.50 111.50 111.50 111.50 111.50 111.50	158) For 13 14 11 11 11 11 11 11 11 11 11 11 11 11
Aug Sep Oct Nov IPE Int Turnov GAS C May Jun Jul Aug Sep Oct Nov Jen Turnov Woll Proper Jen Turnov May May May May May May May May May May	19.05 19.07 19.07 19.07 19.07 19.07 19.07 19.07 19.07 19.07 174.50 174.50 177.25 170.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25	18.05 18.05 18.05 18.05 20.19 9412) Previous 178.00 171.75 173.25 178.75 178.75 178.75 178.75 178.75 178.75 178.75 178.75	19.15 19.1 19.10 19.1 19.11 19.1 19.12 19.1 19.12 19.1 19.12 19.1 174.50 170.5 175.50 170.5 177.00 174.0 179.5 176.0 181.75 176.0 100 tonnes strallan auctio y upwards. Th	Vizonine	Apr BPI	1405 1580 or 456 (28 5 - Lead Close 138.80 140.30 111.50 118.00 Close 117.85 107.80 117.80 117.80 or Whest r loss of Leaden Close	15 (6) (7) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7
Aug Sep Oct Nov IPE Ind Turnov Jun Jul Price Jan Turnov Dec Jan Turnov Dec Jan Turnov Dec Jan	19.05 19.07 19.11 19.11 19.11 19.11 19.60 Ver 11347 (IVIL - BPE Calest 179.00 174.85 175.50 177.25 180.25 178.25 180.25 178.25 180.25 178.25 180.25 178.25 180.25	18.05 18.00 18.05 18.00 18.05 20.19 Previous 178.00 178.00 178.75 178.75 178.75 178.75 178.75 178.75 178.75 178.75 178.75 178.75 178.75 178.75 178.75	19.15 19.1 19.10 19.1 19.11 19.6 19.12 19.1 19.12 19.1 174.56 171.0 175.50 172.0 175.50 172.0 177.00 174.5 177.00 174.5 177.00 178.7 177.0 178.7 181.75 178.0 100 connes strallan auctio y upwards. The 187 this week, nt low point. We is also not week	/tonne	Apr BPT TUTTOM GRANE Wheat May Jun Sep Nov Jun Barley May Sep Nov Turnove PIGS Apr May Jun Jun Apr May Jun Jun Apr	1405 1580 or 456 (28 5 - Least Close 138,80 140,30 111,50 114,50 114,50 114,50 117,65 107,90 111,50 111,50 Close 107,90 111,50 111,50 Close 111,50 114,50 111,50 114,50 114,50 114,50 111,50 114,50 11	15 6) 60 13 14 17 17 17 17 17 17 17 17 17 17 17 17 17
Aug Sep	19.05 19.07 19.07 19.07 19.07 19.07 19.08 19.07 19.09 17.450 177.50 177.50 177.55 177.25 180.	18.05 18.05 18.05 18.05 20.19 9412) Previous 178.00 178.00 178.75 178.75 178.75 178.75 178.75 178.75 178.75 178.76 178.7	19.15 19.1 19.10 19.1 19.11 19.1 19.12 19.1 19.12 19.1 174.59 171.0 173.50 170.5 175.50 175.7 175.50 175.7 175.50 175.7 177.00 174.0 179.5 176.0 181.75 178.0 100 connes strallan suction y upwards. The 187 this week, no is also mee and coasions and and coasions and and coasions and and coasions and	/tonne	Apr BPT Turnova GRANKI Wheat May Jun Sep Nov Jun Burley May Sep Nov Turnove PMSS Apr Apr Apr Apr Aug Aug Aug	1405 1580 or 456 (28 5 - Least Close 138.80 140.30 111.50 114.50 114.50 117.65 107.90 111.50 117.65 107.90 111.50 113.8 114.0 114.5 114.0 114.0	15 (6) (6) (6) (6) (6) (6) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7
Aug Sep	19.05 19.01 19.01 19.01 19.01 19.01 19.02 19.03 19.05 17.00 17.00 17.00 17.25 170.25 170.25 180.25 170.25 180.25 170.25 180.25 170.25 180.25 170.25 180.25 180.25	18.05 18.05 18.05 18.05 20.19 9412) Previous 178.00 178.00 178.75	19.15 19.1 19.10 19.1 19.11 19.6 19.12 19.1 19.12 19.1 174.56 171.00 175.50 172.00 175.50 172.00 175.50 172.00 175.50 172.00 175.50 172.00 175.50 172.00 175.50 176.00 181.75 178.00 180 connes strallan auction vapvarda. The 187 this week, value point. We as is also me as is also me as is also me as is also me and occasions Rivas, Russia.	7tonne 7tonne Mooi sis	Apr BPT Turnove BPT Turnove BPT May Jun Sep Nov Jan Berley May Sep Nov Turnove PPGS Apr Apr Apr Apr Aug Turnove	1405 1580 or 456 (28 5 - Lead Close 138.80 140.30 111.50 114.50 117.65 107.90 111.50 117.65 107.90 111.50 113.8 114.0 114.8 114.0 114.8 114.0	15 (6) (6) (6) (6) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7
Asso Sep	19.05 19.07 19.07 19.07 19.07 19.07 19.07 19.07 19.07 19.07 174.50 174.50 173.5	18.05 18.05 18.05 18.05 20.19 9412) Previous 178.00 171.75 173.25 178.75 178.75 178.75 178.75 178.75 178.76 lots of wool at Aure graduality resolved of the countrie demand. I hauses by C. are encountried demand.	19.15 19.1 19.10 19.1 19.11 19.6 19.12 18.6 179.00 174.5 174.50 171.00 177.50 172.0 177.50 172.0 177.50 178.5 181.75 178.5 181.75 178.5 180 tonnes strallan auctio y upwards. The 187 this week, nt tour point. V is is also mee	Pronne	Apr BPT Turnova GRANKI Wheat May Jun Sep Nov Jun Burley May Sep Nov Turnove PMSS Apr Apr Apr Apr Aug Aug Aug	1405 1580 or 456 (28 5 - Lead Close 138.80 140.30 111.50 114.50 117.65 107.90 111.50 117.65 107.90 111.50 113.8 114.0 114.8 114.0 114.8 114.0	15 (6) (6) (6) (6) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7

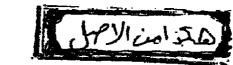
orisis. In the UK activity is no we

-	Turnovi	ar. 7077 (ndicator	4435) lota prices (S	cot 10 to DRs ner	torne).	Daily	
	price to	Apr 18	prices (S 871.21 (8 6 (853.57)	71.47) 10	day av	erage	
nt or			dee FOX			tonne	
•		Close	Previou				
	May	577	578	581 8			
it	Jtd	596	596	599 :			
•	Sep Nav	633 633	616 632	634 (
	Jan	649	648	650 (47		
	Mar	884	884	665.0			
	ICO Inc	97:5951 (2 Restor or	713) lots loss (US daily 72.6	of 5 lons pents p	nes er Douin	d) for	
	Apr 16	: Comp.	dally 72.8	3 (72.52)	. 15 day	SAGL-	
me)	ege 72.	72 (72.73 OES - 1) Jondon P	ο×	£	tonne	
_		Close	Previou	a High	Low		
	May	130.0	131.0	130.0	126.0		
	Mar Apr	136.0 134.0	139.0 139.4	136.0	1320		
	Turnovi) fots of				
_	SOYAL					tonne	
_		Clase	Previou				
	Jun	119,50	118.50	119.5			
_	Aug	121,50	119.50	121.5			
_	Turnove		Plots of 2				
480.	PRESCI		iden PO		10/Index	point	
urei		Close	Previou				
	Apr May	1592 1535	1564 1495	1582 1535			
_	أيال	1235	1207	1238	1220		
	Oct Jan	1338 1338	1309	1335 1330	1330		
	Apr	1405		1425	1424		
	<u>8</u> 2	1580	1582				
		r 456 (26					
	GRAIN		ion FOX			ponne	
000	Wheat	Close 138,80	Previou 138.60				
_	May	140.36	140.25	138.8	138.00		,
	Sap	111,50 114,50	111,75 114,95		114.40		
	Jan	118.00	114,95	118.0			
	Barley	Close	Previou	a High/	Low		
	May	117.65	116,75		118.75	_	
	Sep Nov	107.90 111.50	107.90 111,75	107.9	107.75		i
	Turnove	r: Whest	183(44), 1	Barley S	0.00		-
	Титпоче	r lots of	100 tonne	S			-
_	PIGS -	London	POX (Cash Se	dement)	byot	
- [Close	Previous	s High/	Low		
- {	Apr	111.5	1125	111.5		_	
. I	Mey	113.8 114.0	115.5		113.8 114.9		i
6	كيط	114.0	115.5	115.0	114.0		1
a	Aug	114.0	115.0		114.0		i
1			lots of 3.:	20 kg			
-]	MGMI -		FOX				
- }		Clase	Prev.	High	Law	Vol	į
- 1	indx May	155.62 153.50	153.96 152.50	153.70	153.20	95	
,	Juni	153.40	151,60	153.40	152.80	95 132	:
	Sep	153.10	151.70	153.10	152.60	70	

	Close	Prev	ious	High/Lo		AM Offici			pen Interes
Numbel um	, 99.7% ports	/ (\$ per	torne)				Total da	ully turnov	er 13,984 lo
ash months	1396-8 1428-30	1377- 1409		1438/141		1391-2 1423-4	1438-6		6,545 lots
	rade A (£ per								er 24,389 lo
28h	1378-80	1359		1392/130	0	1385-7			
months	1368-0	1257-	8	1376/136	5	1371-2	1376-8		00,239 lots
eq 2) bea						 _	Total 6	tally turno	ret 2,477 io
Cash months	326-7 339-9.5	326.5 339.5	-7.5 -40.0	327/326 340/338		325.5-8 330-9.5	339.5~	40 13	1,967 lots
Scioni (S p	er tonne)						Total d		ver 1,519 lo
ash	8990-9010	8890	800	8980/803		970-80			
months	9010-25	8,25	30	9025/882	-	9990-6000	8960-7	<u> </u>	880 lots
lin (Spert Zash	5490-5	5470-	<u></u> -			5480-5	10480	Carry Iterii	over 750 kd
months	5685-90	5570-	-5	5590/557	5	5575-80	5590-6	5,	398 lots
	bi High Grade		_				Total da	lly turnove	or 10,286 lot
Seah Smorths	1280-5 1189-91	1420- 1200-		1423/141 1207/118		(415-25 185-8	1187-8	25	1,124 lots
	ng 12/6 mates		-	10000	<u> </u>				
SPOT: 1,78	45	3 mon	tthe: 1,?	<u>400</u>	6	months: 1	.7401	S TE	onths: 1.724
					Ne	w Y	ork		
	BULLION WA option by N.M		hilds				<u> </u>		
	oz) \$ price		E equiv	alent	COL	100 troy	oz.; \$/troy	oz.	
2098	360.50-361				_	Clase	Previous	High/Lo	<u> </u>
Opening	361.25-361	.75	202.060		Apr May	361.8 362.4	361.4 362.0	363.0 0	367.6
Acreling fla Afternoom 1	fix 360.65	2	201.571		Jun	363.7	363.1	364.4	363.2
Jey's high Jey's low	361.40-361 360.40-360				Aug	366.6 369.8	366.0 369.1	367.3 369.6	368.3 369.4
	Mean Gold La			u uses	Dec	373.1	372.4	373.5	372.9
	5.25	6 mor		5.14	Feb Apr	376.4 379.6	375.7 379.0	0	g .
months	5.20	12 mg		5.11	Jun	383.2	362.6	Ŏ	Ō
months	5.19				PLAT	NUM 50 t	roy ez; \$/tre	y oz.	
Aver fix	prime oz		IS ets	edryA		Close	Previous	High/Los	,
ipot months	227.80 234.30		107.00 112.95		Apr	402.8	399.3	402.5	400.0
anonths	240.75	4	19.35		ᅋ	406,6 416,4	403.1 405.9	409.0 411.9	402.8 407.0
2 months	252.90	4	33.00		Jan	413.9	410.4	411.0	410.5
IOLD CO					Apr Jul	418.3 422.8	414.B 419.3	0	0
Prices sup	piled by Eng				SELVE	R 5,000 tr	oy oz; cent	s/troy oz.	
	\$ price		g equals			Close	Previous	High/Lov	 _
Crugerrand Aapia leef	361,50-30 369,50-37		202,00- 208,50-		Apr	406.7	401.1	407.0	407.0
	eign 86.00-87.		48.00-4		May	409.5	402.0	410.0	403.5
RADED C					Jun Jun	417,8 414,4	404.3 406.8	407.0 415.0	407.0 408.5
Vonistan		Calle		Puts	Sep	419.4	411.7	420.5	414.0
		Calle			Dec Jan	426.5 426.9	418.7 421.0	426.0 0	420.5 D
300 Strike buce	\$ torine May		Apr	May	Mar May	434.2 439.5	426.3	433.0	429.0
30U 400	109 24	234 61	0.5 15	6 31	May Jul	439.5 444.9	431.5 436.8	0	0
	<u> </u>	20_	91	88	HIGH	GRADE C	OPPER 25,0	100 lbs; ce	nts/ibs
		Çeliş		Puts	_	Close	Previous	High/Lou	
	ade A)		2	50.	ADT	110,50	108.15	110.60	109.50
opper (Gra 350	120	111						111.00	109.10
350 450	 _	111 62 30	22 87	99 166	May	111.00	108.55		109.60
opper (Gr 350 450 550	126 41 6	30 30	22 87	166			108.55 108.05	109.90	
opper (Gri 350 450 550	126 41 6 Jul	62 30 Sep	22 87 Jul	166 9ep	May Jun Jul Aug	111.00 110.20 109.50 108.95	108.55 108.05 107.65 107.10	109.90 109.70 0	107.80 0
copper (Gra 350 450 550 coffee	126 41 6 Jul	52 30 Sep	22 87 Jul 10	166 Sep	May Jun Jul Aug Sep	111.00 110.20 109.50 108.95 108.35	108.55 108.05 107.65 107.10 106.50	109.90 109.70 0 108.35	107.80 0 106.90
copper (Gra 350 450 550 cottee 50	126 41 6 Jul 56 27	62 30 Sep	22 87 Jul 10 31	166 9ep 15 34	May Jun Jul Aug	111.00 110.20 109.50 108.95	108,55 108,05 107,65 107,10	109.90 109.70 0	107.80 0
Copper (Gro 350 460 660 Coffee 50 00 60	128 41 6 Jul 56 27 11	52 30 Sep 80 49 29	22 87 Jul 10 31 65	9ep 15 34 64	May Jun Jul Aug Sop Oct Nov Doc	111.00 110.20 109.50 108.95 108.35 107.65 107.35 106.66	108.55 108.05 107.65 107.10 106.50 105.95 105,65 105.00	109.50 109.70 0 108.35 106.90 0	107.80 0 106.90 106.90 0 106.50
Supper (Gra 350 460 550 Subse 50 50	128 41 6 Jul 56 27 11	52 30 Sep 80 49 29 Sep	22 87 Jul 10 31 65	9ep 15 34 64 Sep	May Jun Jul Aug Sep Oct Nov	111.00 110.20 109.50 108.95 108.35 107.65 107.35	198,55 198,05 197,65 197,10 196,69 195,95 195,65	109.90 109.70 0 108.35 106.90	107.80 0 106.90 106.90
Copper (Gra 350 460 550 Coffee 50 00 60 50 50	128 41 6 Jul 56 27 11	52 30 Sep 80 49 29	22 87 Jul 10 31 65	9ep 15 34 64	May Jun Jul Aug Sep Oct Nov Dec Jan	111.00 110.20 109.50 108.95 106.35 107.65 107.35 106.66	108.55 108.05 107.65 107.10 108.60 105.98 105.65 105.00 104.40	109.90 109.70 0 108.35 106.90 0 106.00	107.80 0 106.90 106.90 0 106.50
opper (Gra 350 460 550 coltee 50 00 60 60	128 41 6 Jul 56 27 11 Jul 78	52 30 80 49 29 8ep	22 87 10 31 65 Jul	166 Sep 15 34 64 Sep	May Jun Jul Aug Sep Oct Nov Dec Jan	111.00 110.20 109.50 108.95 106.35 107.65 107.35 106.66	108.55 108.05 107.65 107.10 108.60 105.95 105.95 105.00 104.40	109.90 109.70 0 108.35 106.90 0 106.00	107.80 0 106.90 106.90 0 106.50
Sopper (Gr) \$50 460 650 Softee 50 00 60 2022A	126 41 6 Jul 56 27 11 Jul 79 43 20	52 30 80 49 29 8ep 106 70	Jul 10 31 65 - Jul 5 19 45	9ep 15 34 64 Sep 9 23 45	May Jun Jul Aug Sep Oct Nov Dec Jan	111.00 110.20 109.50 108.95 106.35 107.65 107.35 106.66	108.55 108.05 107.65 107.10 108.60 105.98 105.65 105.00 104.40	109.90 109.70 0 108.35 106.90 0 106.00	107.80 0 106.90 108.90 0 106.50
500 copper (Gr SS0 460 460 60 cottee 50 50 50 60	126 41 6 Jul 56 27 11 Jul 79 43 20	52 30 80 49 29 8ep 106 70 42	22 87 Jul 10 31 65 -Jul 5 19 46	9ep 15 34 64 Sep 9	May Jun Jul Aug Sop Oct Nov Dec Jan	111.00 110.20 109.50 108.95 108.35 107.65 107.35 106.00 GE JUICE	108.55 108.05 107.65 107.10 108.80 105.65 105.65 105.00 104.40 15.000 Rbs:	109.90 109.70 0 108.35 106.90 0 106.00 0 Cents/lbs	107.80 0 106.90 108.90 0 105.50 0
Copper (Gra 350 460 550 Caltes 50 00 60 Cassa 00 50	126 41 6 Jul 56 27 11 Jul 79 43 20	52 30 80 49 29 8ep 106 70	Jul 10 31 65 - Jul 5 19 45	9ep 15 34 64 Sep 9 23 45	May Jun Jul Aug Sop Oct Nov Dec Jan	111.00 110.20 109.50 108.55 108.35 107.65 107.35 105.65 106.00 Close	108.55 108.05 107.65 107.10 106.50 105.95 105.95 105.65 105.00 104.40 Frevious	109.50 109.70 0 108.35 106.90 0 106.00 0	107.80 0 105.90 106.90 0 106.50

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ŋ	CRUE	DE OIL (L	ght) 42,000	US galle	\$/barrel	- Ch	icag	0		
•	_	Latest	Previous	High/Lo	XV	-	means t	000 bu min; o		
8	May	21.71	21.64	21,69	21,58					
_	Jun	21,29	21.24	21,48	21.16		Close	Previous	High/Low	
_	Jul Aug	20.89 20.64	20.85 20.59	21,06 20,80	20.83 20.58	May Jul	582/2 584/0	589/D 602/C	593/0 606/0	582/0 583/4
3	Sep	20.44	20.39	20.55	20.42	Aug	599/4	605/4	610/0	599/0
	Oct Nov	20,30 20,26	20.26 20.17	20,40 20,29	20.25 20.20	Sep	601/0	609/4	614/Q	601/0
į	Dec	20.20	20.11	20.23	20.18	Nov Jan	612/0 823/0	619/0 630/4	623/2 634/0	611/4 623/0
-	Jan	20.10	20.04	20,11	20.05	Mar	633/0	640/4	644/D	633/0
	Feb	20.04	19.98	-20.05	20.04	May	642/0	648/0	651/4	642/0
5				<u> </u>		SOYA	BEAN OF	. 60,000 lbs: 0	cents/ib	
•	HEAT	THE OIL	12,000 US g	elis, centr	/US gails		Close	Previous	High/Low	
_		Latest	Previous	High/Lo		May	21.26	21,46	21,51	21,25
•	May	5585	5563	5650	5545	Jul	21.58	21,80	21.85	21.55
	Jun	5550 5580	5576 5588	5630 5835	5550 5560	Aug Sep	21.76 21.92	21,98 22,12	22.02 22.18	21.74 21.82
	Aug	5960	\$625	5675	<i>5</i> 810	Oct	22.05	22.26	22.26	22.05
-	Sep Oct.	5775 5870	5755 6840	5805	5790	Dec Jan	22.30 22.40	22,49 22,58	22.50 0	22.30
	Nov	5975	5325	5906 69 9 0	9870 5925	Mer	22.67	22.84	Ö	0
	Dec	6055	6005	6070	6005			 _		
•	Jan Feb	6975 6985	6025 5900	6080 5885	6000 5870	SOYA	BEAN ME	AL 100 tons;	\$/ton	
				••••	DOIG		Ciose	Previous	High/Low	
	===					May	170.5	172.9	174.2	170.5
	<u>COCO</u>		es:\$/tonne	<u> </u>		ائيا. — Aug	173.0 175.4	176.5 177.8	178.0 179.3	173.8
		Close	Previous	High/La	W	Sep	177.4	179.7	180.3	175.4 177.4
	May	1082	1090	1105	1080	Oct	178.3	180.4	182.2	178.3
	Jul Sep	1112 1142	1119 1147	1134 1161	1110	Dec Jan	181.4 182.0	183.7 184.2	185.2 186.5	181.3 182.0
	Dec	1182	1168	1200	7†41 1181	Mar	185.5	186.2	0	0
	Mar May	1217 1240	1221	1228	1225	WALZE	5,000 bu	min; cents/5	Stb bushel	
	'eng'	1262	1250 1272	0	0 0.		Close	Previous	High/Low	
					•.	May	254/0	256/6	258/0	253/6
	COFFE	E "C" 17	500lbs; cer			- Jul	290/4	383/8	265/4	2594
		Close	Previous			. Sep Dec	259/6 258/6	262/6 251/4	264/6	259/0
	May	91.20		High/Los		. Mer	288/4	289/4	263/4 271/0	258/2 265/8
	ing.	93,65	92.15 94.50	92.25 94.50	90.90 93,25	May Jul	272/2	274/8	276/0	272/2
	Sep Dec	95.90	96.50	98.35	95,80		276/4	278/4	279/4	27614 .
	Mar	99.00 101.40	99.25 102.25	99.20 101.00	98.50 101,00	WHEA	T 5.000 by	min; cente/	101b-bushel	
	May	104.50	104.25	0	Q		Close	Previous	High/Low	
	Jul Sap	107.00 109.00	108.75 108.75	0	0	May	280/4	262/2	284/6	280/2
			.02.73	•	0	Jul Sep	291/2	292/4	295/2	291/0
						. Dec	299/6 314/0	301/0 315/0	303/4 317/0	299/4
	SUGA		"11" 112,0	100 lbs; ce	nts/lbs	Mer	322/4	323/4	324/4	313/4 321/4
		Close	Previous	High/Lo		May	325/0	328/4	328/2	325/0
	Mary Just	8.51 8.39	8.84	6.67	8.51	LIVE	ATTLE 40	,000 lbs; con	ts/lbs	
	Oct	8.36	8.55 8.49	8.59 8.55	8.36 8.35		Close	Previous	High/Low	
	Mar May	8.35	8.43	8.48	8,34	Apr	80.37	90.62	80.70	80.22
	Jul	8.44 8.50	8.49 8.56	0 8.50	0 8.50	Jun Aug	76.35 74.55	76.75	76.85	76.30
			0.30	0.30	6.50	- Oct	76.00	74.67 76.12	74,75	74.45 76.86
	COTTO	OD0,000 MC	cents/lbs			Dec Feb	76.20	76.27	78.20 76.30	78.05
		Ciose	Previous	High/Los		- Apr	75.85 76.35	76.00	75.97	75.85
	May	98.32	88.33	87.20				76.60	0	76.35
	آلال	85.44	86.03	67.17	85,10 86,00	TIME H	HOG\$ 30,0	00 lb; conts/l	be .	
	Oct Dec	76.57 71.22	75.25	75,83	75.25		Close	Pravious		
	Mar	72.20	71.06 72.10	71. 30 72.20	71.00	Apr	52.46		HighsLow	
	May	72.76	72.75	72.70	72.20 72.50	Jun	57.97	52.85 58.05	52.95	52.27.
	اوال	72.61	72.23	72.83	72.83	วุ่นเ	57.27	57.45	58.25 57.55	57,62 57,02
						Aug , Oct	54,37	54.47	54,70	54.12
	THE STATE OF					Dec	49.00 48.40	49.15	49.25	49.00
	HEUT HEUT	ERS (Bas	e: Saptemi	Per 18 193	1 = 100)	Feb	47,80	48.47 47.95	48.60 47.97	48.40 47.50
	1	Apr 17	Apr 16		о ут воо	Apr	46.40	48.40	46.40	46.30
	1	1732.6	1727.3	1722.5	1921.3	POAK	BELLES	10,000 lbs; ce	mm/lb	
	DOW		ess: Dec.	35 1974	1000		Close	Previous	High/Low	
	<u> </u>	Apr 15				May	63.05			37.60
			Apr 12		о уг адо	Jui	61.40	63.17 61.52	63.77 62.05	変の 引が
	Spot Future	126.27 128.98 as	126, 27 128,98	125.63	135.60	Aug	58.45	58.45	59.20	56 17
			.4070	125.85	133.76	Feb Mer	59.67 59.80	60.25	60,25	59,60. 59.80
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Chicago

director. He was general

Mr Stephen Richardson has been promoted to buying director of non-clothing products at BEWISE.

Mr Frans Witt, joint

LONDON STOCK EXCHANGE

New York sets the pace for London

was content to follow New Account Dealing Dates York's lead yesterday, and although the FT-SE Index rose sharply to close just below its all-time high, the mood was somewhat lethargic. Hints of an impending bid for a stock in the Footsie list, re-vitalised by May 7 - May 28 fund-raising moves by Hanson and Roche Holdings, the Swiss pharmaceuticals group, proof 54 Dow points overnight. In vided some impetus for gains in the blue chip internationals. However, there were worries the absence of buying support the gains were soon more than that another large rights issue from a leading listed company could be pending.

Trading volume was slow,

however, particularly in the first couple of hours of the ses-

sion when the big institutions

usually dominate the market

Share prices were marked higher at the opening in response to Wall Street's gain

Volatile

trading in

THE performance of NatWest Bank confounded the market.

The stock eased back for much of the session, then dipped sharply after bad news from its

US subsidiary, before staging

Dealers took a bearish tack

an about turn late in the ses-

at the outset, marking the stock down to around 327p.

amid worries that first quarter

figures from NatWest Bancorp, the US arm, would be below the \$75m to \$150m loss range

forecast by City analysts. Also

acting as a drag was a bearish appraisal of the banking sec-

lished by the bank's own secu-

rities arm, County NatWest. County said the sector was

10 to 15 per cent overvalued. It seemed unlikely that the UK banks would be able to fund

their own requirements, and

that deterioration in balance-sheet ratios might prompt fears of rights issues, which

would in turn damage share

Bancorp came out at a loss of \$191m and when NatWest

shares dropped to 323p, heavy

reversed the trend and left the

stock a net 4 higher at 335p. Turnover reached 3.4m.

Short-term factors continued to unsettle Smiths Industries, the first being renewed con-

cern over the extra research

and development costs involved in the \$700m contract

awarded last week by Boeing. The development of new

systems for the US manufac turer's B777 aircraft could

amount to £10m a year, say analysts, and may hold back

profits over the next three

years until revenue flow

Another worry was the prospect of further short-term dilu-tion if the group used its cash

pile of some £120m on an

acquisition. The group tends to follow a policy of longer-term

expansion and, in the near

shares moved against the mar-ket, falling to 270p before end-ing 4 down on balance at 272p.

Glaxo recommended Glaxo led pharmaceuticals

higher as Kleinwort Benson

term, profit margins could come under pressure. The

Dilution worries

First quarter figures from

performance

NatWest

the gains were soon more than halved, until London began to position itself ahead of the new Wall Street session, which was widely, and accurately, expected to open higher.

With the Dow Jones Industrial Average just touching the 3,000 mark as London closed for the day, the FT-SE Index ended at 2,545 for a gain of 25.5, the best of the day, taking it to

the best of the day, taking it to a mere 0.3 below the closing

said that the shares were over-

sold, while a presentation in the health and household sec-tor at SG Warburg attracted

The shares have been hit in recent days by the prospect of a law suit challenging one of the patents on Glaxo's Zantac,

the world's best-selling drug. Mr Ian White at Kleinwort said

this presented a short term

buying opportunity and the shares rose 15 to 1100p.

Glaro had also been affected by switching from SmithKline Beecham, which yesterday con-tinued to benefit from presen-tations to analysts on Monday in London, and last Friday in New York Traders said there

New York. Traders said there

was still an overhang of buy-ing from the US encouraged by

the recently strong dollar. In a shortage of stock, SmithKline

The good sentiment spilled over into Fiscons, 11% better at 481p, and Reckitt and Colman, which closed 32 to the good at 1547p as traders enote of 5

1547p as traders spoke of a

Kleinwort Benson was

involved in the oil sector, reaf-

firming their strong buy stance

on British Gas and also issuing

a detailed buy note on Ultra-mar. Kleinwort said BritishGas

shares already discounted even

the most severe adjustment to the gas pricing formula from the industry watchdog, Ofgas. "Unless it's a real hammer

blow the shares will go up," said Mr. Philip Lambert at

Kleinwort. Gas settled 51/2

firmer at 357p on 5.7m. Ultra-mar added 7 at 380p.

strongly, boosted primarily by a buy note from UBS Philips &

NEW Hotels (1989).

NEW Hotels (1989).

NEW Hotels (1987).

No Gas SO-68, Trees. Spc B. 22, Do. Spc B. 93, Do. 2pc H. 98, American Spc B. 22, Do. Spc B. 94, Do. 2pc H. 98, American Spc B. 22, Do. Spc L. 99, American Spc B. 20, Do. 2pc H. 98, American Spc B. 2pc B. 2pc

Telecom advanced

Drew, but also by revived speculation that a bid could be imminent for Racal Electronics Maxwell Communications

NEW HIGHS AND LOWS FOR 1991

was squeezed 13 to 831p.

attention to the whole sector.

unexciting by recent standards. Data from the London Stock Exchange shows that on Monday retail interest in UK equities fell to 804m, the first session for some time in which the retail total had fallen below UK economic news contin-

Seaq volume of 477.6m shares, while marginally better

ned to discourage the equity market which has turned less confident on the near term outlook since the beginning of the second quarter of the year. The March Public Sector Borrowing Requirement of £3.1bn, announced yesterday, was higher than expected in the City of London. Today will bring the latest numbers on UK unemployment and industrial production. Further con-

prior to the latter's demerger of Telecom, expected this sum-

Talk of a bid from Cable &

Wireless, on its own or in conjuction with Mannesman and

Hutchison Whampoa, has been

in the market for some time. UBS said Racal Telecom was its only buy recommendation

in UK telecoms, describing it as the premier play on long term growth in mobile telecoms. Telecom closed 12 up at

393p and Electronics 81/2 higher

at 241½p. GEC, restrained by yet more

profits downgrades - Smith New Court was the latest -could only manage a 3 gain to

205p. Booker rose 11 to 480p after it surprised the market

by announcing that it had sold

two subsidiaries, Holland & Barrett and Kingswood, to

Lloyds Chemists for £55m. Analysts said the deal would reduce Booker's gearing by 20

points to 85 per cent. Mr Carl Short of Nomura increased his

next year's Booker forecast by

£1m to £1141m, welcoming the

news as "a good deal for Booker". Lloyds rose 3 to 278p

£73.8m rights issue prevented a

larger advance.
Food specialists said Booker

may announce a further small

disposal this morning to Albert Fisher. Fisher eased a penny to

120p ahead of its interim results today. Profits of 244m

against £19.9m last time are

First quarter new business figures from Legal & General were described as disappoint

ing by the market and the shares, additionally unsettled

by a UBS Philips & Drew

Ropher, Do. A. Russell (A), Smithkiline Bohns. A. Do. Equity Units, Stockhola, Warner Howard, Whensell, Nederland, C. B. Britannic, House, Lincoln Nell, Willis Corroon, LESURE (11) Alfours, Cantral Tiv, First Leis, Ha-Tee, Metro Radio, Cornere Abroad, Do. Bap Pri., Radio Cale A. Sock, 171, Stantey, StOTORS of Perry, Sanderson M. E., NEUSPARS of Perry, Sanderson M. E., NEUSPARS of D. Johnston Press, Trinky, PAPERS of CA, Odveston Press, Trinky, PAPERS of CA, Odveston Press, TRINET SOCK, Partiand A, TRANSPORT (S) BAA, Interfirk Express, Thibet & Britsen, TRUSTES (S) Partiand, D. S. Ballie Gifford Japen, Cons. Verbure, Derby Inc., Outsellin Worldwide, Exmoor Doal Inc., F & C Smaller, First Tokyo Index, Ping, Asser, Firsg, Japanese, Fing, Mery, Gent, Gent, Cons. Sppd. Pri. Gressrifter Wirnis, Haw Per Bros., Fred, Whrist, Kaysbona, M. & Dual Inc., Do. 2nd Dual Inc., Martin Currie Pac., De. Wrotz, Moorpate, Overseas, Pac. Assets Wirnis, Moorpate, Overseas, Pac. Assets Wirnis, Strate, Tr. Tech, Sppd. Pri. Do. Zero Dippl. Pri. Str. Borneo, Mobil, New Lossion, Plate, New Lossion, Plate, New Lossion, Park, Borneo, Mobil, New Lossion, Ping., Level West, Ping., 1994.

Southert Pac., Yelleman - Southert Pac., Yelleman - Southert Lord (72).

BANGS (7) 458C., STORES (1) Under (F).

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Colle Disney, Richmond, 1882S (3)

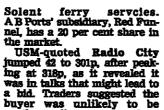
month in UK manufactured goods also underlined concern in the market over domestic inflationary pressures.

At Nomura Research Institute, which has been notably bullish on UK equities, the eco-nomics team yesterday warned that "any further interest rate cuts will have to be reversed over the course of the next ear". It expects the fall in UK year". It expects the ian in on-inflation to be reversed later this year and that sterling could weaken by the end of 1991. "Indeed, after falling to 11 per cent in the summer, we expect base rates to return to 12 per cent by December."

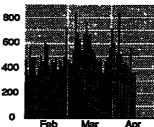
At an investment strategy Mr Roger Palmer of Kleinwort Benson, the UK merchant bank, reiterated the firm's fore-cast that the Footsie will reach

believes that Wall Street will be an important factor, although he also predicts an upturn in UK corporate earnings in the autumn, followed

by real growth of earnings and dividends through 1992. Yesterday's gain in the Footsie Index reflected strong gains among Wall Street-influenced stocks, with BAT Industries. Reckitt & Colman and Renters all to the fore. Oil shares remained firm but a less certain trend in crude prices coun terbalanced the effects of Wall Street's strength. Stock shortages inspired sharp gains In the banking sector National Westminster provided a strong feature at the close, dispelling some earlier nervousness regarding the result from the US arm of the bank.



Equity Shares Traded



Corporation (MCC) added 6 at 236p in response to the publication of the prospectus for the flotation of Mirror Group Newspapers (MGN). MCC and MGN are both controlled by Mr

A newspaper report revived talk that MB-Caradon, the

234p.

Bid speculation took hold in Caird, the waste managemen company, and the shares rose ? more to 72p. Severn Trent Water is a major shareholder after allowing its offer to lanse last December and must agree terms with Caird before it can return within the statutory 12 months required by Takeover Panel rules. Several main board directors of Caird announced further share purchases on Tuesday.

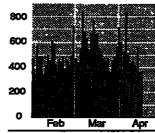
Specialist engineer EIS Copymore 7 to 40p.

BAA added 16 to 444p follow-

ing comments by Sir Norman Payne, the chairman, that air-

FT-A All-Share Index

Turnover by volume (million)



Robert Maxwell.

building products and printing group, was on the verge of selling its 25 per cent stake in CMB Packaging. Mr Richard Rae at Hoare Govett said that the talked of price of \$300m was in line with expectations and would give Caradon £100m net cash. Caradon gained 12 to

Group rose to a 1991 high of 330p, up 8%, on the good results and a positive state-ment which outweighed the call for fresh funds of £18.3m. A six-fold increase in annual profits and an encouraging view on current trading lifted

rayne, the chairman, that an-line passenger traffic is almost back to pre-war levels. A B Ports was up a penny at 267p despite late news the Monopolies and Mergers Com-mission is to investigate cross-

and Mr Tim Gatland, manager, technical division. Mr David

together with Mr Colin West,

previously deputy chairman of Micro Focus.

Thomson, of SYNTECH venture capital which assisted in the buy-out, becomes a

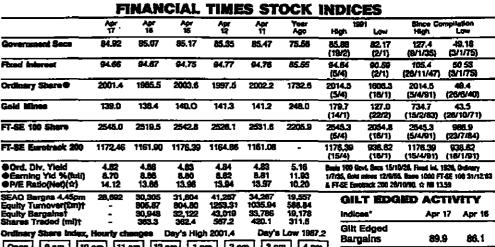
a bid. Traders suggested the buyer was unlikely to be nother radio company, given that the sector's advertising revenue has been hard hit by the recession.

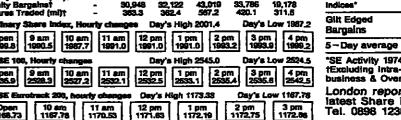
Two quoted holiday tour Strucezed higher in response to reports of record levels of bookings. Airtours rose 14 to 402p and Owners Abroad firmed 6

Ivory & Sime, the Edin-burgh-based fund management group, bounced 8 to 123p as investors scented increased business from the acquisition of fellow fund group Argosy Asset Management. The latter had been facing uncertainty since it lost management of the Merchant Navy Officers' Pension Fund last month.

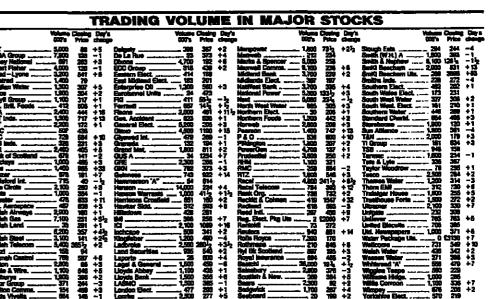
Support of investment trust Berry Starquest also increased. Dealers became wary, having seen buying recently from brokers not normally associated with investment in the sector, and speculation arose of Berry perhaps reporting some other development with the annual results, due tommorow. The shares rose 5 to 141p.

■ Other Market statistics, including the FT-Actuaries share index, Page 23





"SE Activity 1974. London report and



EQUITY FUTURES AND OPTIONS TRADING

LONDON derivatives traders were once again caught out by the strength of US shares and by the close of trading there were signs of a squeeze developing in the cash and futures markets.

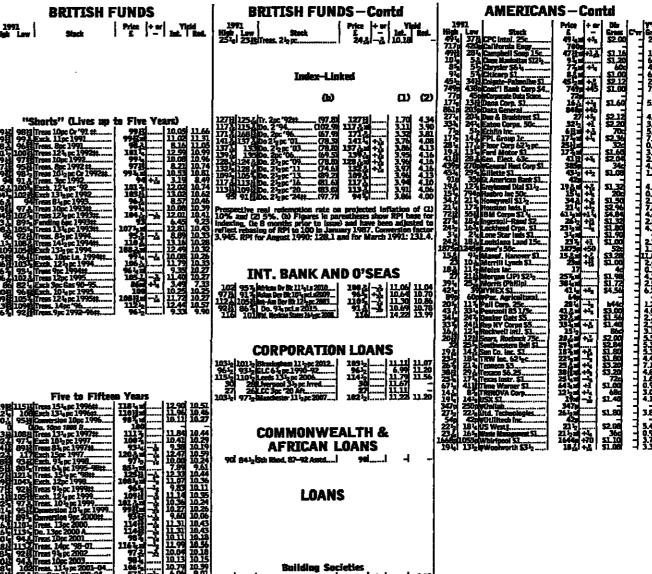
June FT-SE futures got off to strong start as locals who had carried a short position overnight were forced to cover their books following the large gains in the previous session on Wall Street But doubts about the ability

of US shares to continue to rally prompted a setback in futures, which traded for much of the morning below the 30 noint fair value premium to the spot index.

Instead, it was the cash market which led the way, absorbing the selling pressure and moved towards its all-time high. A squeeze developed in the futures market just before the close, which gave a boost to the stock market. June FT-SE contract closed at 2,582, up 33 points on the day, while its premium to the spot index expanded to 39 points against 30 the previous

traded as one broker crossed a large block of June 700 calls. But options specialists were surprised by the 7,474 lot turn-over, equivalent to 7.4m shares and double activity in the underlying securities. Hanson August 240 calls and Grand Met April calls were also busy.

LONDON SHARE SERVICE



APPOINTMENTS

Barclays Property Holdings

■ Following the formation of BARCLAYS PROPERTY HOLDINGS to manage the bank's property portfolio, Mr David Turner has been appointed managing director, Mr Warwick Isle, deputy managing director; Mr Philip Currie, finance director, Mr Ian Myers, director, facilities; Mr Don Collins, director, technical services; Mr Christopher Davies, director, property management; Mr Peter Donovan, director, property development; Mr Malcolm Griffith and Mr Mike Mulholland, regional manager and director, professional services division; and Mr Peter Thompson, a director.

BRITISH RAIL's Network SouthEast has appointed Mr David Walker as marketing manager, commercial, GB

managing director of PROLIFIC GROUP, part of Hamla Holdings (UK), becomes temporary chief executive of Prolific Life & Pensions,

succeeding Mr Don Shore who is joining Royal Life Holdings as assistant managing director. Prolific Financial Services has promoted Mr Henry McCulloch to managing director from operations director.

Nursin Pescock, Shoprin, Watton Foods, Hortis. S (7) City Centre Reat, Matter & Philip. HOTELS (7) City Centre Reat, Matter Attall. S (22) Amer Free A. B.H. Prop., Sepalat. Shushird Toya, Bowster, Br. Asrospass. Prt. Crusta, Dalmier-Basz, Dasphin, EDC, Bgs. Gramplar, Haleand Mycomed S, Kalon, Lowrici, Low & Bonter, MS-Caradon, Dt. Prt. Mf. Labas, Manpower, Nove Nordisk B, Pilkington, Portmetrion Potte. RCC.

ARCADIAN
INTERNATIONAL has appointed Mr Grahame Sewell as finance director. He was finance director, international division, Reebok International.

■ Ms Nicola Meaden has become managing director of TASS ASSET MANAGEMENT, derivative portfolio

■ WALLACE EVANS, Welsh Water's engineering and environmental subsidiary, has appointed Mr Tim Wade as managing director. He was executive chairman of Wade and Jogg Construction from 1982, and was previously managing director of Wade Adams Construction.

Sir Robin Duthie has been appointed a non-executive director of CHARTERHOUSE, merchant banking division of the Royal Bank of Scotland

A.F. BUDGE (BUILDING), Leeds, has appointed Mr Allan Dobson as marketing director.

Mr Stan Jones has been promoted to marketing director of GULF OIL (GREAT BRITAIN), a subsidiary of Chevron Corporation, San Franciso, from May 1. He is manager, retail marketing, and succeeds Mr Mott Groom who has taken early retirement to pursue other interests



Mr Michael Toh (pictured) has been appointed director, group business development, and chief financial officer, at SCITEC COMMUNICATIONS SYSTEMS (EUROPE), Windsor. He was group finance director, Rockfort Group.

WARCO AUTOMOTIVE PRODUCTS GROUP has promoted Mr Kric Nutter to vice president responsible for UK operations. He retains his post as general manager, UK operations in Europe.

SOFTWRIGHT SYSTEMS,

management and staff from Micro Focus, has appointed as directors Mr Paul Frew,

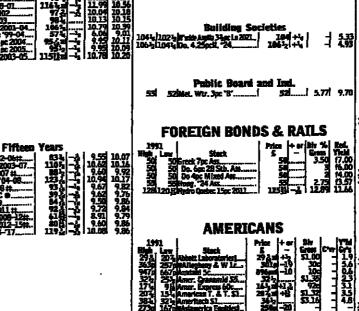
manager, application division,

a company bought out by

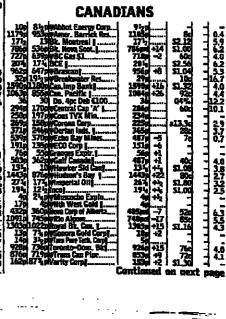
■ CRAY ELECTRONICS HOLDINGS has appointed Mr Ray Piggott as chairman of its cabling subsidiary J.O. Grant & Taylor (London). He remains chief executive of Craycom.



CONTINENTAL BANK London, has appointed Ms Alexandra McLeod (pictured) as managing director, sales and distribution. She created and manages Continental's LDC asset trading group, and now assumes responsibility for the bank's European asset brokerage and distribution

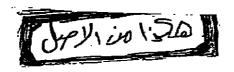


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FINANCIAL TIMES THURSDAY APRIL 18 1991 Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help deak on 071-925-2128 LONDON SHARE SERVICE MOTORS, AIRCRAFT TRADES PROPERTY - Centd INVESTMENT TRUST -- Contd INVESTMENT TRUST - Contd MINES-Contd 91 Less Stock Price - Net Cyrich Pfg S51, DAF N V F5. S51 OTL AND GAS OIL AN

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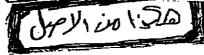
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and sterling rally

policy.

from 64.5.

but Mr Yasushi Mieno, the cen-

change in Japanese monetary

lower Japanese rates pushed the D-Mark up against the yen.

The German currency rose to Y81.50 from Y80.95 in London.

DM1.6725 from DM1.6650; to Y136.35 from Y134.80; to SFr1.4270 from SFr1.4175; and

to FFr5.6550 from FFr5.6275. The dollar's index rose to 64.6

Sterling eased against the

stronger dollar, but was other-

The dollar held in a tight

THE DOLLAR and sterling rallied in subdued foreign exchange trading yesterday. Against a confused interest rate background, the dollar moved higher as traders squared positions ahead of today's German Bundesbank council meeting and looked for further evidence about the timing of any cuts in US and Japa-

nese rates.
US trade figures for February will be published today and are expected to show a smaller deficit than January's \$7bn, with some economists looking for a trade gap of less than \$6bn. If this proves correct it would help to underpin the dollar, but would be regarded as largely historic and unlikely to clarify the timing of any US

move out of recession. Attention has focused on interest rate trends and a pos-sible rise in German rates at a time when the US and Japan may be about to ease. The Federal Reserve did not

intervene on the New York money market yesterday. There had been some speculation that the Fed would add liquidity, to offset pressure at the end of a two-week maintenance period, but the authorities stayed out of the market as Federal funds traded at the ssumed target of 6 per cent. Speculation has increased

\$ IN NEW YORK

Apr.17	العاد	ž į		Previous Close		
E Spot	1.7825-1. 0.86-0. 2.47-2. 7.50-7.	84pm 45mm	0.2	180-1.7890 91-0.89pm 50-2.48pm 56-7.46pm		
Forward precisions and discounts apply to the US dollar STERLING INDEX						
		Apr.	17	Previous		
8.30 am		63.0	•	93 1		

CURRENCY MOVEMENTS 92.9 64.6 104.6 110.5 117.0 112.0 113.3 102.8 99.2 135.2

CORRERCT RATES							
Apr 1,7	Bank # rate %	Special * Orawing Rights	European † Correacy Unit				
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Bank rate re	ers to ce	ntral back disc					

OTHER CURRENCIES							
Apr 17	£	S					
Anstralia Brazil Finland Greece Hong Koog Iran Korea(Sth)	319.40 - 325.80 13.9085 - 13.9720 120.70 1289 15 - 1309.95	1.2825 - 1.2835 259.800 - 260.100 3.91.90 - 3.9220 178.50 - 182.10 7.7885 - 7.7905 67.00 723.10 - 728.90					
Kinsal Limenbourg Malaysia Manaysia Manaysia Manaysia Manaysia Sandi Ar Sangapore S. At (Cm) S. At (Fn) T. awan U. A. E. S. Callion rate	N/A 60.90 - 61.00 4 8700 - 4.8780 5347 40 - 5350.90 3.0180 - 3.0230 6.6730 - 6.7370 3.1220 - 3.1290 4.8455 - 4.875 6.5350 - 6.5480	N/A 34.15 - 34.25 2 7760 - 2.7790 2792.00 - 3002.00 1.68790 - 1.6909 3.7490 - 3.7510 1.7450 - 1.7480 2.7160 - 2.7190 3.2575 - 3.3115 27.25 - 27.30 3.6720 - 3.6740					

MONEY MARKETS

INTEREST RATES had a slightly softer tone in London

London rates ease hands, repayment of late assistance and a take-up of Treasury bills drained £145m,

with a rise in the note circulation absorbing £75m and

bank balances below target £105m. These outweighed

singney solver tone in London yesterday, with news of a big-ger than expected March UK public sector borrowing requirement of £3.1bn having little impact. A further decline exchequer transactions adding £75m to liquidity.

In Frankfurt call money eased to 8.80 from 8.85 per cent in bank base rates is expec-ted, but not in the immediate June short sterling futures continued to discount a cash after the Bundesbank added a net DM800m at this week's securities repurchase agreement tender. The central bank accepted bids totalling three-month interbank rate of slightly less than 11% per cent at delivery. In quiet trading on Liffe the contract opened a lit-tle higher at 88.68 and finished DM25.9bn at a two-tranche tender, offsetting expiring pacts of DM25.lbn. It provided DM16.8bn of DM28-day funds at a fixed rate of 8.60 per cent and at 88.67 compared with 88.66 DM9.1bn of 63-day money at variable bid rates, mostly 8.90

per cent.

UK clearing bank hase leading rate 12 per cent from April 12, 1991

On the cash market three-month interbank eased to 11%-11% from 11最-11程 per cent, while 12-month money fell to 11%-11% from 11%-11% per cent. The Bank of England

initially forecast a money market credit shortage of £250m, but revised this to easom at noon. The authorities did not operate in the market until the

afternoon, when help was given via the purchase of 2307m bank bills in band 2 at 11% per cent.
Bills maturing in official Credit policy was tightened a notch with a rise in the fixed rate at last week's securities repurchase agreement, but there has been no similar move

Tax payments will keep credit conditions tight in the

immediate future, but this will

be partly offset by redemptions

and interest payments on

government paper.

The Bundesbank does not plan to hold a press conference after today's regular council

meeting, and sentiment in

Frankfurt suggested that a rise in official interest rates is

unlikely, despite the recent

wise firm. It stayed the second strongest member of the Eurothis week that the Bank of Japan intends to nudge short-term interest rates lower, tral bank governor, said yester-day that there has been no

strongest member of the European exchange rate mechanism, supported by lack of pressure for any forther cut in UK bank base rates.

The pound fell 65 points to \$1.7820, but rose to DM2.9800 from DM2.9775; to FFT10.0775 from FFT10.0650; to SFT24.3426 Nervousness ahead of today's Bundesbank council meeting and rumours about from SFr2.5350; and to Y243.00 from Y241.00. Its index was unchanged throughout the day

at \$2.9.

The Spanish peseta was strong, at the top of the ERM.

Tuesday's news that Spain has scrapped nearly all exchange controls, allowing residents to open foreign currency accounts while lifting the limits on lending pesets to non-residents. trading range but gained ground against European cur-rencies and the yen. At the London close it had climbed to ing pesetas to non-residents, falled to reduce demand for the currency. High interest rates in Madrid, and the failure of the Bank of Spain to ease its monetary stance, kept upward processors on the grantous. pressure on the currency.

	AR SPOT	- FORWAI	ed again	ST	THE DOL	LAR
Apr 17	Day's	Clase	One month	% pa	Titree months	0.2
Kr. elandt	34.15 - 34.25 6.3675 - 6.3970 1.4600 - 1.6730 144.80 - 1.45.16 102.50 - 103.10 1232.00 - 1240.50 5.6185 - 5.6675 5.9950 - 6.0300 134.70 - 134.40 11.6910 - 11.7500	1.7815 1.7825 1.6005 1.6015 1.1500 1.510 1.8220 1.8510 31.15 34.25 6.3750 6.3800 1.6720 1.6730 1.44.90 1.46.00 1.02.95 1.03.05 1.234.75 1.240.25 5.6625 5.6675 5.6625 5.6675 5.6625 6.025 136.30 136.40 11.7200 11.7250	0.88-0.84cpm 0.52-0.47cpm 0.34-0.37cfin 0.48-0.50cilis 8.00-10.00cilis 1.93-2.25credis 58-65cfis 570-6.20listofis 2.20-2.55credis 1.54-1.59cfis 0.22-0.25cfis 0.22-0.25cfis 0.22-0.25cfis 0.23-0.33cfis 0.23-0.33cfis 0.23-0.33cfis	577 577 5712 509 529 54 529 54 529 54 529 54 52 54 52 54 52 54 52 54 54 54 54 54 54 54 54 54 54 54 54 54	2.47-2.44mm 1.50-1.48mm 0.94-0.94x 1.49-1.45mx 2.400-2.60dm 5.50-4.10dm 1.23-1.25dm 1.23-1.25dm 1.50-1.75dm 4.50-1.75dm 4.50-4.40dm 0.77-0.60dm 0.78-0.63dm 0.78-0	552 436 436 436 436 436 436 436 436 436 436
mmercial i	rates taken towards t niums and discounts	he end of London tra apply to the US dollar	Sing. ? UK, fretand r and not to the ind	end ECU Majori d	are quoted in US our	ering.
Apr 17	Day's spread	Clase	One month	% 12	Tierce montils	% pa
eads therlands.	1.7815 - 1.7890 2.0475 - 2.0545 3.3500 - 3.3600	1.7815 - 1.7825 2.0515 - 2.0525 3.3500 - 3.3500	0.86-0.84cpm 0.44-0.36cpm 1-5-1cpm	5.72 2.34 2.46	2.47-2.44pm 1.22-1.04pm 21 ₂ -1.3-pm	5.51 2.25 2.38

Dentark 11.3566 12.111	3 - 11.6275 11.3 5 - 11.75 11.3 5 - 29.75 2.9 6 - 299.75 28 6 - 184.35 18:3 6 - 184.35 18:3 6 - 184.95 18:3 7 - 184.95	1135 - 1 1145 1775 - 2 9825 115 - 2 9825 135 - 183.65 125 - 2210.25 125 - 11 5625 1725 - 10.0825 125 - 10.7325 130 - 20.30 1375 - 25475 420 - 1,403	16-14cpm 2 1-1-1-15cpm 2-1-15cpm 2-3-15cpm 2-3-3cpm 2-3-3cmi 11-1-15cpm 2-1-15cpm pa-1-creils 2-1-15cpm pa-1-creils 2-1-15cpm 52-4-15cpm 53-4-15cpm 53-4-15cpm	3.15 1.89 0.42 -2.06 0.27 -0.14 3.3 2.28 3.3 2.28 141 3.24 2.54 0.8	67-78dis 1gan-par 13-33-pas 14-57-par 14-57-par 14-13-pas 1-12-pas 2-12-pas 2-12-pas 9-0.78-pas	2.46 1.89 1.62 2.52 -1.42 -1.58 0.09 1.41 -0.61 2.52 3.24 2.32
Commercial rates take 7.53-7.43pm EMS 1	·	<u>-</u>	RENCY L			Month
	Ece Central Rates	Carrency Amounts Against Ecu Apr 17	% Change from Control Rate	% Spread vs Weakest Corneacy	Divergen Indicate	,
paeish Peseta	133.631	127.299	-4.74	613	82	— I

EURO-CURRENCY INTEREST RATES										
Apr 17	Short term	7 Days sotice	Goe Month	Three Months	Six 	Gee Year				
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Yen per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100. FT LONDON INTERBANK FIXING (11.00 a.m. Apr.17) 3 months US dollars bld 6à offer 6å The flatbuy rates are the artifacetic means requeled to the nearest one-distancts, of the bid and offered rates for \$10m quoted to the narries by five reference legisks at 11.00 a.m. each working day. The backs are National Westminster Back, Back of Tokyo, Destarbe Back, Banger National de Paris and Morgan Genancy Trest.

		HONE	Y RAT	'E\$		
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Frankfurt Paris Zorich Antistarian Tokyo Millan Smassels	8.75-8.85 91-92 73-85 850-86 86-83 113-113 875-83 84-84	91, 91, 81, 81, 895-9.00 82, 82, 113-113	8.90-9.05	8.95-9.15 91-91 81-85 913-918 78-78 111-12 91-91 104-103	9.05-9.25 10-10-1	9.00 9.25 - - -
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Treasury Bills (sell); one-month 11½, per cent; three months 11½ per cent; six months 10½ per cent; Bank Bills (sell); one-month 11½ per cent; three months 11½ per cent; Treasury Bills; Average tender rate of discount 11.2351 p.c. ECGD Flored Rate Sterling Export Finance. Make up day March 25, 1991. Aspeed rates for period Agent 23,1991 to March 25, 1991. Sentence 11.352 p.c., Schemes II & III: 13.71 p.c. Reference rate for period March 1,1991 to March 25, 1991. Scheme Kdv: 12.472 p.c. Local Authority and Finance Rouses Sente days notice to their seven days finance Rouses Base Rate 13 from April 1, 1991: Sank Deposit Rates for suces at seven days notice 4 per cent. Centricates of Tax Deposit Series 50; Deposit S100,000 and over held under one months 8½ per cent; one-three months 11 per cent; three-six months 10½ per cent; six-sine months 10 per cent; and the series deposit 15,1991. Deposits withdrawn for cash 5 per cent; Under £100,000 8½ per cent from April 15,1991. Deposits withdrawn for cash 5 per cent.

FINANCIAL FUTURES AND OPTIONS LIFFE LONG GELT FUTURES (

CHICAGO

U.S. THEASURY BOURS ICET) \$100,000 32pts of 100%

SWISS FRANC (MIN) SF: 125,000 S per SF:

ECU BOARD (MATUR) Are 16

Adam & Company Allied Trest Bank AIB Bank

Henry Austracter
 B & C Merchant Bank
 Bank of Baroda
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Bank Credit & Comer Bank of Cyprus Bank of Ireland

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Banque Beige Ltd . Barclays Bank

Benchmark Bank

Brit Bk of Mid East

97-65 96-13 95-26 95-97

93-26

93-26

94.37 94.23 93.85

10 YEAR 10% HETTENAL FRENCH BOND (MATTE) FUTURES Am 16

1818.5 1831.0 1824.0 1850.5

105.90 105.86 -0.10 105.80 105.78 -0.04 1,374 Total Open Interest 6,379

Open Int. 111,178 28,436 Estimated volume 28,823 Yotal Open Interest 295,383

221

BASE LENDING RATES

Co-operative Bank Costis & Co
Cypres Popular Bir
Dumbar Bank PLL

Robert Fleming & Co. Robert Fraser & Ptors. ... Girobank

Equatorial Bank pk 12½ Exeter Bank Limited 12½ Financial & Gen. Bank 12 First Rational Bank Pit ... 15

9-24 9-31 9-12 9-25 9-30 92-10 93-15

94-10 93-28

LONDON (LIFFE)

Estimated volume 17343 (1851) Previous day's open let, 30516 (

88.64 89.35 89.55 89.53 89.53 89.53 89.23

Estimated volume 17601 (17579) Presion day's open Int., 101068 (High 90.67 90.86 Estimated referee 111, (299) Previous day's open let, 25,33 (2396)

Estimated volume 5026 (5489) Previous day's open let, 25446 (24820)

High 91.% 92.54 92.78 93.10 Extinuited volume 1668 (2013) Previous day's open Int. 15203 (14663)

FT FUNEIGH EXCHANGE MATES 1-min 3-min 6-min 12-min 17735 17575 17575 17572 DRIG-STEDILING Se per £ Latest High 1.7706 1.7742 1.7506 1.7506 1.7368

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Meghraj Bank Lid 12 City Merchants Bank Cyclestate Bank Financial Information Service on Japanese Corporate Issuers

MIKUNI'S CREDIT RATINGS on about 4,600 bond issues and about 1,200 short-term notes

, Millurin & Co., Ltd. Des-Ichi Mori Bullding 12-1, Niehi-Shimbeshi 1-chome Minato-ku, Tokyo 105, Japan or Pac 03-360s-2465 | Please send further information

OPTIONS HOTLINE 0836 405460

OPTIONS COMMENTARY

TELEPHONE: 071-828 7233 AFBD MEMBER FTSE 100 WALL STREET

Apr. 2550/2560 -11 Apr. 2988/3000 +10

Jun. 2575/2585 -11 Jun. 2994/3006 +10 WALL STREET 5pm Prices. Change from previous 9pm close HOW WELL DID YOU JUDGE THE MARKET?

Our 3pm Update now includes:

CAL INVESTMENTS LIMITED INVESTMENT MANAGEMENT IN POREIGN EXCHANGE

AND FINANCIAL FUTURES

CALL PAUL GLEESON ON TEL: 071 789 2238 FAX: 071 799 1321

MONEY MARKET FUNDS

Money Market Trust Funds

Co Ltd

Money Market **Bank Accounts**

Met CAR Int Cr 7 50 10 38 Ge 8 25 11 46 Ge 11.60

LIFFE SCHOLFUTURES OPTIONS DAZSO,000 points of 100%

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Standard Chartered TSB

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Courts & Co 8.578 Abbry Gains, in Abbry 5t, Reside HIDA 52 500+ 112.15 Tyntali & Co Ltd. 29-33 Priesss Victoria

JOTTER PAD

CROSSWORD

No.7,521 Set by VIXEN

ACROSS 1 The lines of many travelling

around (8)
5 Like an American general quietly slumbering (6)
9 See about dilatory dunderhead with much pleasure! 10 In the matter of taxation a

German can be an ass (6)
12 Veronica's in good shape 12 Veronica's in good snape after race (9) 13 Worked and played (5) 14 In the church there's a direction about parking (4)

16 Cuts out cheats (7)
19 The decoration so often looks wrong (7)
21 A tie, light in days gone by

(4) 24 Call up the first woman outside right (5)
25 A receptacle on certain occasions (9)
27 Relative given silver and

brown backed note (6)
28 Plant discovered by an island circumnavigator (8)
29 Distinction bringing unexpected result (6)

pected result (6)
30 A sticker for a preservationist group admitting the 500
present (8) DOWN

1 Here's a wrinkle when about to go into action (6)

2 A quarter scoffed, being tidy

(6)
3 The mountain nymph setting love above study (5)
4 Former official receiving £1

6 Take issue about a stein get-ting broken - it's a scandal (9)
7 Not now in the minority (8)
8 Bliss or despair, a moving display (8)

11 The guy calling for beer - cold (4) coid (4)

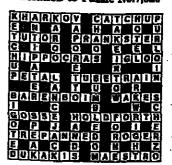
15 He may well demonstrate in favour of an investigator (9)

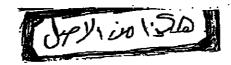
17 Behind everybody else, despite every consideration (5.3)

18 A good man – exceptionally sound – blows one's mind! 20 Delightful as a holiday

resort (4)
21 The crazy lady ran to get a length of cord (7)
22 Fix commission (6)

23 Stop men with guns backing up others (6) 26 Sum up the French muddle Solution to Puzzle No.7,520





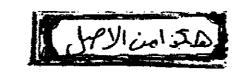
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MONTREAL

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FINANCIAL TIMES THURSDAY APRIL 18 1991 **WORLD STOCK MARKETS** April 17 CANADA -70 +35 -60 +65 -240 +221 -45 -221 -45 -50 April 17 586 1.078 1.07 1,125 +10 1,125 Constreental AC DLW Dalmier-Beitz Decisel (Fr? Decisel (Fr. Decisel (F TORONTO 2000 Denison A 66 65 70 20200 Denison \$19¹2 19¹4 19¹8 1200 Denison Txt \$7¹4 7¹8 7¹8 25300 Denison Txt \$9¹4 6²8 9¹4 15100 Du Pont A 0532 31¹2 31¹2 \$15 \(\) 15 \(\) 15 \(\) 15 \(\) 15 \(\) 15 \(\) 15 \(\) 16 \(\) 16 \(\) 16 \(\) 16 \(\) 16 \(\) 16 \(\) 16 \(\) 25 \(\) 25 \(\) 222 \(\) 222 \(\) 222 \(\) 222 \(\) 222 \(\) 222 \(\) 222 \ BELSTUM/LUXEN BOURS Agril 17 ACEC-Usion Min. Arbet BBI. Bank bit a Lix Cobepa Cobepa Cobepa Cobepa Cobepa Cobepa Cobepa Electrabel Electrabe Credit Nationale Daniart ... Docks de France Docks de France Dolffus Mieg Cie EBF ... Eaux Cie Geni Ecco Eif Aquitaine Eif Aquitaine Eif Aquitaine Lies ... Urdafrance Lirocom + or -+0.60 +15 Hollad Beton Hoopovers Hunter Douclas HC Calland Int Calland Int Mederland Int Mederland Int Mederland New Mediloyd Nijverd-Ten Cate Mediloyd Cor V Grint Commercer (Van) Pathoes +0.70 +0.30 +2.30 +0.20 11200 FP1 Lad u88-1 81, 85, 500 Flanking 514 135 135 135 101100 Fix Hann A 8101, 1015 1015 102 200 Fortia \$221, 222, 223, 3000 For Seesa \$16 134 132 1712 1712 ֕ö 364 di 777 358 89 1967 +0.50 +2.70 -0.40 **ŚWITZEKLAND** .670 11.150 7.2250 834 4.640 8.250 8 +5 +5 +1.50 \$5¹2 290 121 1315¹4 \$10¹4 \$17 672 514 290 117 157 97 17 78 5½ 290 121 16¼ 10¼ -10 +4 +4 +4 +4 +38 From Lyonnaise From Cet Any From Cet Any From Cet Any Grid Cettare Geophysique Hachette Havas Insun de France Insunder France 1700 Oser Corp t S27, 834, 498300 Oserson A S335, 323, 324, 34500 PWA Corp E31, 65, 300 Penneur let 50 50 3000 Penneur let 50 50 3000 Penneur let 50 50 1000 Penneur let 50 1000 Penne 300 HarrieSt A 3100 Hawker Ski 7500 Hees Intf 15400 Heele Gold 1800 Hollinger 47790 Horstsam 100 Hudsbykks 13900 Holssonster 5 to 28 18 to 12 to 11 to 5 to 29 to -la +la +4 480000 CAE Ind 11300 Cambior 13700 Cambridge 135500 Chell Res 135500 Chell Res 135500 Cambridge 140000 Campiss Cp 140700 Can Pau 140700 Can Pau 140700 Can Pau 140700 Can Usi S 400 Can Usi S 400 Can Usi S 400 Can Usi S 4500 Car S 1500 Car S 15 ż 82200 imasco \$26¹s 27⁷s 27⁷s 58200 imp Oil A \$65¹s 55¹s 65¹s 2246000 inco u540¹s 35¹s 40¹s 2800 impringre 547¹s 47 47 1100 invest Grp \$32¹s 32¹s 32¹s pril 17 Agerá 17 Alcer A Free Bergesen A Christiana Br Free Des anns the Free Des anns the Free Des anns the Free Bustons the Free Bustons the Free Bustons the A Free Norsk Data A Norsk Hydru Norske Stop A Free Crista Borres Free Saga Ret A Free Saga Ret A Free Saga Ret A Free Saga Ret A Free Stangen G MA Uniter Stop A Free Uniter Stop A Free Uniter Stop Sovebrand Free Sooril B Uniter Stop Sv Vard AS A \$8 ½ \$7 ½ \$16 \$8 ½ \$16 ½ \$85 \$55 \$55 \$1527 ½ 81s 712 157s 812 161s 55 27 73: 15% 63: 163: 55: 28% Parigem Hid Pirgili Richemont Roche (Br) Roche (Br) Roche (Gemund Sandon (Br) Surielliance (Br) Swissair Swissa +L April 17 + er --20 INDICES + = -April 17 2999.75 03471903 95.51 (9/2/87) 1532.01 5/9/893 236.23 (2/1/90) 41.22 207(32) 54.99 1/10/81) 12.32 807/32) 10.50 68/4/32) 1143.51 1123.24 1128.88 1121.12 SOUTH AFRICA 220.89 218.81 218.18 217.30 Utilities Agril 17 AECI AECI AIlied Tech Anglo Am Coal Anglo Am Corp Anglo Am Gold Buffels CNA Galfo De Beers/Cestessay Deelforaal Gold Driefontelm East Rand Gold Elandsrand Gold First Nat Bank Fire State Cos Geld Gescor Gold Fields SA Bartess 14.25 86 105 101 200 40.25 +2 311.49 (9/1) 364.90 (9/1) 21.96 (9/1) 387.62 (16/4/91) 456.93 (16/4/91) 35.24 (9/10/89) April 17 #252 #452 #450 #170 +1 -1 +2 +2 +0.50 -2 -3 +1.50 GERMANY FAZ Akties G1/12/58 County-bank G1/12/53 DAX G0/12/87) Fernazi Fia Flat Flat Flat Flat Flat Friv Flatis Fondlaria Generali Assicur Stardini Fl Priv talcable talcable +0.75 -0.10 +0.25 +0.35 +0.25 -0.15 21.17 (16/4/91) (25/4/42) 397.08 29.31 (10/10/89) (9/12/72) 506.75 54.87 (16/4/91) (31/10/72) 170,97 (9/1) 296,72 (14/1) 325,75 (14/1) Hang Seng Barts (33,17)640 RNELANCO ISEQ Overall (4/1,085) Gold Pietes SA. Hartebeest Highwid Steel ... SCOR Klaress Gold Klaress Gold Libason Gold Merion April 17 Bm. + sr 21130 +3.40 828 -1 853 +8 553 +8 573 +20.50 837 -3 785 +2.50 837 +3 837 -3 1250 +3.90 223 +1 558 +7.50 374r +1.50 3750 +0.50 412 -1 119.50 +0.50 412 -30 3.53 Apr.10 year ago (approx.) April 17 2.84 18.27 3.04 15.13 NEW YORK ACTIVE STOCKS TRADING ACTIVITY +1.50 Saderwerk Sayer Sayer-Hypo SalW (Br) Sayer Vereinsbk Belerstorf Serliner Kraft SHF Sank Silfing Berg Scomn Boreri SIP Saffa A Salpen Sirti Spa SMI SALB BPD STET Too Assicur Troo Franço Unicem +0.10 ---+0.25 Apr.16 Apr.15 Apr.12 RJ Matrice Am T & T Pullip Morris Laidine 8 Citicorp ADV Micro jibid 124 374 715 134 164 137 ASSTRALIA (confirmed) JAPAN +0.6564 +0.664 + - 1.760 - 1.76 CANADA TORONTO 출告방: 추출급방착: 남: 추추ሺ참추축흡출소충소농소농소농소수축사람스라추; 엄청음 Metals & Minerals Composite 3147.92 3120.02 3123.67 3116.87 2539.73 3516.43 3509.39 3504.84 教育・教養を持ているのであり、教・人はなど教育を教育、教養を存むし、生物 **POLAND** TOKYO - Most Active Sto Clesing Prices 910 1,550 445 489 3,000 Stocks Traded 12.6m 8.7m 6.9m 4.9m 4.9m -10 -30 -14 +10 +50 -21 +20 +20 +20 +20 -0.20 FT SURVEYS 1.080 1.190 940 1.280 1.450 1.110 2.520 720 1.180 3.720 5.050 7.35 7.735 7.795 -1 -20 **-**5 +1070 -510 430 -200 -4 121 Victor (JVC) 1,680 -ïö +200 는: 쌍: 추업증님사나사촌구속감점하다니 참결성는: 다음부참감감살충심함! 출구님님청사자사 수보수참감을 가는님점하다나 **TURKEY** . 925 +0.61 -0.03 The FT proposes to publish this survey on May 20 1991.

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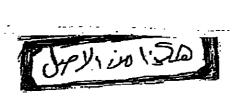
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FT SURVEYS

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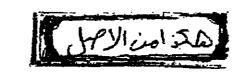


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3:00 pm prices April 17

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NASDAQ NATIONAL MARKET

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Dow breaks through 3,000 in heavy turnover

Wall Street

THE DOW Jones Industrial Average broke through the 3,000 barrier on several occasions yesterday morning as heavy investor demand, stimulated by hopes of an economic recovery, pushed share prices to new highs, writes Patrick Harverson in New York.

By 1.30 pm the Dow was up 20.30 at 3,007.18. The broaderalso rose, up 2.95 at 390.57 by 1 pm, while the Nasdaq composite of over the counter stocks climbed 5.50 to 512.25.

. Turnover on the New York SE was exceptionally heavy at 158m shares by 1pm, boosted by computer program trading and strong institutional demand. Advancing shares were outpacing declining

After opening slightly weaker, steady buying of blue-chips pushed the Dow over 3,000 at 11.30 am. The index then slipped back, before pass-ing the mark again an hour later. Analysts have been expecting the Dow to set a new record soon, and after the 53point gain on Tuesday, yester day was seen as the most likely day for a new closing high for the blue-chip index. Although the current report-

ing season has so far been a mixture of good and had, the market has risen on the belief that the recession is nearly over. The fact that the Federal serve has not cut interest rates recently, while initially disappointing, is now being Fed is confident the economy can rebound from its trough without the need for lower interest rates.

Among individual issues AT&T rose \$% to \$38% on turnover of 1.7m shares after the telecommunications group unveiled earnings of 65 cents a share in the first quarter, up from 62 cents a share a year eartier. AT&T also said it was not ready to raise its bid for NCR, the computer group which has resisted AT&T's unwanted \$110 a share bid.

unchanged at \$98%. United Technologies

humped \$1% to \$45% on turnover of 2.3m shares after the defence group reported, late on Tuesday, a fall in first quarter income from \$1.01 a year ago to 25 cents this year.

Philip Morris, one of the market's biggest stocks, eased \$% to \$71% after the tobacco and foods group met market expectations with net earnings of \$942m in the first quarter. In spite of announcing a loss of \$195.6m for the first three months of this year, AMR, the parent group of American Air-lines, rose \$1% to \$62%. Ana-lysts had predicted a dire first quarter for the group. Harcourt Brace Jovanovich.

the troubled publishing and insurance group, fell \$\frac{1}{2}\$ to \$\frac{1}{2}\$, after General Cinema, the cinema and retailing company, said that talks with Harcourt bondholders had broken down, threatening the merger agreement between the two compa-nies. General Cinema shares slipped \$% to \$23% on the

Canada

TORONTO followed Wall Street higher in midday trade. The composite index gained 7.3 to 3,547.0. Advances led declines by229 to 187 in volume of 15.9m shares.

Speculators pushed the turn-round candidate, Campeau, up 27 cents to C\$1.20, breaking a 52-week high, in heavy volume of 803,000 shares. The former high-flyer has said that it is considering restructuring and spinning off its US store units as part of its bankruptcy plans. Inco jumped C\$% to C\$40% after reporting first quarter net late Tuesday of 50 cents per share versus 64 cents.

SOUTH AFRICA

JOHANNESBURG rose in share index gained 8 to 2,996, the all-gold index was up 2 to 1,068 and the industrial index was I higher at 3,457. De Beers put on 75 cents to

Bourses reflect New York and international liquidity

THE CONTINENT was encouraged by Wall Street's overnight performance, and high levels of liquidity among international investors, writes Our Markets Staff.

PARIS ignored poor company results and, thanks to Wall Street, the CAC 40 index finished up 26.54 or 1.5 per cent at 1.829.45. Thomson-CSF added FF16 to

FFr152. Late on Tuesday the defence electronics company reported a fall in 1990 profits but held the dividend. Michelin, the tyre maker, put on FF11.40 to FF189.60 in spite of loss last year and warnings of further losses in 1991. Pengeot, with earnings scheduled for release early today, rose FFr2

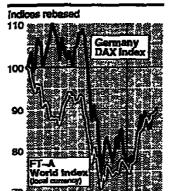
In the retail sector, Nouvelles Galeries fell FFr79 or 8.9 per cent to FFr801 with a small 2,200 shares traded after news that the Swedish company Proventus sold its 25 per cent stake to Galeries Lafayette and CCF, the bank, defusing speculation of a possible takeover bid. Galeries Lafayette, which now has a stake of 38.39 per cant in Nouvelles Galeries, lost

FRANKFURT climbed to its highest levels so far this year, the FAZ index peaking 5.62 higher at 686.01 and the DAX hitting a new 1991 high of 1,623.83, up 20.47. Volume climbed again, from DM6.5on to DM8.2on, Daimler

led the market up, putting on DM17.50 to DM704.50 on the German motor industry's relatively strong performance, and on the excellent sales of its Wiecking at Merck Finck in Chemicals rose further on yield considerations, with

BASF up DM290 to DM250.90 ahead of today's supervisory board meeting, at which the dividend will be decided. In pharmaceuticals, Altana rose DM20.50 to DM573 on higher profits and dividend. Special situations saw Continental up another DM8.50 to DM233; observers suspected more Italian buying of the Pirelli target. PWA reflected good prospects for the world paper industry with a DM9 rise to DM274. Billinger & Berger.

the construction group, came



late in the day with a two-foreleven rights issue at DM500 day, leaving the shares. DM3.50 higher at DM897. Funds raised would be used to finance its expansion in eastern Germany. AMSTERDAM recouped Tuesday's losses with Wall Street and some positive com-pany statements boosting sen-timent. The CBS Tendency

index rose 0.8 to 97.3, just below the day's high of 97.4. In the paper sector, KNP put on F12.70 or 5.0 per cent to

FT-SE Eurotrack 100 - Apr 17 Open 10 em 11 em Noon 1 pm 2 pm 3 pm Close 1121.91 1121.74 1123.05 1125.51 1125.44 1125.91 1126.10 1126.20 Day's Low 1121.01 Day's High 1127.11

Fi 56.40 after the company forecast a rise in first half 1991 net profit. Buchrmann Tetterode, which has some joint ventures with KNP, put on F1250 or 4.2 per cent to F162. Wolters Kluwer, the pubiisher closed F12.10 or 3.8 per cent higher at F156.50 after

saying that it expected 1991 net profit to rise at least 15 per cent and that it was negotiating to buy a major European legal publisher.
MILAN was led higher by banks and insurers on the first

day of the May trading account. The Comit index rose 7.25 to 594.91. Generali gained L440 or 1.2 per cent to L37,340 on persistent rumours that it ed to buy Toro from Fiat Fiat. Toro jumped L445 or 1.7 per cent to L27,155.

Demand for banks focused on three state-controlled insti-tutions. Banco di Roma, soon

to be merged with Banco Santo Spirito, climbed L58 to L2,733 and Credito Italiano put on L36 to L2,606. Banca Commerciale rose L50 to L94,780. BRUSSELS featured Société Générale de Belgique, which jumped BFr100 or 4.5 per cent to BFr2,340. It announced a divestment programme, and sharply lower profits on Tues-day. The Bel20 share index rose 2.75 to 1,212.15.

VIENNA saw trading boosted by the surprise anoun-cement that magnesite pro-ducer Radex had bought a majority stake in Veitscher,

the other main Austrian producer. But the index cased 1.1 from its third successive high for the year to 594.95 as Rader and Veitscher each slipped Sch45, to Sch925 and Sch810

respectively. COPENHAGEN restrained by losses at Hafnia, the insurer and a rights issue at Sophus Berendsen which controls the London-listed Ren-

Hafnia 'B' shares fell DKr20.50 to DKr509.50 and Bal-tica, in which Hafnia has a 30 per cent equity stake, by DKr20 to DKr740. Berendsen lost DKr20 to DKr1,480 but the CSE index, reflecting management changes in the AP Möller shipping group, still managed to close 1.07 higher at 350.93. STOCKHOLM ended lower

on news that new orders dropped 11 per cent in February. The Affarsvärlden general index fell 3.8 to 1089.1. OSLO was lifted by higher oil prices. The all-share index climbed 7.02 to 482.11 in turnover worth NKr272m.

ZURICH saw recoveries in pharmeceuticals as the Crédit

Nikkei rises above 27,000 on heavy arbitrage buying

HEAVY arbitrage buying pushed share prices up yester-day and, while hopes of mone-tary easing subsided with no clear action from the central bank, the overnight rally on Wall Street boosted sentiment, writes Emiko Terazono in

The Nikkei average opened at the day's low of 26,859.35, topped 27,000 for the first time since March 19 for a day's high of 27,092.02, and closed 167.07 Domestic institutions stayed

away, but volume rose from 380m to 450m shares. Mr Masami Okuma at UBS Phillips & Drew said that the rise in volame reflected the return of investors from smaller markets to the first section. Advances led declines by 619

to 372, with 158 unchanged. The Topix index of all first section issues rose 9.99 to 2,028.82 and, in London, the ISE/Nikkei

business exposure in the US. Bridgestone, the tyre maker, added Y30 to Y1,150, and Makita Electric Works Y50 to Y2,150. Mr Nick Cant at Baring Securities said that the activity indicated that investors were willing to commit money into companies on hopes of an early recovery of the US economy.

Electricals were also strong on Wall Street. Sony added Y150 to Y6,790, and TDK Y200 to Y5,880. Electrical machinery makers were stronger on the labour saving theme. Fanuc rose Y200 to Y5,790 on sales of its industrial robots, and Fuji Electric, the most active issue of the day, added Y20 to Y910 on growth in automation

Pioneer Electronic climbed Y230 to Y5,050 on reports that it will launch a compact disc recording system. Taiyo Yuden, an electrolytic capaci-tor maker which is expected to supply the blank compact discs, also rose Y101 to Y1,090.

ing, Nippon Steel by Y6 to Y489 and Kawasaki Heavy Indus-tries by Y6 to Y633. awa Shutter rose Y60 to

Y1,710 on strong earning fore-casts thanks to brisk sales of its shutters, sliding doors and doors. Buying spread throughout the sector, with Bunka Shutter adding Y50 to Y2,300 and Sankyo Aluminium Industry climbing Y10 to Y1.720. Nippon Oil rose on higher oil

prices. Rumours that some countries in the Gulf will join up with Japanese distributors in new projects also encouraged investors, but the issue fell on profit taking and ended down Y10 at Y1,130. Cosmo Oil fell Y9 to Y810.

Retailers gained on good earnings results for the year ending last February. Ito Yokado, the supermarket chain which posted 11.4 per cent in pre-tax profits, rose Y20 to Y4,370, and Seven Bleven Japan, which announced a 26.2 per cent rise in pre-tax profits, added Y230 to Y7,300.

rose 98.62 to 30,156.12 on vol-ume of 48.2m shares, Rohm, a semiconductor equipment maker, added Y80 to Y3,030 on heavy buying by a major Japanese brokerage. Investors were attracted to forecasts of a 20 per cent rise in pre-tax profits for the current year.

Roundup

THE ENTHUSIASM of the region's response to Wall Street's overnight gains was blunted by airport fears in Hong Kong. Kuala Lumpur and Jakarta were still closed for a public holiday. Bombay was also closed.

HONG KONG talked about the stalled airport talks, added fears about a planned rail strike in the US, and accepted that consolidation was in order after the market's recent dramatic gains.
The Hang Seng dropped 30.45

to 3687.01 as turnover eased from HK\$1.12bn to HK\$992m. Banks posted the sharpest losses, followed by properties and the commercial and industrial sector. Utilities declined moderately.
NEW ZBALAND, a recent

form horse, was given an addi tional boost by news that the domestic consumer price index rose by only 0.8 per cent in the quarter ended March 31, the smallest quarterly rise since 1969. Equities rose 2.3 per cent as the Barclays index closed 33.08 higher at 1,458.73, and turnover rose from NZ\$30.8m to NZ\$35.7m.

Fletcher Challenge led from the front, 10 cents higher at NZ\$3.90 in volume of 3.2m shares. Brierley Investments, which has tended to lag behind other stocks during the recent rally, picked up 3 cents to NZ\$1.09 on the heaviest individual volume of 5.3m shares.
TAIWAN rebounded from Tuesday's 6.3 per cent fall. The weighted index rose 137.75, or 2.6 per cent, to 5,451.06. Turnover, however, fell from T\$78.7bn to T\$58.7bn.

SINGAPORE came back

from a holiday to a gain of 1.5 per cent, the Straits Times index closing 27.62 higher at 1,513.52 as turnover climbed from S\$137m to S\$194m.

AUSTRALIA rose 1.3 per cent, with the accent again on industrials as the All Ordinaries index finished 18.9 higher at 1,490.6, its highest the market's fifth consecutive

Activity was concentrated in the leaders, and turnover was not high in spite of a rise from A\$164m to A\$237m. The property, civil engineering and finance group, Lend Lease, rose 35 cents to A\$16.55 as it said that it would form a join venture with State Bank of New South Wales in the life insurance and retirement savings business. News Corp gained 28 cents at A\$9.06. largely following a rise in the stock on Wall Street.

MANILA saw more profit-

taking as the composite inder fell 9.53 to 1,080.93, after a decline of 5.44 on Tuesday.

Institutional interest shows revival

Turnover continued its recovery in March, writes Antonia Sharpe

UROPKAN equity over continued its steady recovery in UROPEAN equity turn-March. The receding spectre of the Gulf war and cuts in interencouraged institutional investors to return in force. Mr James Cornish at County

NatWest, which provides the monthly figures, says that in general volumes were highest at the start of the month, with another run-up before the Easter holiday.
The UK was the month's star

performer as turnover rose 15.3 per cent from February to £36.76bn, its best monthly fig-ure since the £39.7bn of January 1989. Investors were attracted back to the UK by a relatively neutral budget, a further half-point cut in interest rates and a more positive per-ception of the economy.

According to the FT-Actu-aries indices, the UK has risen 18 per cent since the start of terms, marginally ahead of the Europe index which shows an advance of 17.8 per cent. Mr David Roche at Morgan Stan-

NATIONAL AND

	EUROPEAN donthly total				
Bourse	Dec 1990	Jan 1991	Feb 1991	Mar 1991	US \$br
Belgium .	18.58	21.59	41.52	45.48	1,29
France	92.30	1 79.00	†106.80	110.40	19,08
Germany	78.00	81.40	120.90	122.90	72.08
Italy	10,007.60	8,672.40	15,592.40	15,060.00	11.87
Netherland	7.15	11.02	13.88	15,30	7.96
Spain	614.49	498.46	742.61	803.60	7.56
Switzerland	8.30	12.00	14.20	*14.70	10.11
UK	23,80	24.50	31.87	36.76	63.98

shift out of the UK and into Germany, which shows a smaller rise of 13.3 per cent so far this year. He argues that a lot of liquidity in the Ur. is being swallowed up by rights issues and that the market is no longer looking cheap.
"Common perceptions of the

costs of unity have driven the German market below where it was in November 1969 in terms of relative performance to the UK," Mr Roche says. Turnover in Germany rose a mere 1.7 per cent to DM122,90bn in March,

formance since August 1990's DM142.8hn After the UK the Netherlands showed the largest monthly rise, with a 10.2 per cent climb to Fl 15.30bn, also the highest level since last August's Fl 17.90bn. Mr Rob Sweers of Banque Paribas Nederland NV attributes the improvement mainly to the stronger dollar which helps the dollar-denominated earnings of Dutch companies. The rise on

turnover (Royal Dutch and Unilever being the two leading shares with ADR programmes) are actively traded in the US. The FT-Actuaries indices show that Amsterdam has risen 19.2 per cent in local currency terms so far this year, but in March alone it rose 7.8

per cent. Mr Sweers notes that while there was evidence of fresh investment in Dutch shares in March, this has been less apparent so far in April, with options activity on the Spain continued to advance in March, with turnover 8.2 per cent better at Pta803.60bn, the

highest level since July 1990 when it reached Pts834.4hn Mr Victor Galliano of Baring Securities says that investors were attracted by signs of continu-ing improvement on the inflation front and the sustained downward movement of interest rates. Renewed takeover speculation in the utility sector also provided interest.

The only bourse to show drop in turnover last month was Italy, down 3.4 per cent. However, volume had risen 80 per cent the previous month.

AN IDEA WHOSE TIME HAS COME

Accustomed as we are to the space age, it is easy to forget that until 1948, it existed only in comic strips.

Sir Bernard Lovell's Mark 1A, the radio telescope which made space exploration possible, is an inspiring reminder that, with the right support and finance, the most ambitious idea can succeed.

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FT-ACTUARIES WORLD INDICES

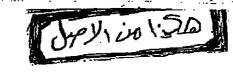
Wall Street also played its part, since shares which account for

50 per cent of Dutch market

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

REGIONAL MARKETS				BUAT A	PHIL, 16	1991			. ——	NEURUA	T APRIL	75 1891			LAH BAL	<u>=</u>
Figures in parentheses show number of lines of stock	V8 Dollar Index	Day's Change %	Pound Sterling Index	Yen index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Paynd Sterling Index	Yen Index	DM Index	Local Currescy Index	1991 High	1991 Low	Year ago
Australia (74)	137,77	+0.6	114,21	117.39	119.26		+0.7	5.78	137.15	113,66	116.58	119.47	116.71	137.77	112,74	134.28
Austria (19)	213.04	+1.3	176.60	181.53	184.42		+ 1.0	1.43	210.33	174.31	178.76	183,22	182.96	222.37	167.00	
Belgium (60)	143.16	+0.2	118.68	121.98	123.93		+0.2	4.91	142.93	118.45	121.47	124.50	120.90	151.20	121.73	148.52
Canada (116)	140.09	+0.9	116,13	119.37	121.26		+0.9	3.40	138.79	115,02	117.95	120.89	115.52	141.10	128.49	136.47
Denmark (31)	244.28	-0.6	202.50	208.15	211.46		-0.7	1.57	245.76	203.67	208.87	214.08	213.67	270.58	217.74	249,21
Finland (21)	124.03	-0.4	102.82	105.69	107.37	101.92	-0.9	2.38	124.58	103,25	105.89	108.53	102.87	125.15	90.61	135.87
Prance (112)	141.12	-0.3	116.98	120.24	122.15		-0.8	3.48	141.52	117.28	120.28	123.26	125.53	152.26	121.85	166.43
Germany (88)	113.80	+0.6	94.34	96.96	98.51	98.51 152.08	+0.0 +0.3	2.28 4.50	113.09	93.72	96.13	98.51	98.51	125.85	102.43	135.23
Hong Kong (48)	152.07	+0.3	126.06	129.57	131.84	146.68	+0.3 −0.2	3.11	151.67	125.69	128.90	132.12	151.68	156.75	119.62	124.87
treland (16)	186.72	-0.1	138.20	142.06	144,31		-0.7	3.38	166.88 81.92	138.30	141.83	145.37	147,01	182.48	132.88	188.80
Italy (91)	81.72	-0.2	67.74 120.58	69.63 123.94	70.74 125.93		+0.4	0.69	145.18	67.89 120.32	59.61	71.35	75.86	88.23	72.05	103.12
Japan (452)		+0.2 +0.2	194.89	200.32	203.51	247.15	+0.0	3.06	234.68	194.48	123.39 199.44	126.48 204.42	123.39 247.15	148.97 247.78	118.35	129.45
Malaysia (33)	235.10 861.42	+0.5	714.08	734.01	745.67	2818.89	+0.6	0.24	855.90	709.31	727.42	745.57	2800.85	861.42	192.83 534.45	217.02
Mexico (12)	143.58	-0.3	119.02	122.34	124.29	122.93	-0.9	4.24	143.99	119.32	122.37	125.43	124.04	145.73	125.70	411.54 140.84
Netherland (40) New Zealand (14)	48.96	+0.1	40.58	41.72	42.38	43.90	-0.5	7.78	48.88	40.51	41.55	42.58	44.10	52.31	41.18	82.12
Norway (30)	196.52	-0.4	162.91	167.45	170.12	173.05	-0.3	1.79	197.22	163.44	167.62	171.80	173.53	223.24	182.24	230.05
Singapore (25)		+0.3	163.64	168.41	171.08	159.25	+0.0	2.11	197.14	163.37	187.54	171.72	159.25	208.25	151.63	189.99
South Africa (60)	203.22	-0.5	168.46	173.16	175.91	148.07	+0.3	3.86	204.29	169.30	173.61	177.95	147.60	208.54	173.00	183.30
Spain (41)	163.92	+0.0	135.88	139.68	141.89	127.60	-0.2	4.42	163.94	135.87	139.34	142.81	127.86	171.12	181.51	149.02
Sweden (27),,,,,,,,		-0.8	155.94	160.29	162.84	167.78	-0.6	2.59	189,54	157.08	161.09	165.11	168.85	204,12	146.60	181.35
Switzerland (65)	95.88	-0.8	79.48	81.71	83.01	84.26	-1.2	2.48	96.70	80.14	82.19	84.24	85.31	100,67	82.17	91.48
United Kingdom (295)	181.24	-0.8	150.24	154.42	156.87	150.24	-0.8	4,72	182,78	151.47	155.23	159.20	151.47	187.44	156.27	146.90
USA (525)	157.07	+ 1.7	130.20	133.84	135.97	157.07	+1.7	3.10	154 <i>.4</i> 8	128.01	131-28	134.56	154.46	157.07	125.95	139.41
Енгоре (836)	144.81	-04	120.04	123,40	125.36	122.89	-0.6	3.85	145.40	120,49	123.57	126.66	123.67	151.52	125.50	141.48
Nordic (109)	183.71	-0.6	152.28	156.53	159.02	155.41	-0.6	2.07	184.87	153.21	157,12	161.04	156.40	200,81	155.56	187.71
Pacific Basin (646)	144.99	+0.2	120,19	123.54	125.51	124.22	+0.4	1.02	144.70	119.91	122.98	128.05	123.67	145.92	117.86	129,44
Euro - Pacific (1582)	145.27	+0.0	120.42	123.78	125.74	124,55	+0.0	2.18	145.34	120.45	128.51	126.60	124.55	147.68	121.29	134.66
North America (641)	155.94	+1.6	129.27	132.80	135.01	154.33	+ 1.6	3.11	153.41	127.14	130.40	133.68	151.84	155.94	125.91	139.13
Europe Ex. UK (641)	122.81	-0.1	101.81	104.67	106.33	106.91	-0.5	3.16	122.87	101.83	104.45	107.06	107.43	129.80	106.85	138.18
Pacific Ex. Japan (194)	138.61	+0.3	114.90	118.12	119.99	123.34	+0.4	4.97	138.13	114.47	117.41	120.33	122.82	139.90	111,40	128.62
World Ex. US (1770)	146.09	÷ãã	121.10	124.49	126.47	125.15	+0.0	2.23	146.12	121.09	124.19	127.29	125.10	148.16	122.32	135.35
World Ex. UK (2000)	145.52	+0.8	120.63	124.00	125.98	133.56	+0.8	2.27	144.41	119.68	122.74	125.81	132.49	145.62	120.08	134.61
					128.43	135.11	+0.6	2.53	147.48	122.22	125.35	128.48	134.27	148.36	122.92	
World Ex. So. At. (2235)	148,36	3.0+	122.88 125.87	125.42		141.15	+0.7	3.46	150.85	124.85	128.05	131.25	140.15	151.84		135.40
World Ex. Japan (1843)	151.84	+0.8	123.87	129.39	131.46										126.69	140.31
The World Index (2295)	148.69	+0.6	123.26	126.70	128.72	135.21	+0,6	254	147.82	122.50	125.83	128.77	134.57	148.69	123.28	135.69
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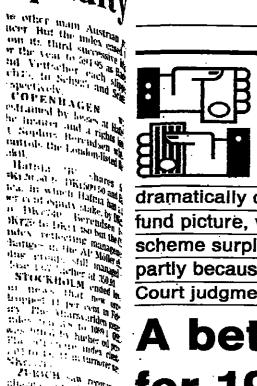
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After last year's investment setback. equity market buoyancy in the first quarter of 1991 has

dramatically changed the pension fund picture, writes Barry Riley. But scheme surpluses are likely to fall, partly because of the European Court judgment on sex equality

A better tale for 1991

IT WAS important to get 1990 out of the way. After a brilliant decade for investment performance during the 1980s, UK pension fund managers were overdue for a market setback. In fact, the minus 10.5 per cent median rate of return was the first negative result in nominal terms since 1974.

But fund managers will now be hoping that the shake-out in the markets has been left well behind. Certainly the first quarter of 1991 has presented a dramatically different picture, with equities buoyant around the world: the FT-Actuaries World Index jumped 21 per three months, a highly encouraging statistic given that the average UK pension fund held around threequarters of its portfolio in equities at the end of last year. This stock market strength

has been of considerable commercial importance. The fees of external fund managers are generally calculated on the basis of the value of portfolios at the end of each calendar quarter. When stock markets hit their low points at the end of the third quarter of 1990, fund managers were squeezed nastily, while their costs were rising quite fast. It was not

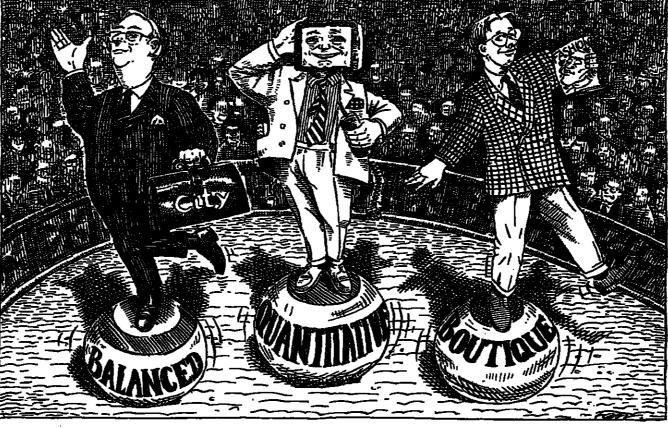
much better in December. But March will have brought a substantial recovery in income.

For UK pension schemes themselves, however, the arithmetic of poverty or prosperity is done very differently. Surpluses and deficiencies are calculated on the basis of actuarial rather than market valuations. In general, these are income-based, certainly for UK equities, which make up more than half of most portfolios.

Therefore, because dividends continued to be buoyant for much of last year, with a rise of 11 per cent for the year as a whole, many schemes stayed comfortably in surplus.

In a curious way, this turned out badly for fund management companies. The over-funded pension schemes very often enjoyed contribution holidays, thus choking off much of the cash flow into

According to the WM Company's performance measurement service the new money flowing into UK occupational pension schemes in 1980 was equivalent to 19 per cent of their initial value, whereas 10 years later it was



net shrinkage after adjustment for investment income.

The strange 1990 picture of bloated funds and squeezed fund managers will now change quite quickly, however. risen, thus increasing the investment managers' revenues quite sharply, but the scene is set for a very rapid rundown of pension scheme

This is firstly because dividend growth is bound to slow down very sharply this year. After averaging an extraordinary 16 per cent a year during the second half of the 1980s, the rate of increase may well drop to under 5 per cent for 1991 because of the economic squeeze on companies. This increase is likely to be less than the underlying growth of average employee earnings (still

unfunded liabilities are crystallising for many pension schemes. These relate in part to the so-called Barber judgment in the European Court on equal treatment for the sexes, which could impose

equal retirement ages and other expensive adjustments on schemes. At the same time, the Social Security Act 1990 laid down that partial inflation-proofing of benefits (limited price indexation, or LPI, of up to a limit of 5 per cent a year) must be applied in future, after a certain A-Day, the date of which has yet to be announced. In addition, to the extent that there are surpluses in the scheme, this LPI protection must be backdated

to cover past service. What is bad news for schemes could nevertheless be good for pension fund managers, as extra running at 9.5 per cent).

Another important consideration is that large will be true unless the pressure

on final salary-linked schemes becomes so intense that companies decided to wind

Phillips & Drew Fund Management's Pension Fund

Indicators, perhaps the best

source-book on UK pension fund investment, Mr Jim McCaughan, a PDFM director, argues: "The long-term investor might justifiably

regard the unsettled market conditions of 1990 as a blessing

since opportunities were presented to acquire investments at favourable

Yet the equity orientation of

UK pension funds has relied heavily on the willingness of British companies to adopt a

high pay-out strategy. That has

led to criticism from the UK

corporate sector on the

grounds that continental and

Japanese companies do not

face the same pressures from

their own institutional

them up in favour of cheaper arrangements.

In these potentially troubled times, however, UK pension fund managers can justifiably point to the very high returns that they have succeeded in that they have succeeded in generating over many years. According to the other main performance measurement service, Caps, the average rate of return achieved by the median fund over the past 10 years has been 15.4 per cent. This is a considerably high return than has been enjoyed

by typical funds in the US or on the Continent, even after adjustment for currency changes. The uniquely aggressive strategy of UK funds, relying heavily on equities, has paid off handsomely. The one bad year, 1990, has only made a small 1990, has only made a small

Moreover the entry of the UK to full membership of the European Monetary System six In the latest edition of months ago posed the

possibility of fundamental structural change. Has the focus of UK funds on equities been merely the consequence of persistent UK inflation? Will bonds be much more attractive if they offer a reliable real rate of return? But Mr McCaughan does not see UK fund managers going back to government bonds, in which they invested heavily during the 1970s. "Pension funds no longer see themselves as natural buyers of gilts," he

Moreover, UK company schemes have the flexible long-term actuarial and accounting procedures which permit them to accept the volatility of equity returns. In the US, the pension fund accounting standard FAS87 focuses much more upon temporary market values, which have to be reflected in company profit and loss accounts, whereas in the UK SSAP24 embodies long-term

These accounting influences, together with the much greater incidence of defined contribution schemes, explain the high proportion of bonds in US pension fund portfolios. In the UK nearly all large schemes have a defined benefit (or final salary-linked) structure, although there is concern that the coming pressures from Barber and LPI may cause a number of companies to switch over to defined contributions.
In mainland Europe,

meanwhile, funded occupational pension schemes are beginning to grow in import-ance, and could become much more popular given the demographic pressures on many of the pay-as-you-go (unfunded) state schemes. Moreover a new EC directive proposes that the single market should apply to pension fund management: national investment restrictions, such as on bond/equity proportions, should be swept away, and foreign managers should be allowed to compete freely across borders.
As their confidence recovers

in line with the rise in equity markets, the UK's pension fund management companies are beginning to reassess the **IN THIS SURVEY**

■ Balanced accounts: leader: far ahead of the pack E Leading pension f agers: annual table

talk than action



■ But Tony Crombie (above) of Scottish Equitable thinks they need to diversity overseas III Money purchase sche recipient bears the risk The US; a small shift over-seas Page 3

E Pooled funds: the good and not-so-well-managed Page **M Sterling bonds:** flood of gilts

issues likely

M Foreign bonds: the dollar's Europe: why prefunded is

starting to matter

iii Managers' charges: dirty
fees hard to rub out

■ Derivative markets: sea change for futures and option Asset liability modelling: controversy remains Page

■ Property Industry: why the institutions are reluctant for a few dollars more Page i

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Barry Riley doubts if there is a vogue for specialist managers

More talk than action

THE OSTENSIBLE rise and rise of specialist pension fund managers in the UK has been one of the major themes of the institutional investment business in the past few years.

Certainly one or two major pension funds have hired a string of specialists. Rolls-Royce is one famous example, with 14 managers listed for the £1.2bn fund. IBM UK, in the American way, has 10 to manage £1.1bm. But it is hard to avoid the conclusion that in general there has been a lot more talk than action.

According to one of the two main performance measurement firms, Combined Actuar-ial Performance Services (Caps), only 40 of the 1,495 UK pension schemes it measured last year were managed primarily on a specialist basis.

It is true that they were

larger than average, but even so they represented only some 8 per cent of the total assets The average number of separate managers was four.
One of the leading balanced

pension fund management companies, Phillips & Drew Fund Management, carried out towards specialisation last year. It focused on the big funds, with a median size among respondents of £300m. About a third of these big funds turned out to be using a specialist formula of one kind or another. But only for funds worth more than \$500m did the

rise to three. Hiring specialist managers to maximise performance is most logical in the more esoteric areas such as emerging markets, venture capital and direct property investment, but equities or global bonds where balanced managers are expec-ted to have reasonable levels of

From the other side of the fence, many management houses are quite keen to promote their specialist expertis when their records in balanced management are no longer of a

top quartile quality.
For instance, Lazards is one banks which have faded in the balanced fund management business but which is still active in international equity private and institutional cli-

"Trustees don't feel they can handle asset allocation responsibility"

ents. It is thus emphasising a good track record in continental European equities as the basis for winning specialist mandates from UK pension

But competition is fierce. A wide variety of managers is focusing on the potential of the Overseas contenders such as J.P. Morgan, Swiss Bank Corporation and Lombard-Odier are promoting themselves as specialist operators to the trustees of UK pension funds. Domestically, too, the £300br pension fund business is an obvious target for managers

areas. For example Perpetual, the unit trust company, is at present gearing itself up to attack the pension fund market, primarily on the basis of specialist equity mandates. Mr Bruce Mackintosh, a marketing consultant to Perpetual, says the company is seeking to bring its expertise in unit trusts to bear on another area of business. But he recognises that it will take three to five years to get on the short lists of the pension consultants.

One reason why the trend towards specialist management has been so slow is that the asset allocation responsibility
- covering the split of assets between, say, UK and overseas assets, bonds cash and prop-erty - has to be handled some other way, rather than being bundled up within a balanced

Mr Anthony Steel, who runs an asset allocation boutique called Advice on Investment Strategy, has for the past four years or so been trying to fill this very gap. After all, he says: "The specialist route puts an asset allocation responsibility on the pension fund's trustees which they don't feel they can handle."

He provides a panel assorted experts who meet periodically, and he claims that their advice has poten-tially added between 1 and 2 per cent a year, on the basis of quarterly rebalancing recommendations (though whether clients take the advice in practice is up to them).

But does specialisation really work, in the sense of adding performance? Caps has done some calculations which suggest that there is not a lot in it.

Last year the specialists slightly underperformed balanced managers in UK and overseas equities, but outper-formed in the less important categories of UK fixed interest, property and index-linked gilts.

Caps refuses to come to any overall conclusions about per-formance because it says that

specialist structure have often

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UK and international bonds

liability modelling exercises, so allocations may have been decided very largely on grounds other than the maximsation of performance. Crude figures for overall performance could therefore be misleading

Meanwhile the asset alloca

tion problem is being tackled in various ways. At Barclays de Zoete Wedd Investment Management Mr Lindsay Tom linson, a specialist in quantita tive management, says that risk-averse trustees (often unsuccessful balanced active managers in the past) are going for specialist index funds plus a consensus asset allocation formula. That is, they seek to copy what everybody else is doing as precisely but as

cheaply as possible.
At the same time, various quantitative models are being promoted, though US-style switches between bonds and equities are less relevant to UK funds which regard themselves as scarcely investors in bonds

A new London boutique, Allingham Anderson, offers techniques for hedging the risks between various asset classes, using the derivative markets. It has a formula for achieving a return in line with defined period - in effect, a more refined and less risky version of portfolio insurance which came unstuck on Wall

Whether the UK pension fund market is ready for such techniques yet is doubtful. It seems that for the time being specialisation, with the extra responsibilities it implies for trustees, will be more widely discussed than practised.

BALANCED ACCOUNTS

Leaders far ahead of pack

MR IAIN Saunders, chief executive of Robert Fleming Investment Management, has a fight on his hands to get his company back among the top dogs of the balanced fund management business.

Only four years ago Fleming was second in the annual FT league table of funds under management, but by the end of last year it had slipped to sev-

Though even a short period of indifferent performance can spell big trouble in the context of the intense competition that now rules in the pension fund arena, Mr Saunders claims he is winning. In 1990 Fleming achieved a return some 1 per cent ahead of the median for pension funds. The fund mangement structure has been reorganised, with teams focused upon different types of funds. "We feel we are very

much back on track," he says. A handful of successful man agers is now winning almos all the new business in bal-anced accounts. Mercury Asset Management, Phillips & Fund Management, Schroders and Prudential Portfolio Managers are drawing away from the rest, along with a single

rising star, Gartmore. Five years ago the then top three managers accounted for 31 per cent of the aggregate business of the Top 20. This year's top three hold 39 per cent of the total funds.

"I've never known the busi-ness to be so concentrated." says Mr Paul Myners, chief executive of Gartmore. He con-cedes this is in some respects worrying, but of course it suits the likes of Gartmore, which is currently getting on most of

A typical case was that of the Merchant Navy pension

LEADING PENSION FUND MANAGERS

	Value of segregated funds				Number of clients			
	1990 (Em)	1989 (Em)	change	Total lunds Em 1990	1990	1988	% change	
MERCURY ASSET MANAGEMENT	22,410	23,616	-5.1	32,110	408	388	4.84	
PHILLIPS & DREW FUND MNGT."	12,732	12.589	1,1	14,187	204	185	10.27	
BARCLAYS DE ZOETE WEDD INV. MNGT	12,144	13,600	-10.7	19,300	156	128	21.88	
SCHRODER INVESTMENT MNGT.***	10.800	11.800	-8.5	21,000	149	133	12.03	
PRUDENTIAL PORTFOLIO MANAGERS	8,200	9,100	-9.9	31,800	62	56	10.71	
			45.5	10.530	102	106	-3.77	
COUNTY NATWEST INVEST.MINGT.""	7,994	9,464	-15.5	22,709	114	121	-5.79	
ROBERT FLEMING ASSET MNGT."	7,026	9,295	-24.4	13,170	95	96	-1.04	
Morgan Grenfell invest. MNGT.	4,990	6,453	-22.8	6,303	122	114	7.02	
Gartmore investment mingt.	4,582	4,447	2.6	5,800	103	116	-11.21	
Baring investment Management	4,441	5,229	-15.1	3,600				
HENDERSON PENSION FUND MINGT.	4,325	5.464	-22.5	8,870	130	168	-22.62	
LLOYDS INVESTMENT MNGT.	3,798	4,333	-12.3	6,126	54	54	0.00	
MIDLAND MONTAGU ASSET MNGT.	2.733	3,121	-12.4	4,431	9	. 9	0.00	
INVESCO MIM "	2.662	3.365	-20.9	25,674	122	129	-5.43	
HAMBROS BANK	2,500	2,500	0.0		47	48	-2.08	
CAZENOVE FUND MANAGEMENT	2.353	2,630	-10.5	5,165	61	60	1.67	
N.M.ROTHSCHILD ASSET MNGT.	2.043	2,700	-24.3	7,018	62	75	-17.33	
QUEEN ANNE'S GATE ASSET MINGTY	1,815	1,900	-5.5	1,815	8	9	-17.17	
MURRAY JOHNSTONE PENSION MINGT.	1.647	2.522	-34.7	3,398	43	48	-10.42	
BAILLE GIFFORD & CO INVST. MINGT.	1,605	1,576	1.8	3,290	44	38_	15.79	
HILL SAMUEL INVESTMENT MINGT.	1,444	1.617	-10.7	19,520	36	36	0.0	
CAPITAL HOUSE INVESTMENT MINGT.	1.420	1.880	-24.5	2,800	43	50	-14.00	
KLEINWORT BENSON INVEST. MINGT.	1,387	2.641	-47.5	9,112	65	68	-4.41	
EAGLE STAR #	1,293	1,754	-26.3	10,300	14	23	-39.13	
FIDELITY PENSIONS MANAGEMENT	1,220	1,311	-6.9	4,970	29	26	11.54	
				Research by	Jan Schling	Editory	J Research	

"1989 debt changed by the fund manager."
"past and present fightnes were selfused to take account of exclusion of
"(02,000m in 1989)." 1990 encludes mandates to manage \$200 of ass tunds \$4,544 in 1990 (05,117 in 1989) with 11 (\$3) citeria. I any comparison \$1,000 must be quarried because there was anterpaid period of insoftw

funds, focus of the most spec tacular bust-up in the industry in recent times, when they threw out their in-house manager Argosy Asset Management a few months ago. Gart-more and PDFM duly picked up most of the business when external management contracts were offered.

Although dozens of managers are still in theory in the hunt for new balanced mandates, some are starting to lose heart. For instance Bankers Trust Investment Management. ong-standing operator in the British market, has decided to relinquish its remaining UK balanced accounts and to focus on specialised international briefs.

Meanwhile the remarkable Mercury Asset Management continues to lead the pack by a long way. It is secretive about its investment performance, probably because with hundreds of clients there is significant divergence and any men-tion of a MAM average complaint from those who had done worse.

However, it plainly succeeds in keeping most of its clients happy, although the highly publicised loss of a small specilised UK equity contract for the Marks & Spencer unit trust last year illustrated the problems that big managers can have with small, fussy clients. MAM has retained its much

In general, management con-tracts have not been changing especially fast in the pension fund sector recently. According to Mr Roger Hunt, marketing director of Prudential Corporate Pensions, "pension fund trustees may be too absorbed with the consequences of the Barber judgment to consider manager changes this year."



lala Saunders: "we're very much back on track"



Paul Myners: "I've never

company to have broken through into the big time in the external pension fund man-agement business. PDFM is the only ex-stockbroker to have days it is an independently constituted offshoot of Union Bank of Switzerland).

MAM and Schroders Investment Management have come from the merchant banking sector. Gartmore, now owned by Indosuez, was originally an ment trusts. Elsewhere Bar-clays de Zoete Wedd Investment Management is the

market leader in index funds and naturally manages the 25bn-plus Barclays Bank pen-

But many famous names have fallen by the wayside over the past 10 years or so. According to Mr Paul Haines, investment director of consultants Noble Lowndes, the rea-son is the breakdown of the old City of London connections, who have developed a much more competitive selection

"Fewer appointments are made because of banking or stockbroking connections, or because someone is owed a favour," he says. "The short lists will tend to be the same. Greater concentration is an inevitable consequence."

It is performance over several years that counts, but 1990 appears to have been a particularly good year for PDFM. According to information collected by the magazine Equity International, PDFM was the top performer last year, albeit in the sense that it lost less d its clients' money than any

other major manager.
Its return of -8.4 per cent (including property) was some 2 percentage points better than the industry median. Queen Anne's Gate Asset Management, which turned indepen-dent after the water industry privatisation, was close behind, and Rothschild and Gartmore

Such figures can be selective and incomplete (the £4.7bn ICI pension funds, for instance achieved a rate of return of -7.7 per cent in 1990), so it is the ability of managers to score well and consistently in the league table of funds under indication of lasting quality.

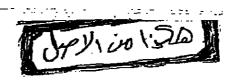
Barry Riley

66 Our investment management philosophy is distinctive and consistent. We concentrate on long-term value with an emphasis on income and recovery. We are reluctant to invest in highly rated fashionable stocks... M&G manages or advises funds which, collectively, have over 5% of the equity in 204 companies. In addition, we manage individual holdings of over £10 million each in 91 large public companies. We believe strongly that, as an institutional investor, we should have a constructive dialogue with the management of companies in which we have a significant interest, and consequently we make a point of getting to know the people who run these companies. We take a long term view of performance and we are not deflected by short term considerations. 77

An extract from M&G Group P.L.C.'s 1990 Annual Report and Accounts Business and

Distinctive and Consistent

sarantee future growth. The price of shares and units and the income from them can go & as well as up. You may not get back the amount you invested.



PENSION FUND INVESTMENT

Andrew Freeman looks at the typical exposure of UK managers

ress to record levels apparently unhindered by a string of rights issues. Funds which lest year backed the view that the market was historically cheap have reaped the rewards, but the average exposure to UK equities is as steady as ever. in recent weeks, the institu-

tions appear to have been calling the shots as companies with urgent needs to strengthen their balance sheets have asked for cash. But there have been exceptions. Tesco, for example, timed its £572m cash call to perfection, and provided a coherent explanation of what the money was to be used for. Since January, its shares have performed in line with

a sympathetic reception. The market was not convinced by the explanation from Bass of how its £558m cash would be spent, but it took up its rights issue just the same. Distress calls, such as that from Costain, actually sent the company's share price higher. Cash calls and dividends have focused attention on the

SINCE the start of this year the UK equities market has been characterised by strong upward movement, with prog-

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the market as a whole. astonishing advances seen in the 1980s. Long-term growth should be a function of inflation plus growth in gross national product. Now that the UK is in the ERM, inflation should stabilise at a level well below that of recent years, so dividend growth might become the rising market. Even weak stories have had

A quiet 1991 could be fol-lowed by a pick-up in economic old question of short-termism.

recession have captured plenty of headlines, but the case is hard to fault if it is applied to It is already obvious that dividend growth in the 1990s will be at a lower rate than the industry was short-termist in

more a function of GNP. Put another way, lower inflation will make real dividend growth between 54.9 and 56.7 per cent last year. The data was based on returns from 83 per cent of the full sample of 1,500 funds,

activity next year as corporate profitability bounces back from the recession. In addition, the growing utilities sector, with built-in dividend growth from the privatised electricity and water companies, is helping to prop up the market's average dividend.

Taking up their rights might be a convenient use of the institutions' cash and a cheap way of getting it into a rising market, but they are perhaps demonstrating a degree of humbug when they claim that

running down its financial strength. Steady di. idend growth may be the price com-panies have to pay for institu-Recent figures from Com-bined Actuarial Performance Services (Caps) showed that the median UK pension fund had a UK equities exposure of

but it seems clear that funds were making marginal increases to their exposure towards the year-end. Whether they changed their asset allocation in time to ben-efit substantially from the unexpected strength of the market so far this year

uninspiring January, the All-Share index powered ahead and managed a total return of 16.5 per cent in the first quarter, with smaller non-FT-SE stocks outperforming the biggest shares after a long period of underperformance.

Equities back in favour

Peta Hodge considers money purchase schemes

As for performance in 1990, the median UK equities fund returned a 9.3 per cent loss. That was much better than the 27 per cent negative return on overseas equities, but interest-ingly it was worse than the return on property assets. However, it seems there is litdominance of UK equities as the favoured asset class.

1990 was a year in which it was possible for fund managers to claim significant outper-formance of the UK market, simply by virtue of missing out on such corporate casualties as Polly Peck and British & Com-monwealth. Mr John Emly, Robert Fleming's investment director, beat the median pering 7.3 per cent. Fleming not only avoided the key disasters, but also scored by taking big positions in specific leading

Mr Tom Crombie, who runs equities portfolios for Scottish Equitable, thinks that pension funds have too much exposure to UK equities and not enough diversification in overseas markets. He uses the analogy of the private investor - just as a stockbroker would advise a sensible spread of assets, so funds should have assets across a spread of markets.

The bunching of UK funds'

asset allocations is certainly remarkable - over 20 years, there has been little change in the 55-60 per cent held in UK equities, yet the returns have been variable.

Few managers now doubt that pension funds should hold equities as the most sensible long-term asset class, but Scot-Equitable, for example, has half of its 90 per cent

equity exposure overseas. According to Mr Crombie. Scottish Equitable actually managed to outperform the interna-tional indices. But its expertise overseas has been built up over a number of years. Funds going abroad for the first time can come unstuck.

Last year Scottish Equitable's mix was very different, with 20 per cent cash, 10-15 per cent gilts and only 60-65 per cent in equities. "The big asset allocation decision is the vital

one, but too many UK funds flunk it," says Mr Crombie. Mr Emly takes a rather dif-ferent line. Robert Fleming is prepared to take weightings significantly different from the median depending on the cli-ent's tolerance for risk. The asset allocation decision is based on the customer's com-fort level, but when there is clear value in UK equities - as there was, for example, when the yield ratio fell as low as 1.9 the case for increasing expo

sure is strong.

However, Fleming also believes that UK equities are the natural asset base for domestic funds with their sterling currency base. Equities give the appropriate emphasis to real assets, but fund managers can make tactical deviations into cash and bonds when the conditions are right.

Heller, head of research at Pru-

dential Corporate Pensions, this would mean running the

fund as a "mini insurance com-

pany", with "reversionary" bonus levels being announced every year to reflect the under-

lying growth in investments.

In this way the individual member would be protected from fluctuations in the invest-

ment markets. As with a life

office with profits policy, a ter-minal bonus might be payable

Investment performance is

clearly more important for a

money purchase scheme than

for one operating on a final salary basis because of the

direct link between invest-

ments and the level of benefits received. But Mr Robert Baker,

senior consultant at Mercer

Fraser, believes the underlying

investment objectives are very

is likely to be to beat the

median. The money purchase scheme has no liabilities to

take account of. The invest-

ment policy of a final salary

scheme should take account of

liabilities, so you would expect

the investment policy to differ.

similar in many cases.

in addition on retirement.

THE US

A small shift overseas

speculation that the US pension fund industry would start to invest serious portions of its collective portfolio in overseas markets. And, for years, there has corresponding

But now, it seems that the sums which investment managers are willing to devote to overseas holdings are finally becoming meaningful.
According to the annual survey conducted by Greenwich Associates, the Connecticut-based sultancy, the 2,000 largest US tax-exempt pension funds held around 4.5 per cent of their assets in international terms, that amounts to around True, this still compares

poorly with the percentages invested abroad by the likes of the UK pension industry. Nevertheless, recent progress towards more geographically diversified portfolios by US funds should not be understated. For example, the public sector pension funds, the most laggardly element of the pension sector in this respect, held around 1.7 per cent of their funds' assets in international stocks back in 1987. Today, the figure is 3.2

per cent.
And most observers reckon that the trend considerably further to go. Greenwich Associates itself concluded that by 1993, around 7.7 per cent of US pension funds assets might be invested internationally.

Quite why US pension fund managers have seen the light recently is a matter of deba Some observers suggest that the trend results largely from the development of overseas He says: "The objective of most money purchase schemes markets themselves, with the result that a substantially larger spread of investment opportunities has been

> Equally, it may be worth noting that certain traditional domestic investment areas. like real estate, have hit well-publicised problems, at

search for prime opportunities elsewhere. Green wich Associates, for example, notes that the percentage of funds planning to start investing in equity real estate has been declining over the past few years "from 9 per cent in 1988, to 6 per cent in 1989, and to 3

per cent in 1990." Nevertheless, most players involved with the pension fund sector concede that this international thrust is not without problems. "Many fund managers are wrestling with currency management.

"The learning curve lag is disappearing fairly quickly"

comments one large mutual fund group - although it adds that "the lag on the learning curve is disappearing fairly

Another factor worth considering is the fact that net cash flows in the US pension fund sector are currently negative, by a fairly significant margin. This, in turn, may stimulate the search for asset growth.

Distributions last year were estimated at around \$89bn. compared with contributions of about \$83bn. In 1989, cash flow was negative to the tune of some \$1bn. The pressure is noticeably greater among the corporate pension funds - in contrast to the public sector. where contributions still

outweigh distributions. Quite separately, the sector is tussling to establish what role it should play in corporate governance. It could be argued that US investors have woken up to the excesses of the 1980s somewhat belatedly, but a general stirring among pension fund managers is now perceptible. The latest proxy season has not be a comfortable one for some US companies, and a number of high profile public pension funds - like Calpers

can take some of the credit.

RECENT LEGISLATION and legal cases have raised the potential costs of providing final salary related pensions for a large number of occupa-tional pension schemes. As a result, many in the industry expect to see a shift away from final salary (defined benefit)

to be maintained through the

final salary (defined benefit) schemes to money purchase (defined contribution) schemes. Indeed, a survey of intermediaries conducted by Prudential Corporate Pensions suggests as many as a third of all final salary schemes may switch to money purchase. switch to money purchase.

It is easy to see why an increasing number of employ-ers is attracted to the switch In a defined benefit scheme all the risk is borne by the employer. Whatever happens. he must pay the level of bene-fit promised at retirement.

With a money purchase scheme, it is the scheme member who bears all the risk. There is no benefit promise; the employer and employee simply make contributions into the scheme. These are invested, and the scheme member receives the value of these investments at retirement in the form of a pension.

Although a money purchase scheme may be administered and invested on a group basis,

The recipient bears the risk it is essentially a series of indi-

vidual arrangements as far as investment risk is concerned There is no cross-subsidy between scheme members.
This question of who bears the risk is the key to under-standing the differences

between the investment policies of money purchase and final salary schemes.

Money purchase benefits are usually determined by the build-up of each member's per-sonal account; all contributions made on the member's behalf are credited to an account in his name. This is typically achieved by each contribution buying units in the fund, in a similar way to investing in a unit trust.

The need to unitise investment if the individual's benefits are to be valued accurately is one reason why the majority of money purchase schemes are invested in off-the-peg life office managed funds or pooled funds which already have the systems for unitising invest-

To the extent that both money purchase and final salary schemes invest in pooled managed funds, the asset spread and performance of the two types will be identical.

The individually tailored option of segregated management favoured by many final salary schemes has not been generally adopted by money purchase arrangements. This is not only because of the probnot only because of the prob-lem of unitising investments, but is also a function of size. A fund really needs to be worth at least £10m - some would say £20m or £30m - before segregated management becomes an economical option. In the past, most money purchase schemes have been considera-

bly smaller than this.
It may be that if the prophecies are fulfilled and more and more managers choose the money purchase option, there will be more defined contribution funds of a size to consider segregated management.

Mr C.W. Fraser Low, director of benefit consultants Willis Consulting, agrees there is nothing to stop money purchase schemes opting for segre-gated management. However, he admits Willis has only four money purchase clients of sufficient size to receive individual investment advice and all of these opt for the pooled

investment route. couple of final salary scheme clients which operate on a unitised segregated basis. Th are conglomerates with subsidiaries in a number of diverse different benefits to members in different subsidiary companies while investing all contributions in the same way.

"These show, in principle, there is no reason why money purchase schemes should not have segregated management, says Mr Low. But he adds: "If you are going to buy segregated management you proba-bly want to go to a manager

with unit trusts or unitised managed funds. They are in a better position to run the fund because they already have the computer programme in place to unitise the investment."

The Prudential survey asked intermediaries how they thought segregated final salary schemes switching to money purchase would maintain the power which goes with operating a segregated portfolio.

The intermediaries – said to represent the advice being

given to 83 per cent of all pension funds, measured by asset value - thought most schemes would either transfer all their assets to a life office or invest in a single managed fund. The third investment solution suggested by Prudential is

to have a segregated or managed fund with its own bonus series. The intermediaries surveved thought that around 20 per cent of schemes switching to money purchase would

choose this option. In practice both funds probably least in the short term. This According to Mr Jonathan just want to beat the median," may have stimulated the



Many institutional investors talk about the 'long-term' approach to investment. The question is, how many actually practice what they preach?

by the number of fine companies

Not many, we suspect, judging

that have fallen foul of hostile bids only to see themselves broken up, stripped of assets and their individuality lost forever.

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attitude of institutional investors. At PPM we resist this pressure not because we're sentimental but because in the long run we believe we will make a better return for

онг clients. Since 1984 there have been 490 bids for companies in which we had stakes. We chose not to support the incumbent management in only 25 cases. Hardly a record of shorttermism. But you might ask yourself

another question. If we didn't believe in the man agement of the companies in which we invest why would we put our clients' money into them in the first place? Hugh Jenkins is Chief Executive of Prudential Portfolio Managers.



Tim Dickson explains why managers are succumbing to the attractions

Authority of the control of the cont

riently by the second s

UK PENSION funds have been steadily expanding their holdings of overseas assets during the last decade. At the end of 1979 - the year in which exchange controls were dramatically lifted by the incoming Conservative government

only 6 per cent of the average UK fund's portfolio was represented by overseas equi-

By 1986 this had jumped to 20 per cent, and though the UK subsequently swung back into favour again, the upward trend in the overseas asset mix now looks set to resume. Latest figures from the WM

Company show that in 1990 the proportion dipped from 21 per cent at the start of the year to 18 per cent by end-December: this was mostly due, though, to the sharper than in the UK during the

Since 1987 overseas bonds have also begun to attract interest - accounting for 2 r cent of average ass the end of 1989. In the view of many observers - though by no means all - they are set to become a permanent asset

THERE HAS been so much discussion about mammoth pension scheme surpluses built up over decades that it is sometimes easy to forget that for many thousands of small pension schemes that have been going for relatively few years, the outlook is not quite as

Small pension funds are usually invested in pooled or mixed funds run by life companies and fund management boutiques. Only when they are around £10m plus do they warrant segregated management where the fund's liabilities and objectives can be taken into

account more precisely.

Pooled pension funds recorded negative overall returns last year. The average pooled fund fell by 11.8 per cent in 1990, according to the annual survey of 63 funds conducted by Combined Actuarial Performance Services

ing actuary Wyatt, puts the average loss at 12.6 per cent. Such figures are the worst since 1974 when the average fall was about 20 per cent. The figures even compare

unfavourably with the performance of segregated funds, which lost an average of 10.5 per cent last year.

Unfortunately, these poor results come at a time when all pension schemes face substantially increased costs as a result of the Barber ruling on

Growing appeal of overseas assets class in their own right in the overseas holdings can partly be explained by the greater

percentage of cash flow being earmarked for non-UK assets by pension fund managers, and partly by the relatively strong investment performance of non-UK markets during the last 10 years. Both domestic UK and foreign equities have shown far superior returns to UK gilts and property since the early 1980s.

Overseas investment is justified by pension funds on the grounds that it enables them to spread their risk through spread their risk through diversification, and obtain exposure to strongly performing markets. "We take the view that it dampens the vola-tility effect," explains Mr Richard Fitzalan Howard of Flem-

History shows that the effect of having a diversified portfohio in different markets is to lower the risk, without having to have a lot of bonds and Fleming, whose £14bn of UK

UK and foreign equities have shown far superior returns to gilts and property since the 1980s

pension fund assets were roughly 25 per cent inves overseas equities and 6 per cent in overseas bonds in mid-March, reckons that a weighting of more than 50 per cent could be justified outside the UK if full investment freedom were granted by trustees. As it

is, the group is aiming for average overseas pension fund 35-40 per cent in the medium portfolio was invested in

In the early days of overseas investment the US tended to be the most popular home for the overseas part of a pension fund portfolio. Relative to the world index, funds have always tended to be under-weight in Japan. To some extent this has reflected prejudice on the part of trustees, though who can say that they were wrong in 1990 when Japan was the poorest per-forming equity market of all, turning in a negative 42.7 per

Continental Europe, mean while, previously neglected and little understood, is now the most popular region out-side the UK for pension fund managers. According to WM, no less than 38 per cent of the

Europe at the end of 1990, against 29 per cent in the US, 18 per cent in Japan, and 15 per cent in other Asian mar-kets.

The big question for the 1990s is likely to be the impact on thinking of sterling's full entry into the Exchange Rate Mechanism of the KMS. This is merely the latest - but at the same time the most striking sign of the way in which Euro pean economies are becoming more closely integrated into a single market. The 1992 pro-gramme has set Europe firmly on a new course; the plan to turn the EMS into a single currency by the mid to late 1990s has provided an exciting pointer to the final destina-

If currency risks are dimin-

ished - either through even narrower bands in the ERM or through the ultimate triumph of the ecu - the distinction between UK and European equities will lose much of its significance. Some pension funds are already beginning to

> The distinction between UK and European equities could lose its significance

consider the UK and continen tal Europe as one geographical area rather than two when set-ting investment constraints guidelines. The more interest rates, inflation and economic growth rates con-verge, the more sensible that policy is likely to look.

buy the best insurance compa nies, for example, would hardly be wise to confine themselves to the five leading UK composites. They are not only medium-sized by European standards, they are argu-ably less capable than their continental rivals of meeting the challenges which will be

ed by an increasingly unified insurance market. With many British compa nies aiready earning a considerable proportion of their profits in continental Europe, the case for looking at the European Community as a single investment bloc can only get stronger. But where does one stop? A typical UK pension fund now invests around 57 per cent of its assets in UK equities, a proportion which

would have to be more than

halved if one looks at the relative market capitalisations in different European countries.

There are many other questions for pension fund managers to address in the 1980s. ers to anniess in the 1990s. How, for example, can they improve their country and stock selection, which has been distinctly mixed to date. When the percentage of funds invested overseas was relatively low in the early 1980s, this was not a particularly serious issue. With a fifth of assets outside the UK today, it certainly is.

It is noteworthy that pen-sion funds which put their money into an equity index fund would have done much better overseas than most of its peers in the last decade. As market efficiency increases stock selection gains will be

more difficult to achieve. There is also the question of how emerging markets - the Pacific Rim, Asia, Latin Amer-ica, Africa, the Middle East and southern Europe - fit in. Such markets exhibit different risk/reward characteristics but hold the promise of much faster growth and better returns than developed countries.

POOLED FUNDS

The good and the not-so-well-managed

equality. Final salary scheme costs will also be pushed up by the measures on limited price indexation introduced by the Social Security Act 1990. Experts estimate that these twin burdens will push up pen-

sion scheme liabilities by 30 Clearly, the importance of selecting a good fund manage

ment group has never been Topping the 1990 pooled fund charts was National Mutual's fund, valued at £36m, which fell by 5.7 per cent.

The top managers at National Mutual meet fortnightly to set asset allocations. Not surprisingly, the overall strategy was defensive – at one stage the fund held 14 per cent in cash and 7 per cent index-linked.

Stock selection concentrated on blue chip companies, particularly in the UK, and the fund was underweight in smaller companies. But the single most significant factor in last year's outperformance was the in late 1988, though it is now moving back in cautiously.

cent). Gartmore (-6.4 per cent). Crusader (-6.7 per cent) and Provident Life (-6.8 per cent). Wyatt also cites AES pooled unit trust, valued at £2.6m.

which lost 6.3 per cent. In 1990 Guardian Royal Exchange's mixed fund, valued at £370.8m. trailed the field with a loss of 21.8 per cent. This was largely due to over-commitment to equities, particularly smaller companie Two other, smaller funds

also fell by over 20 per cent during 1990. AEtna's managed fund, valued at just £0.3m, tumbled by 28 per cent and dropped by 21.1 per cent. Other disappointing results for 1990 were turned in by

Equitable, Fidelity, John Govett, Martin Currie, Midland Montagu, MIM and National Provident Institution. All plummeted by over 16 per cent. But it is not enough to look at the results for just one year. The manager who performed well in last year's tricky conditions may not necessarily be able to pick the most attractive

POOLED FUNDS LIFE OFFICE Man,Pr,C,SE,PP Div,E,Fi,Pr,Int,IL,C,OE,MS,OB Scottish Widows Provident Mutual... 2,376.0 2,613,0 -9.07 1,496.0 1,294.5 1,955.8 1,485.0 Man Man,E,FI,Pr,D/C,Int,IL Confederation Life... -11,64 FI,C,Int,IL,PE,NA,EUR Disc,E,FI,Pr,C,Int,IL,IB 1,100.8 -26,40 -12,18 M,E,FI,Pr,C,Int,SE,IL Ex Fd Mast.E.Fi.Pr.D.I.M.II.J&P.** Guardian Royal Exch'g. Murray Johnstone. Man.Am.Jap.Eur.Se As.SC.***

stocks in a bull market. Over the past 10 years, the Caps survey shows that the achieved by Confederation Life, up 18.1 per cent, followed by Scottish Widows with 17.3 per cent, Stenhouse exempt unit trust with 17.2 per cent

and Provident Mutual with 16.8

At the other extreme, the lowest 10-year return came from Legal & General, up by 13.5 per cent per annum and

Commercial Union, up by 13.9

per cent.
Of course, basic annualised returns cannot reveal performance volatility. Certain investment houses are very erratic, and it is no consolation to know that the house can perform superbly in certain market conditions if you buy in just before a bad spell.
The best way of judging an

investment house's consistency is to look at its quartile rankings over the years, and to examine the fluctuations and

This also reveals the underlying trend. It may be, for instance, that a house's greatest gains were made in the first few years of the last decade and performance has since tailed off, or vice versa.

years it failed to achieve the

success in loss limitation when conditions are tough.

Confederation Life, for instance, made it into the upper quartile for six of the last 10 years. But three of the

And its return for 1990 was relatively encouraging at -9.5 per cent, ranking it 14th of the 63 funds in the Caps survey. Stenhouse exempt unit trust

and Provident Mutual also achieved upper quartile results for six of the past 10 years. This year's market leader, National Mutual, made it into the upper quartile five times since 1981. Mr Jeremy Bishop, National

Mutual investment manager, says: "A key part of our approach is to restrict risk. This means that over the long term, we should get more deci-sions right than wrong, but more importantly any decisions we get wrong won't pen-alise us unduly." Many others have a more volatile record, so the aim should be to select a group with a house style that will work in any market.

And as long as a pension fund is too small to warrant segregated management, it cannot be sensible to put it with a house that specialises in particular sectors - the typi-cal specialisms are smaller companies and south-east Asia

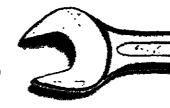
The size of the fund should also be taken into consideration. Though two of the three worst performing funds in 1990 were relatively tiny, that is an exception rather than the rule. More often, new funds perform well in the early years because they are more flexible and nimble but this wanes as the fund attracts new money over the years and grows less

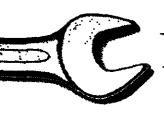
As one manager put it: "A small fund may take risks and if it all goes well, it soon has a good track record. If it all goes wrong, there is an attitude that you can lose the fund quietly. Although the 1990 pooled fund results are dire, they are not disastrous. Certainly, the median 10-year annualised return, at 15.3 per cent, is acceptable compared with the 6.4 per cent increase in price inflation and an 8.5 per cent increase in average earnings.

But equally, now is the time to throw out the common misconception that investment management involves some kind of mystique. The reality is that a house's performance is more about overall manage-ment strength than it is about the whims and fancies of individual fund managers. This is particularly true in an uncertain climate, and so next year's winners are also likely to emerge from a rigorously man-

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One pern lachiere,

Flood of gilts issues likely

feature in the UK pension fund's portfolio these days: they have been crowded out by

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However, given the government's borrowing requirements in the next couple of years, a flood of gilts issues is expected. As a result, pension funds may well be tempted to increase their holdings in ster-

ling fixed income bonds.

UK pension funds have run down their holdings in UK fixed interest investments in percentage terms over the last decade. In 1978, a typical pen-sion fund had its assets split as follows, according to figures from Combined Actuarial Performance Services (Caps): 29 per cent in UK fixed interest; 56 per cent in UK equities; 4 per cent in overseas assets: 4

per cent in property.

At the end of 1990, a mere 4 per cent was invested in UK fixed income and 2 per cent in index-linked investments. UK equities accounted for 57 per

in overseas assets had risen to 27 per cent.

According to one manager, the main reason why pension funds ran down their sterling bond holdings, particularly over the last five years, was because of the equity market boom which tempted them to invest in foreign and UK equities at the expense of fixed

The government's privatisation programme also attracted equity investors, while the shortage of gilts as the Bank of England was buying back stock meant that the supply

However, there was a very sharp turnaround last year in which bonds outperformed equities. Caps figures for 1990 show that the median return for pension funds was -10.5 per cent while the return on UK equities in their portfolios was 9.5 per cent, the return on UK fixed interest was +8 per cent.

ings in bonds again, especially now that the government is borrowing in the market again. In the Budget last March, the

government forecast a public sector borrowing requirement for 1991-92 of £8bn. Many econ-omists believe this is an underestimate and put the figure at closer to £12bn. The result is that the government has returned to issuing gilts: already there have been three mini-taps and more issues are expected in the next two years.

The question is: will pension funds buy them? Midland Montagu, one of the leading market makers in gilts, reports an increased interest by pension funds, though this is yet to material tial purchases. et to materialise in substan-

However, some pension fund managers say they are reluc-tant to commit money to glits at the moment. One manager points out that the attractions of sterling fixed income were

main world economies are expected to fall. Mr Lionel Hoare of Whittingdale, the fund management group, points out that with sterling's entry in the Exchange Rate Mechanism of the EMS, investors should see higher yields available in sterling without suffering from currency risk, and so cannot see the advantage of investing in foreign bonds over sterling

gilt fixed income) look more

attractive than gilt fixed

income because they are rela-

tively cheap. One reason for this is that in a recession,

many investors are worried

about the creditworthiness of corporate bonds - especially

given the number of companies

which have either collapsed or which are facing serious diffi-

culties in servicing their debt.
Despite the Bank of England's plan to issue gilts

again, not everyone is con-vinced that the new supply of gilts will be eagerly sought by

pension funds.

For a start, fund managers

consider the prospective real returns available from other

European bond markets - par-ticularly France and the Netherlands - as more attrac-tive than from sterling bonds.

Find managers are optimistic about prospects for the global bond markets this year as interest rates in most of the

He thinks pension funds will have to increase their weight-ings in sterling bonds to match their assets with their liabilities. As the average age of the UK population is rising, pen-sion funds may put their money into more secure investments such as fixed income.

OCCUPATIONAL PENSION schemes in Europe are generally financed in one of three ways: prefunded arrangements - insured or non-insured - as in the UK, Ireland and the Netherlands; book reserves as in Germany and Austria; and pay-as-you-go, as in France.

Book reserves and pay-asyou-go may work very well while population and economy are growing, employment is high, and interest rates are low. But with an increasingly ageing population in western Europe and many countries in recession, prefunded arrangements will not only give greater security to the workforce but will become more necessary as company profit margins are squeezed and indi-viduals are required to contribute more towards their pen-

The European Community. keen to promote the idea of funded pensions, is working on draft directives to encourage them. Several European countries (other than those with a tradition of funded schemes) have recently been dipping their toes in the water.

Following legislation in Por-tugal in 1986 which required the external funding of any new pension plans, tax incentives were introduced in 1987 to encourage the funding of existing plans as well. Double tax relief was given for a one-year period and according to Mr George Clare of Euracs (European Actuarial Consultancy Services), this incentive worked. However, investment portfolios must include at least 50 per cent of state-issued secu-

Spain introduced pensions legislation in 1988 with tax incentives for "qualified" – funded – plans. However, the fact that labour representation on the control commission which governs the pension scheme must be greater than employer representation has not gone down well with employers. Tax relief for employees at an upper limit of Pta500,000 (c£2,500) is also reckoned to be too low while

EUROPE

Why prefunded is preferred

employers can receive tax nated by pension fund money relief on their contributions only if that to each individual is identifiable. As a result, very few schemes have registered. In Belgium, a royal decree in May 1985 prohibited the future establishment of book reserve schemes, mainly due to con-cern over lack of employee protection in the event of bank-

rupicy.

The most commonly used financing methods in Belgium are group insurance contracts, self-administered funds seif-administered funds (ASBLs) and deposit administration contracts. Insurance companies have slightly more freedom in their investments than pension funds but many of the larger companies choose to fund their pensions through

ASBLS. Austria, which in the past has relied heavily on book reserves, plans to achieve 50 per cent capitalisation of its book reserve schemes over the next 20 years. To encourage implementation of the process. employers receive favourable tax treatment. For example, if at least 1,000 employees are members of a pension fund and total contributions are limited to 10 per cent of total payroll, then employers' contributions

Pension monies in Switzerland are now required by law to be deposited in a foundation and administered separately from the company. Restrictions on pension fund investment were lifted in 1989 so that 30 per cent of fund assets may now be invested in foreign shares (previously 10 per cent). As a result, it has been suggested that Switzerland's stock exchange could be domiby the year 2000. The same is true of Sweden.

In the past the range of pen-sion investments has been controlled by SPP, an insurance company regulated by the gov-ernment, and the unions - "an unholy alliance," says Mr Clare of Euracs. "Imagine a situation in the UK where the employers had no say," he says. (The SPP

Pension fund money could dominate stock exchanges

also administers a book reserve scheme). There is talk of freeing restrictions on investment in equities and again it is believed that this could lead to the stock exchange being dominated by pension funds money.

Even the situation in France and Germany is changing. In France, while the modified pay-as-you-go scheme, reparti-tion, still provides the bulk of pension provision, according to Mr Jonathon Heller of Prudential Corporate Pensions, an increasing number of pension plans - both final salary and money purchase - are being financed on a prefunded basis. Although nearly 70 per cent of German companies provide pensions on a book reserve basis, there are a few pension funds (pensionskasse), similar to those in the UK. Some are old: for example, that of the giant chemical company. Hoechst, dates from the 1880s and has 75,000 members. But development of pension funds in Germany has been

hindered by restrictions on

a fund may be invested in equities. Recent moves to increase this amount to 30 per cent were rejected by the govern-ment after lobbying by the BAV (the insurance regulatory However, the ageing popula-

investment. Only 20 per cent of

tion, and perhaps more impor-tantly, the costs of reunification are likely to lead to demands for employees to contribute to occupational schemes (they cannot contribute to book reserves) with a consequent demand for sepa-rate funding.

There are about 60 EC draft directives affecting pension schemes and benefit practice and these are currently going through at the rate of one a month.

In July last year a directive on the freedom of capital movements was followed by a Brittan, commissioner respon-sible for financial institutions and competition, which outlined three goals: that there should be full freedom to provide the services of managing pension funds; that there should be full freedom of crossborder investment and pension fund assets and that there should be full freedom of cross-border membership of pension

With the experience that UK tricted investment, they should be well-placed to take advantage of any easing of restrictions in this regard.

A study carried out by con-sulting actuaries R Watson last assets of UK pension funds exceeded the sum total of all the rest of the EC members' pension funds put together. It is perhaps ironic that at the same time that other European countries are moving towards funded schemes, Britain with its earnings cap is placing some companies in the position of having to set up unfunded schemes for high-flying execu-

Connie Ellis

The dollar's turnaround

TRADITIONALLY equity-oriented and domestically-minded UK fund managers are becoming more active in foreign bond markets, but their participation is still low compared with pension funds elsewhere in Europe.

with pension funds elsewhere in Europe.
Last year, concern about the effects of economic recession on equity performance persuaded more fund managers to invest in fixed income products. The strong performance of foreign bond markets, especially for sterling-based investors, in the first quarter of 1991 has increased their readiness to buy foreign bonds.
According to the WM Company's UK Pension Fund Service, the proportion of UK pension fund assets in the foreign bond market rose to 3 per cent in 1990 from 2 per cent in 1989. Yet only two-fhirds of the funds surveyed hold any foreign bonds at all, so funds with foreign

foreign bonds at all, so funds with foreign bonds hold around 7 per cent on average. But, even including fixed-rate glits, straight bonds accounted for less than 10 per cent of pension funds' assets in total at the end of last year. Nevertheless, the research showed £2.9bn of fresh investment in foreign bonds last year, funded partly by an outflow of £1.5bn from the

Figures for 1991 are not yet available, but some analysts estimate that the net shift will not be substantial, considering the dramatic since the end of last year. The recent strong performance of equity markets may well reverse some of the shift into fixed-income

products prompted by the prospect of a long and deep recession. "It is time that UK pension funds assessed what is the proper bond element in a portfolio and how to constitute it," says Mr Howard Flight, managing director of Guinness Flight

Flight, managing director Global Asset Management.

come partly from cash, where many funds found a safe haven in the wake of Iraq's inva-sion of Kuwait last August. In addition, there was some movement out of equities, since the bonds perform better in recession than stocks, and also out of the gilts market. Because of the strong performance of bond markets across the board during the first quar-ter, the most crucial decision for fund manag-ers was on currency rather than the bond marers was on currency rather than the bond mar-ket. Though Spain and Italy provided the highest returns measured in local currency, according to the J.P. Morgan government bond index, the strengthening of the dollar had a dramatic effect on returns for UK-based funds. Consequently, the largest shift since the end of last year was from underweight to over

of last year was from underweight to over-weight positions in dollar securities, reflecting, in large part, the dollar's numeround in the

foreign exchange market.

There are two different approaches to investing in foreign bonds. One is to view currency and bond markets as two separate component and bond markets as two separate components. Fund managers who adopt this approach may take one position in a currency and a conflicting position in the bond market. Thus, some managers are now overweight in dollars in the foreign exchange market, but underweight in dollar bonds. The currency position may have been taken in the spot foreign exchange market and held on deposit. One fund manager says he has taken a position in Franch covernment. has taken a position in French governm bonds, a market which he expects to perform

well, but has hedged exposure to the franc.

Other fund managers – in the UK perhaps
the majority – take currency considerations
into account when investing in foreign bonds, and do not hedge currency exposure to a signif-

Those who take a separate view on currencies are generally still overweight in the dollar and underweight in European currencies. Others have stepped back somewhat from the US bond market, which is now widely considered to be quite expensive. In Europe, high-yielding bond markets such as Italy remain in favour.

ingly important, given the high degree of vola-tility of foreign exchange compared with bond markets," says Mr David Shaw, director of bonds and currency at Legal and General. In sterling terms, Canadian government bonds posted returns of 16% per cent in the

Management Company's Seventeen Markets Database of International Bond Markets. returning 16% per cent. For fund managers who focus on the most liquid markets, the US

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PENSION FUND INVESTMENT

Robert Thomson on the impact of the rapid ageing of Japan's population

ه المقابلية و الرائم والمعادلية في المسلمين المعادلية و المعادلية و الرائم و المسلمين و المعادلية و المعادلية و وقائم المعادلية والمعادلية والمعادلية والمعادلية والمعادلية والمعادلية والمعادلية والمعادلية والمعادلية والمعاد

Performance is starting to matter



The ratio of Japanese over 65 is set to jump from 11 to 16 per cent between now and the year 2000. Here middle-aged and older women engage in slimming exercises at a Tokyo health farm

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often been viewed by outsiders as designed more to lubricate the country's complex and cosy network of corporate relationships than to benefit the actual members of company funds. That interpretation has not

been discouraged by funds such as the Japan Securities Dealers' Employees Pension Fund, which announced that its money would be divided neatly among the fund man-agement arms of securities companies and indicated that the shares would be main-tained regardless of perfor-But there are hopes among foreign fund managers in

Japan and among the more aggressive Japanese managers that the "silver wave", the rapid ageing of the country's population, will force company funds and the Japanese government to put more emphasis on performance.
A second hope is that compa-

with new funds or funds that cover numerous companies within an industry will be less shackled by traditional corporate relationships and more open to using indepen-dent investment advisers, including foreigners.

The industry groupings, such as the Tokyo Electronics Sub-Contractors Association, could be more fertile territory, as they should dilute an individual company's obligations to, for example, its bank, which may want pension funds to be handled by an affiliated trust bank.

Last financial year, Japan's legally-recognised corporate pension plans totalled about \$230bn, and nine foreign-affili-ated trust banks were among the 38 trust banks and life insurance companies allowed And, from last April, 133 investment advisers, 36 of them foreign, were given access to some of the new money flowing into the system.

The foreign companies would like greater access to pension funds, having calculated that they now manage only 0.3 per cent of the total, and they want an easing of the restrictions on fund employment. Principal secured assets must comprise at least 50 per tic stocks up to 30 per cent, foreign currency denominated securities up to 30 per cent and real estate up to 20 per cent. One foreign manager said that these restrictions "limit

the ability of foreign compa-nies to show their particular strengths". While foreign companies are unhappy about the pace of liberalisation, they are reluctant to be identified when criticising the system for fear of antagonising the all-powerful Finance Ministry.

Foreign companies hope that the government's own concern about the financial burden of expected demographic changes in Japan will provide a stimulant for further reforms of fund management. About 11 per cent of Japanese are now aged 65 or over, but the ratio is expected to jump to 16 per cent

One change in the year to end-March was the sharply increased allotments by the state-run Pension Welfare Service Corporation to life insurance companies, which received 30.1 per cent more than in fiscal 1989, while the trust banks received only 13.7 per cent more. Trust banks must manage funds individually, while the life insurance companies have the advantage of being able to pool all incoming funds for management.

But Mr Tokuo Banba, assistant general manger of plan-ning and co-ordination at Mitsubishi Trust and Banking Corporation, says that the importance of trust banks has not diminished, and that "yield is not everything." He emphasises that Japanese companies want stable fund management, and that high yields in the short term will not necessarily

According to Mr Brian Mat-thews, president of Jardine Fleming Investment Advisers, building long-term relation-

greater ability to control a

quently find their way into an in-house unit trust. It is

cheaper and easier for the

manager to index one pool of

money of, say, £1m to an index, rather than five pools of £200,600. However, the result

Active managers, mean-

while, have largely moved over

to the use of performance fees, to the extent that is now

thought to be the exception to

find an active manager charg-

ing a simple flat fee.
For this and other reasons,

suggests Mr Kemp, overall

ment have crept up slightly

over the past year - though nowhere near enough to com-

nensate managers for the loss

of income from the stock mar-

ket slump. Many managers

cling to the belief that fee

scales are set to rise; but then

may be higher charges.

fund's performance).

ships is particularly necessary in Japan. He says his firm has been helped by pension fund appointments from two government-related organisations and that these contracts are important because when other quasigovernment funds look to make appointments, "our name will be on the list." He estimates that establishing a

significant presence will take five years from the liberalisa-tion last April, and is "sur-prised that we have had these successes so quickly

Jardine Fleming Investment Advisers is 51 per cent owned by Jardine Fleming Investment Management and 49 per cent by Yasuda Trust and Banking. Mr Matthews says the idea is to combine the asset manage ment capabilities of the Flem-ing group with the domestic marketing capabilities of Yasuda". The venture, he says, has been a success.

Mr Shoji Yamada, director of pension fund management at Yasuda Trust, reckons that the Japanese industry may be "15 to 20 years" behind the US, and admits that foreign companies have valuable expertise: "We have studied the western style of fund management, and are interested in new skills." Given the problems in Japa nese financial markets in the past year and the realisation that stock prices can fall as as rise, Japanese managers have become more wary about the deployment of funde They have been noticeably absent from the Tokyo stock market in recent months, and have warned companies that uncertainty over stock prices has made dividends all the

more important. Mr Shigeyuki Araki, invest. ment planning manager at Dai-ichi Mutual Life, says that his company's hidden stock profits fell by half last year, and "we are telling companies that they must increase dividend payments if they want us to buy." if performance is becoming more important in Japan, the question remains as to how the government intends to measure that performance. The Finance Ministry has hinted that private firms could be allowed to establish a perfor-mance scale of sorts, but there has been no formal indication as to when such a system will

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MANAGERS' CHARGES

Why dirty fees are hard to rub out

IT WAS a bad year for investment managers. As stock markets (and the value of most pension funds) fell in 1990. managers' incomes, based on ad valorem charges, faced a similar decline. Few tried to sustain their income by increasing charges – and fewer still succeeded.

Any sympathy should be stifled quickly, though: managers still make extensive use of implicit, or "dirty", fees to boost their income, and some last year appear to have been able to use these to support their earnings.

"Dirty" fees come in three main forms: charges for in-house unit trusts, levies to meet the higher costs of overseas transactions and soft com-

The growing use of in-house unit trusts has been the most obvious contributor to investment managers' revenues. True, a greater proportion of pension fund assets may be dedicated to specialist areas list overseas equities or bonds, and true, these investments may be better handled on a pooled basis. But does this justify an annual charge of, say, 1 per cent, rather than the 0.2 per cent typically paid for balanced funds or 0.5 per cent for funds actively managed by a

As Mr Tim Gardener, head of asset planning at Mercer Fraser, says: "I can see the reason for using unit trusts, but not for the extra charges implicit in them. I fail to see why unit trusts need to charge more." Whatever the justifica-tion, the use of unit trusts is becoming far more common.

The second type of "dirty" fee - transaction fees for over-seas bargains - is more easily justified, given the higher costs of settling such a transaction. However, there are signs that

between the specialists, aggre here, too, managers may use implicit charges to enhance gate charges are generally their own income. nigher than for the one tha remains with the balanced fund manager (though this

There are different ways of levying these overseas transaction charges. Many managers impose a flat charge per bar-gain (say, £50). But the method is imprecise, and is not usually matched to a precise analysis of costs. "Most managers levy more than it costs them," says Mr Gardener. "They use these

charges as a source of income."

The third type of dirty fee, the use of soft commissions, was sanctioned recently by the Securities and Investments Board - although the SIB said it would keep a close eye on fund managers' behaviour and may yet ban the practice (which involves brokers paying for services for fund managers, such as the provision of computer terminals or information services, in return for a set amount of commission-bearing business each year).

"In the long run, this area will be revisited by the regulators," says Mr Malcolm Kemp, a partner at Bacon & Woodrow. It still has an air of artificial-

The SIB has insisted on minimum levels of disclosure of soft commission arrangements so trustees should at least be able to see what is going on But simple disclosure gives no idea of the pressures under which fund managers operate, and which may lead them sometimes not to put their own clients' interests first.

implicit fees like these are stimated to add as much as 0.5 of a percentage point to the costs of pension fund management, compared with the typical 0.2 per cent "clean" fee. Why do plan sponsors continue to put up with the practice?
In part, because it makes

their own lives easier, says Mr Gardener. Dirty fees, he explains, are levied on the assets in a fund rather than a plan sponsor. By insisting on clean fees, a sponsor is shifting the direct costs onto himself, and to recover this may reduc contributions into the fund a route often fraught with political difficulty.

The abandoning of dirty fees long predicted, may be taking a long time coming. Nevertheless, experts report that charg-ing practice is still turning — albeit slowly — against such

Meanwhile, fund managers' incomes are benefiting from the second general trend in investment management charges: the gradual replacement of balanced fund manage-ment with index and active fund management. For the fund which splits itself

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as Mr Kemp says, "many thought that a year ago." 071-873-4090

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that the principle of his Special Theory of Relativity occurred to him in one coherent vision, in which he could clearly see the

way in which the component forces related to each other.

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THERE IS nothing new in the

principle that pension fund investments should be selected

having regard to the liabilities However, the emergence of asset liability modelling has

enabled this axiom to be quan-tified, so setting in motion a new debate of vital importance

argues for reducing equities and increasing bonds. Pan-Eu-

ropean comparisons make the

British pension fund distribu-

tion stand out as extremely

aggressive. On the other hand

many still argue that pension

funds should be prepared to

commit all their assets to equi-

ties, given their long-time hori-

been difficult without a clear

framework. Until recently, dis-

cussions were wholly subjec-

hard to draw. Asset liability

modelling has now emerged as a credible, if somewhat contro-

versial, framework to address

ity of having a substantial

part of one's portfolio wiped out by what was viewed as

extremely risky and specula-tive products meant that most

pension funds gave derivatives

The prospect of unlimited losses filled trustees with hor-

ror. The spectacular losses in

some of the commodity futures

traders confirmed their susni-

cions. The Federal Bureau of

Investigation's probe into the

Chicago futures market also

created worries among the

larger institutions that they

would be fleeced by unscrupu-

The expense of introducing new computer systems which

track the performance of futures and options and the

sheer technical difficulty of

understanding some of the

derivative markets - particu-

larly options - has been a

deterrent. Finally, the inabil-ity of equity futures markets

to operate smoothly during the

stock market crash of 1987 led

lous floor traders.

developments in recent years in pension fund investment has been the increasing use of the equity derivative markets.

Until the late 1980s, futures and options were something that cautious pension fund trustees avoided. The possibility of having a substantial

a wide berth.

· teaple 🐔

Compression

1 W. N.

Debates on these issues have

for pension fund health

DAY APRIL IS but

Professional controversy remains

The average pension fund during the 1980s increased its Most asset liability modelequity exposure from about 60 ling work has been carried out per cent to closer to 80 per by pension fund actuaries. cent. However, this shift has According to the Greenwich come in for particularly close Associates 1990 Survey, 30 per scrutiny from many quarters. cent of funds now use an actu-Some suggest that the growing maturity of pension funds ary or consultant to help in

> The actuary has appeared to encroach on the territory of investment managers

their asset allocation policy. This is a proportion that has grown rapidly from a very low base. By starting to give advice on investment policy, the actu-ary has appeared to encroach on the territory of investment managers. This redrawing of the demarration lines has an the demarcation lines has created tensions.
In the 1988 FT Pension Fund

Investment Survey, about the time when asset liability mod-

elling was starting to be debated in earnest, Barry Riley wrote of these professional tensions, suggesting that "irritation will turn to resentment if actuaries attempt to strip the asset allocation responsibility from balanced managers." In practice, the involvement of actuaries since then has been

confined to setting long-term asset allocation over a horizon of 10 years and longer, leaving balanced managers to get on with the job as before (stock selection and short-term asset allocation), albeit relative to a new benchmark. Over this recent period, the

separation of long-term policy decisions from short-term tactical decisions has become better understood and is now widely used. As a result of these developments, the managers' irritation has not, as yet, turned to resentment. The majority of managers have welcomed the clearer objectives that have been derived from this work.

The other area of controversy relates to scepticism with the process itself. Asset liability modelling systems are complicated but the principles of their application are straightforward. Modelling involves making projections as to the future financial position of a particular pension fund. The calculations reveal the likely funding position of the scheme (the value of assets in relation to accrued liabilities) and the contribution rate at some future date five years, 10 years or further out. These modelling systems compare the most likely position with the extremes in terms of the worst case expectations and the best case expectations. The latter information is used to gauge the uncertainties implicit in any scenario and therefore the risks the employers and trust-

ees actually face. For example,

a projection might show that the current investment policy is most likely to lead to no change in the contribution rate in 10 years' time, but the worst case possible would involve a much higher rate applying. Such information would be used to decide whether the current policy should be changed. Modelling results are used in

two respects. First, they illustrate the implications of adopting any particular investment policy. Secondly, they identify superior investment policies that improve the chances of a scheme achieving its particular objectives. Proponents would certainly claim that the process allows higher returns to emerge without a correspond-

ing increase in risk.

While the process has improved and matured over the years, professional controversy still remains. Like most long-range modelling pro-cesses, there is considerable

tation of results. The principal difficulty lies in setting the assumptions about future market returns with sufficient prescience to obtain robust answers. In practice, assump-tions cannot be set with great precision so the results of the process need to be interpreted with care. There are those who believe this difficulty is sufficient to invalidate the whole

Early models were essentially backward-looking and built largely on the premise that history would repeat itself. Latterly, more forward-looking models have emerged which rely partly on historical evidence and partly on more traditional economic judgments. These appear more credible and answer some of the criticisms. Most converts to modelling tend to believe in the philosophy that "models

to provide a disciplined quantitative framework for qualitative discussions on investment

Perhaps the most important benefit seen from modelling is that funds can become more

Some question if the days of performance "league tables" are numbered

individualistic using this framework and can fully reflect their own characteris tics and ambitions. For example, fast-growing schemes with limited numbers of pensioners can be easily differentiated from declining mature schemes. This means that in practice, the policies that emerge from modelling studies are certainly not identical from

This begs a number of practical questions about how perfor-mance will be measured in future. Some have questioned whether or not the days of performance "league tables" are numbered if individual objectives start to predominate. This would appear to be very unlikely. The performance league table has fulfilled a very important role for most trustees and is unlikely to be replaced. In trying to anticipate the changing mood of the industry, performance measurers are now hard at work creating a new style of reporting in which sub-groups of funds can be properly compared in a peer group" league table.

What of the future? Further refinement of asset liability modelling will inevitably occur with both actuaries and investment managers taking active roles. At present, asset liability modelling is carried out by a small minority of funds (albeit influential ones), no more than 100 in total. The way seems clear for it to become a majority practice as natural as per-formance measurement has

The writer heads the specialist estment practice at R Watson & Sons, consulting actu-

DERIVATIVE MARKETS

A sea change for futures and options

some fund managers, who were unable to use the markets to hedge against their holdings of shares. But there was one other

important reason why pension funds avoided futures and options. Until last year, futures transactions - those made to hedge a portfolio -

More favourably treated than the underlying securities

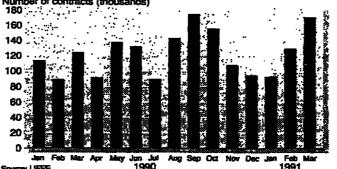
were liable for capital gains tax. Others - which were classed as trading - were liahle for corporation tax. All that changed in the 1990 budget, when Mr John Major, then chancellor of the exchequer, bowed to years of lobbying and exempted pension funds and authorised unit trusts from tax on trading income from futures and options. The Finance Act of July 1990 cleared the way for traded options and futures to enjoy a more favourable tax treatment than that of their underlying securities. Now, gains from futures and options are treated as capital rather than income.

These important regulatory

change have been the catalyst for a major sea change in pension funds' use of futures and options. "These changes had a big impact in making trustees feel more comfortable about the use of derivatives," says Mr Andrew Maclaren of Phillips & Drew Fund Manage-ment. "Before it was a bit of a grey area and that was enough to deter some funds from those

One clear reflection of the changes has been the increased turnover of FT-SE 100 index futures on the London International Financial Futures Exchange. It rose by more than 40 per cent in 1990. According to Mr Nick Weinreb, deputy market secretary at Liffe, the tax changes showed that the government

LIFFE FT-SE 100 Index futures Number of contracts (thousands)



were important. "Now there is much more awareness from trustees who are giving approval to fund managers but learning how they work." Liffe has organised three workshops over the last six months for trustees on the use of futures. Mr Weinreb says the interest has been "staggering." Fifty to 60 people have attended each workshop and

with a further one planned next month, over 200 trustees will have attended in total which represents a significant

While it is true that trustees who attend Liffe's workshops must already have an interest in derivatives, the questions being asked give an interest ing indication of the level of

nd the results are surprising. Rather than asking basic kets work, trustees tended to be interested in administrative and logistical problems. How are futures and options accounted for and how are they valued, are the sorts of points raised, says Mr Weinreb. Understanding how to manage the additional paper flow; and the measurement of performance of futures are

ers agree that returns are enhanced only marginally by benefit comes when a fund is seeking to alter its exposure to different countries. As Mr Maclaren explains: "The historical industry practice has been to change asset allocation by buying holdings in individ-ual shares, whereas as now the trend is towards using futures as a direct means of asset allo-cation, which is quicker and more flexible. The futures are built up if desired." The changes that have taken place are reflected in a recent survey by KPMG Management funds. Seven out of the 10 it their use of futures and options over the next year.

Trustees suspicious about "something for nothing"

Meanwhile, eight out of 10 use derivatives for asset allocatio trades and only seven out of 10 use them for hedging pur-

However, while there has been an increased use of derivatives by pension funds the changes have been gradual. Practitioners say there has been no "big bang". So far only a minority of funds uses futures. While most of the larger funds are using derivatives, of these only a handful

have a majority of their funds using derivatives.

The hesitancy of trustees has still not been totally overcome. As one fund manager says: "Derivatives still have something of a bad name and trustees are suspicious about getting something for nothing."

The hesitancy is not just on the part of the trustees. While

some of the larger pension fund management groups have encouraged clients to make use derivative markets, if an individual fund manager has a long-standing relationship with a particular fund and does not want to use derivatives, such a change is unlikely to forced on him or

her by the group.

There are still difficulties in devising systems which can monitor the investments and also clear and settle trades. Several medium-sized fund managers still have consider-able problems in this area. Finally, the changes so far have benefited futures. Options are still not widely used by funds. The difficulties in valuing a widely diversified options portfolio has discouraged some funds, while others lack the expertise to explain

Jim McCallun

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PERFORMANCE MEASUREMENT

Why the institutions are reluctant

equities over the short term

although worse over the medium term of five to 15

The pension funds' attitude

towards property is partly a result of changes in their circumstances since the early

1970s, when they were looking

for a hedge against inflation and, in addition, they were

underweight in property after

Their policy towards property has also been affected

by the shift in the nature of

pension funds. The large funds

which have traditionally been

big investors in property have had to make earlier-than-

anticipated payouts as a result

of workers taking early

shorter-term perspective, which has discouraged

investment in a rela- tively

At the same time, market share has been won by smaller

funds, which are less likely to

invest in property because of

high management costs and

the difficulties of creating a sufficiently diversified portfolio.

illiquid medium like property.

This has sometimes led to a

retirement.

a period of rapid growth.

property industry from the crash of the early 1970s. But this time round, they are being viewed more as scapegoats than potential saviours.

The evaporation institutional demand property, however justified. has been a source of dismay for the overbuilt and often overborrowed property

industry.
"The British property industry has to some extent been abandoned by its traditional investor base, namely the institutions," said Sir Nigel Mobbs, chairman of Slough Estates, at a recept dinner for the British Council for Offices.

From the viewpoint of the property industry, it seemed as though the funds have been looking for any excuse to limit their investments (with a few notable exceptions, particularly among Scottish funds). In the early 1980s, they were deterred from property investment by the strong performance of equities.

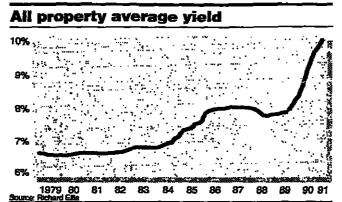
After the equity market crashed in 1987, funds were unwilling to invest in property because the proportion of property had already risen in their shrunken portfolios.

Property's share of pension fund portfolios fell from 20 per cent at the start of the 1980s to 8 per cent today, according to Richard Ellis, chartered surveyors. The pension funds' cash flow into property has been falling from £509m in 1985

The meagre inflow is not enough to mop up developments coming onto the market

to an outflow of £118m in the nine months to September 1990, according to Debenham

The meagre inflow of pension fund cash going to property is nowhere near enough to mop up the new developments coming onto the market - particularly as some of the most prominent investors such as Friends Provident, Norwich Union and the Prudential have their own development programmes to mop up cash flow.



Pro	Property's share of investment funds							
	Pension funds	Insurance companies						
1980	14.3 per cent	15.1 per cent						
1981	11.4 per cent	14.7 per cent						
1982	10.9 per cent	16.1 per cent						
1983	7.4 per cent	11.5 per cent						
1984	9.1 per cent	9.3 per cent						
1985	5.1 per cent	8.6 per cent						
1986	3.7 per cent	6.5 per cent						
1987	1.5 per cent	6.3 per cent						
1988	2.8 per cent	9.3 per cent						
1989	1.3 per cent	10.4 per cent						
1990	-1.7 per cent	9.0 per cent						

Some estimate that it will take 15 years for the institutions to absorb the speculative property financed by the £40bn of debt outstanding to the property

If this overhang of property was not a sufficient deterrent to investment, property's traditional virtues of stability and counter-cyclicality have been dented by the current downturn, when its volatility and timing have matched the equity market. "Historically ... property could be regarded as stable, and to some extent counter-cyclical but this seems no longer to be the case," says Sir Brian Corby, the Prudential's chief executive.

Some funds, such as the Norwich Union, have also been influenced by historical performance figures. Looking at statistics going back to the last century, it reckons that equities have performed better than property.

The issue is not, however, cut and dried. Property, like UK equities, has been the best-performing asset class for four years since 1973. Property has performed better than UK important change for the pension funds property holdings was the inroads made by overseas equities, following the abolition of exchange Property was in the 1980s

"Property was in the 1980s and 1970s the 'third asset' in institutional portfolios, providing long-term security and inflation hedging to complement holdings in equities and gilts ... Deregulation has introduced overseas investment, principally in equities as a contender for third place," argues the investment argues the investment Property Databank, a research factors have These

But perhaps the most

contributed to an unprecedented rise in yields, the yardstick which measures the risks and prospects attached to an investment. After a slow increase for most of the 1980s, yields shot up from 7.7 per cent in December 1988 to 9.6 per cent today, according to the Investment Property Databank,

a research body. Many investors and their advisers now believe that yields have moved out ifficiently to take account of bearish factors, although the recovery is expected to be slow property overhanging the market and pressure on rents. Some of the Scottish funds, which have maintained an interest in property during the are particularly

"I would like to think that

Market share has been won by smaller funds, less likely to invest in property.

yields have gone as far as they will go, particularly looking at retail warehousing which at yields of 12 per cent is

basically self-financing.
"With a sensible tenant and a good location, there is only upside to come," says Mr Mike Perkins, a director of Commercial Union.

These arguments will not sway every institution. For instance, Norwich Union, one the most prominent institutional investors in property, has decided to bring

the proportion of property in its portfolio down to the average in its industry. However, anecdotal evidence suggests that there has been

an increase in allocations to property - and not just because the recent outperformance of equities has left funds underweight in

property.
"We have seen in the last three mouths a significant increase of buying requirements from the pension funds and insurance companies and estimate that it has virtually doubled since the start of the year," says Mr Robert Farnes, investment partner of Hillier Parker.

The problem is that, despite the quantity of property overhanging the market, there is not much available that the institutions want to buy. Partly, this is a matter of size - most new office projects

Banks have delayed putting companies into receivership until the market improves

and shopping centres are too large for all but a handful of pension funds. It is also because little good quality property is coming onto the market at these yields. Even banks have delayed putting companies into receivership until the market improves.

"Leaving aside obvious areas of over-supply such as central London offices, the availability of income producing stock of suitable value size, securely let to stable tenants, is likely to remain restricted," says Mr Andrew Hearn, a partner at

He cites, as examples, industrial and shop units where many pension funds have relatively low weightings and there are very few forced

That leaves a "black hole" of property where sellers aspirations and buyers requirements are fundamentally mismatched.

Even if institutions do start to buy more real estate, the property industry may have to find the bulk of its funds

Vanessa Houlder

For a few dollars more

WHEN MR Maurice Stonefrost, the separate measurement of the British Rail pension fund was commissioned more than a year ago by the National Association of Pen-sion Funds' Investment Committee to head an independent inquiry into performance measurement, it was at a time of intense controversy over so-called "short-termism" by

City fund managers. There had been a series of hostile takeover bids for Brit-ish companies. Industrialists were quick to allege that fund managers were too ready to accept a few pence more per share from a takeover bidder rather than back existing man-agers. Moreover, they wanted ever-higher dividends, regardless of the year-by-year for-tunes of companies. A lot of-captains of industry were eager to suggest that the quarterly performance measurement to

which British pension funds are typically subjected was a prime source of short-termism. In the event, when the Sto-nefrost Committee reported in January this year it became evident that (as in previous inquiries) such prejudices had failed to stand up to detailed scrutiny. Performance measurement emerged primarily as a technical matter rather than a key controversial theme of industrial politics.

Nevertheless, the committee made several important points: First, the background. Two performance measurement services are dominant in the UK pension fund business. The bigger is that of the World Markets Company, originally a soft commission service of Edinburgh stockbrokers Wood Mackenzie, but now owned by the US financial giant Bankers

In 1990 WM, still based in Edinburgh, analysed 2,464 pension fund portfolios in the UK, and more than 2,000 were regarded as suitable for inclusion in the aggregate data relating to WM's "universe" of funds. At the end of 1990 these WM-measured funds were val-ued at £209bn, representing, according to WM, some 77 per cent of the UK pension fund industry (which by implication was worth about £270bn at market value on that date).

The second company is Combined Actuarial Performance Services (Caps) which was formed some years ago out of

operations of the actuarial firms Bacon & Woodrow, R Watson and Mercer Fraser, and was later enlarged by the incorporation of the Noble Lowndes service.

During 1990 Caps measured 1,495 UK pension funds in its Trustee Service, worth £127bn. Though the Caps service is smaller, its results are in some ways more representative of the externally managed com-pany pension funds. The WM Pension Fund Ser-

vice, for its part, includes more of the giant fibn-plus public sector schemes which in certain respects have different characteristics, with much higher investments in directlyowned property, for instance.
At the end of last year the typical Caps fund held only 2.3 per cent of its assets in property, but the corresponding WM figure was some 9 per cent. Nevertheless, the overall

investment performance indi-cated by the two services was almost identical in 1990; minus 10.6 per cent for WM and minus 10.5 per cent for Caps. Over 10 years WM shows an average annual return of 15.1 per cent, Caps of 15.4 per cent. In addition there continue to be one or two independent performance services run by consultants such as Godwins and Wyatt, although these are con-

fined to fairly specialist roles. There are good technical reasons for measuring performance frequently - at least quarterly - to achieve accuracy in the rate of return calculations. But nobody suggests that fund managers should be assessed on such a short-term basis (let alone on the monthly basis on which US funds are

often measured nowadays). The Stonefrost Committee was concerned that fund man-agers should not be held to account more frequently than once a year, and that trustees should fully understand the meaning of the performance numbers, ideally with the help of an annual briefing by the measurers.

It was also convinced that greater effort was needed to relate performance measurement to the individual benchmarks or objectives which, more and more, are being laid down for particular pension funds. The broad "league table" approach, relating to

median beating objectives or top quartile targets, though still popular, is being randered increasingly obsolete by the

diversity of benchmarks.

According to Mr Stonefrost: It is up to the funds themselves to seek to be measured against like funds." One result may be an increasing segmentation of the performance measurement process. "We don't think that the median is going to go out of vogue," says Mr John Clamp, chief executive of Caps, "but there may be a pro-

liferation of medians Aside from short-termism. the most controversial aspect of pension fund performance measurement is probably the use (or rather, misuse) of performance data by the fund managers themselves. The abil ity to outperform over periods of three to five years has become absolutely fundamen-tal to the success of fund management companies in winning new business (even though sta-tistical evidence suggests there is little connection between past and future performance). There is in consequence tremendous pressure on managers to manipulate the data for marketing purposes.

Thus the Stonefrost Committee commented critically on a survey which indicated that two-thirds of managers claimed to beat the median. It called for an industry committee to be set up to establish standards for performance statistics in vertising and marketing by investment managers.

The sort of manipulation which goes on is that managers leave out of their records the funds from which they have been sacked (these tend, of course to be the bad performers), and they may leave in or out, on a subjective basis, according to whether it suits them or not, funds on which there is a restricted brief. Also, they may advertise performance over odd periods, thus contriving to minimise the impact of particular bad years.

A new committee is now being formed, through the NAPF and the fund managers' trade body, the Institutional Fund Managers' Association, to establish a code of conduct and thus clean up one of the murkier corners of the perfor-

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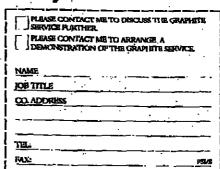


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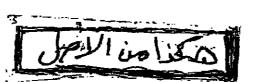
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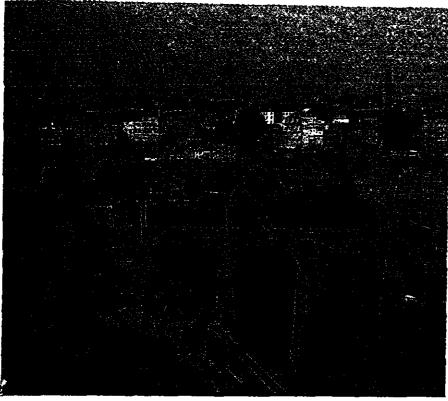


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A FINANCIAL TIMES SERIES: Part 3

EUROPEAN FINANCE

Offshore Centres







Prospering at the fringe

There is plenty of competition among Europe's smaller states to act as a magnet for tax and regulatory-shy clients, says Philip Coggan

SMALL can be beautiful in the world of finance. Wherever there are differential rates of tax, and different approaches flock to those areas with the lowest tax and the most flexible regulatory regimes. And there is plenty of competition among Europe's smaller states to act as the magnet for tax and regulatory-shy business-

out had year

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The term "offshore financial centre" in fact covers a multitude of sins and a wide variety of areas and regulatory

Many places which have the characteristics of offshore centres, such as Switzerland and Liechtenstein, are in the heart of the continent. Most, if they are offshore of anything, are merely outside the regulatory confines of the European Com-

The existence of these centres creates a knotty problem grate financial services in the single market, without driving

centres to flourish. Expatriate workers have good tax reasons for seeking havens which are outside their countries of origin and the states where they work. Yet the Community is hardly going to benefit from a

market, if the main

The position of Luxembourg is another difficulty for the Brussels bureaucrats. Euromarket folklore speaks of the typical retail investor – the "Belgian dentist" – depositing his bearer Eurobonds in Lux-

result is for tax revenues to

embourg to avoid tax. Whether or not the folklore has much basis in reality, Luxembourg has built up a vigorbecoming the BC's "on-site' offshore centre.

true single market in financial services should eliminate Luxembourg's advantages, as tax same across the Community. In practice, however, the reinforced Luxembourg's posi-

The removal of restrictions on capital flows simply makes it easier for wealthy chizens to transfer their funds to an offshore centre. And differential rates of reform have also helped the smaller states.

A prime example is the directive on Ucits (Undertakin Transferable Securities). igned as a means of encouropen-ended investment, it has sent fund mangement companies flocking to establish in

Luxembourg which was one of the quickest countries to implement the directive. Fidelity, for example, chose to use Luxembourg as the administrative base for its range of Ucits funds, which it sees as the base of its world-

Perhaps the EC is subconsciously happy to see Luxen-bourg challenge Switzerland as the haven for the world's wealthy. The main effect of the

ing tax might simply be to drive business from Luxem-bourg to Switzerland or even

The Swiss have been faced with a series of challenges over the past few years as the US, in particular, has laid siege to the much-heralded tradition of Swiss banking secrecy.
The ramifications of the sin-

gle European market may yet affect Swiss financial services business (although the impact could be positive) and the Swiss are facing competition from a host of other areas such Madeira. The impact of each individual centre might be small but the collective chal-

lenge is great.

For those aiming to flourish as offshore financial centres, the attractions are obvious. Financial services business brings revenues to the area, without the environmental side effects caused by other industries. Even a nominal tax charge on a large financial services sector can bring in gubstantial revenues to a small

Ireland which has a high domestic tax regime has attempted to attract international business by creating a low tax financial centre in Dublin. The centre has attracted 150 businesses and For those centres trying to attract international capital, there are three main dangers.
Those attracted to offshore centres are often trying to avoid or evade taxes and the clientele could easily include drug and other criminal bar-

Some centres have tried to respond to international fears; Luxembourg has agreed that it will not apply its banking secrecy laws where there is the Channel Islands have imposed drug-trafficking laws on the lines of those in force in the UK.

centre grabs so much business that it attracts the wrath of a Channel Islands have urged their financial companies not UK, for example, for fear of killing the goose that lays the Another danger is that the wrong type of financial ser-vices group is attracted to the centre, and the inevitable scandal can then ruin the area's reputation. The Isle of Man and Gibraltar are both trying to live down the effects of 1980s financial group collapses.

Offshore centres are unlikely ever to be able to shed their slightly unsavoury air. After all, avoiding tax is always going to be one of the primar reasons for heading for an off ity, another main attraction of such centres, is usually valued because the taxman is excluded from the confidences.

According to the UK tax lawyer, Mr Philip Newhouse of Taylor Joynson Garrett, cheapness is not an advantage of an offshore centre since "if you offshore centre since "if you want to set up a company cheaply, the UK's the place".

Among Europe's leading offshore centres, pictured above, are Luxembourg, left; Switzerland, centre; and the Channel Islands.

But it would take a Utopian visionary to imagine that regu-lators can make offshore cen-

tres disappear.
If European authorities find way of cracking down on their offshore centres, money will simply flow to havens off other continents. European offshore centres will continue to flourish for the foreseeable





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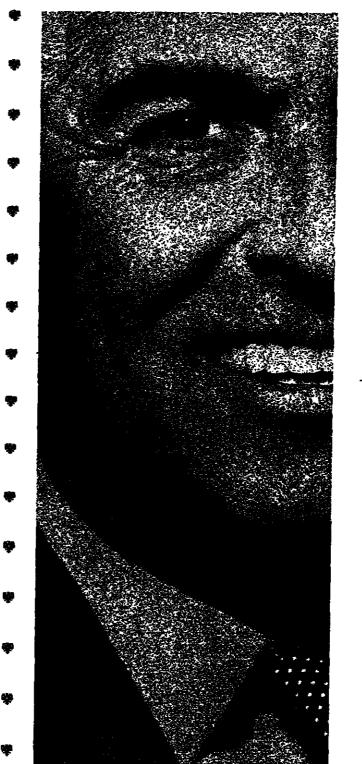
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THE GULF crisis has brought Swiss bankers a reassuring confirmation of Switzerland's superiority in attracting offshore capital.

A year ago the bankers were worried about a slowdown in the growth of monies seeking management in Switzerland Among the many reasons cited were the depreciation of the Swiss franc, the impression among foreign clients that Swiss bank secrecy was being eroded and, perhaps most important, tougher competi-tion from other financial centres which had relaxed capital controls. Offshore Switzerland was losing its comparative advantages, it was said.

After the Iraqi invasion of Kuwait last August funds flooded into Swiss banks from the Middle East. Arab banker estimate that in a couple of weeks between \$10bn and \$15bn bolted from the Gulf to safer havens, the bulk finding its way into Switzerland.

Most went into short-term,

money market placements in dollars, not into the managed portfolios of diversified assets which are the classic instru-ments of Swiss private bank-ers. But, at a time when Swiss banking is really in a period of transition and is having to change old habits, the know-ledge that Switzerland was still the haven to which the wealthy turned in a crisis has been an important psychological stimulant.

It was all the more important because Swiss bankers

Zurich bankers have been reassured by the Gulf crisis, writes William Dullforce

Confirmation of Swiss superiority

have been stressed over the past two years. Not only have they experienced sharper com-petition from other financial centres, they have also been obliged to adjust to new legis-lation against money launder-ing and have had to face the dismantling of long-standing cartel arrangements, which had previously underpinned

In addition, an element of uncertainty has been injected by the movement towards a ingle market for financial services within the European Community. EC action postulates the possibility that the Swiss will need to bring their practices, particularly in tax matters, into conformity but, until the 12 EC member-states agree among themselves, the Swiss can only speculate about the direction in which they

may be pushed. Nevertheless, in spite of the doubts that had been raised, Swiss primacy in managing the assets of the rich has yet to be seriously challenged. If an offshore centre is defined as a market for non-domestic money, then Switzerland continues to dominate the offshore

By virtue of the confidential-

ity of the business no reliable statistics exist. Among more recent estimates one from a real insider, Pictet & Cie, the biggest Swiss private bank, put the total of clients' assets under management in Swiss banks at roughly SFr1,800bn (\$1,250bn). A Citibank study suggested that the Swiss con-trolled about half the international market for non-domestic money management; more modestly, Mr Jean Bonna, part-ner in Lombard, Odier, the second largest Swiss private bank, had earlier estimated the Swiss

share at 40 per cent. Swiss private banking tradi-tion dates back more than two centuries but the mass of funds under management have accumulated over the past four decades. Switzerland's attraction has been a combination of bank secrecy, political and eco-nomic stability, a firm cur-rency, strongly capitalised banks and conservative asset management. Some of these advantages have begun to appear less secure in recent

Most of the assets under management still belong to rich individuals but the proportion owned by institutions, such as pension funds, has

institutional business has become sharp; it has compelled the banks to invest heavily in computerised systems and has affected attitudes towards the private customers.

There has been a burgeoning of bank-managed funds, many of them dorricaled outside Switzerland to avoid Swiss with-holding tax. Clients whose assets are not large enough to warrant the construction and management of a personal portfolio are advised to use the funds. The limit varies, some banks suggesting that they need at least SFr2m to construct a portfolio, while independent portfolio managers mention SFrim or even less. that the personal relationship

IRELAND is the nervous newcomer

among offshore financial centres. In 1987 the government came out strongly

in favour of the idea of an International Financial Services Centre (IFSC), to be based on the banks of the River Liffey

In return for tax concessions and other incentives, companies were invited to base their treasury functions

in Ireland, in the process creating thou-sands of much-needed jobs. The govern-ment successfully convinced the EC

Commission that Ireland suffered

because of its geographical isolation in Europe and needed special favours to

counter this "peripherality". The IFSC, costing more than I£450m \$703m), is now opening for business and the time of truth has come.

So far the outlook is good. A carefully

co-ordinated marketing exercise has

persuaded about 150 companies to set up operations in the IFSC. Of these, 90

are already open for business, employ-

ing more than 700 people.

The Irish economy has traditionally been dominated by the agricultural sec-

tor, but in the decades following the

Second World War governments sought

to develop an industrial base to combat

rising unemployment levels. Generous tax concessions were offered to foreign manufacturers willing to invest in

Ireland. The direct precedent for the IFSC was established in 1958, when new

egislation granted 25-year tax exemp tions to some trading operations based round Shannon airport in the

south-west of the country. In 1981, a 10

per cent corporation tax covering the

manufacturing sector was extended to

in central Dublin.

with their clients remains their crucial and studiously cultivated advantage.
Pictet put the value of cli-

ents' assets under management in the private banks at SFr110bn at the end of 1989. By far the larger part of the esti-mated total, SFr1,800bn, managed in Switzerland is with the three big banks, Union Bank of Switzerland, Swiss Bank Cor-poration and Credit Suisse. At the other end of the scale are several hundred independent investment counsellors or bou-tiques, advising clients on the with the banks: the counsellors receive a management fee and the banks earn commissions on the transactions.

A little insight into the vol-ume of business done by these

independent counsellors was given recently when the pri-vate bankers started to lift a corner of the secrecy surrounding their operations. Lombard, Odier, for instance, reported that some 6 per cent of the SFr30bn-SFr35bn in assets it controlled were managed by

independent professionals.

Moreover, Lombard, Odier revealed that a surprising 45 per cent of the assets belonged to institutional investors and that it runs 43 funds designed to cover the widely varying needs of its private clients. Two recent developments have, or are about to, influence the Swiss banks' relationship

with their foreign clients. One is the abandoning under pressure from the Cartel Commis-sion and the government of the

convention fixing brokerage fees. The other is the announcement expected soon from the Federal Banking Commission banning the so-called formula B. Formula B is the document

which authorises Swiss law yers or fiduciary agents to lace clients' monies with Swiss banks without divulging the identities of their clients. The Banking Commission considers this method of preserving the anonymity of customers is incompatible with the new law against money laundering which requires the banks to know the beneficial owner of monies placed with

The dismantling of the convention setting brokerage com-missions has already led some Swiss banks to start emphasising management fees rather than continuing to rely, as in the past, on their brokerage income. Banks' reactions have varied, there has so far been no sign of severe price-cutting by banks seeking to win market shares and it is still not clear to what extent investors can benefit from shopping around to find the bank offering the

lowest charges.
An important signpost remains hidden over the humo of the EC's internal delibera-tions about its single market. It

Nervous newcomer

IRELAND

service related activities. By the mid-80s it had been decided that Dublin could emulate the successful Shannon Free Zone - home now to a number of financial service companies though more famous for its leading role in the world wide aircraft leasing business. A dere-lict docks site close to Dublin city centre was earmarked for a large renewal

project.
The project's centreplece would be the IFSC, a cluster of office blocks where international financial services companies could operate under a special tax regime. Apart from the 10 per cent corporation tax rate, the govern-ment offered incentives including a 10year exemption from rates, double deduction of rent expenses for compa-nies holding leases of 10 years or more, and write-offs of up to 100 per cent of new building costs for the first year.

Until last year the EC had restricted the concessionary tax rate period to 2000, and the end of 1990 had been set as the deadline for the approval of new projects. Following a meeting between Mr Albert Reynolds, the Irish minister for finance, and Sir Leon Brittan, vice-president of the EC Commission. the tax concession period was extended until 2005 and new projects could be

While the EC Commission has shown

itself to be well disposed to the growth of the IFSC, some European tax authorities are discreetly letting it be known that they will not tolerate firms moving operations to Dublin merely as a means of tax avoidance. The Irish government has highlighted its exclusion of "brass plate" companies from the site. "We

don't want to promote it as a tax haven," says Mr Reynolds.
Only genuine companies are being admitted – ones which employ identifi-able staff and hold out the prospect of indirect contributions to the Irish economy through using local banking and professional services.

Generating employment remains one of the government's primary aims, and it has predicted that eventually up to 7,000 jobs may be provided by the Centre. The Industrial Development Authority, the state body which pro-motes inward investment, wants 5,000 jobs created at the centre by 1983.

As well as the tax concessions offered

at the IFSC, its promoters also high-light Ireland's EC membership, proximity to London and low rents compared with other centres - though there have been complaints that there is a need for more supervision of the letting process. Much emphasis has been placed on the ready availability in Ireland of well-educated, English-speaking young people

Against these attractions is the unusually high rate of personal tax in Ireland, where a single man can pay taxes of almost 50 per cent on earnings of less than I£15,000 per year. The government is making efforts to reduce personal and indirect tax rates, but the burden of interest payments on an 1925bn national debt has made any substantial progress difficult.

Domestic institutions have tended to lead the way in establishing a presence in the IFSC. Allied Irish, the country's biggest clearing bank, took the lead by purchasing the first office block to house its treasury activities. Bank of Ireland has purchased its own block and several big companies — Dalwa Securities, Chase Manhattan, Citicorp and Swiss Bank Corp — have added their names to the tenant list.

Activities which qualify for the IFSC's incentives package include dealings in foreign currencles, general asset management, Undertaking for Collective Investments in Transferable Securities (ucits), plus related activities such as insurance, accounting and the devel-opment of computer software to meet the specialist demands of the sector. Those responsible for marketing the IFSC have had to adjust some of their more ambitious targets as the recession has begun to take its toll. But the IFSC is very much open for business.

Kleran Cooks

GIBRALTAR

Political problems thwart ambitions

GIBRALTAR'S economic ambitions to become a signifi-cant player in the offshore banking business are indisput-able. Just as apparent are the problems, which have nothing to do with finance, the British Crown Colony faces in its bid to achieve this ambition. The current situation, which has everything to do with poli-

tics, amounts to a cruel paradox derived from the fact that Gibraltar is not geographically offshore at all but linked by a narrow isthmus to Spain. This would not necessarily matter were it not for the fact that Madrid claims sovereignty over the Rock and therefore does everything within its power to leny it a viable independent

The paradox is that while Gibraltar's officials and its banking and legal community make-an-excellent case for the Rock as an international finance centre, Madrid does its

colony. Telecommunications with Spain are appalling, Spanish custom officials ensure interminable queues at the colony's frontier post with the mainland and Madrid's diplomatic manoeuvring in the EC has effectively reduced Gibraltar's regular air links with the outside world to trips to the

United Kingdom. Such pressure has by no means prevented Gibraltar's success in building up its eco-nomic muscle and its purpose-ful entry into the offshore busi-

Gibraltar had four banks at start of the 1980s, 11 midway through that decade and now has 30, 10 of which have offshore banking divisions. Total bank assets stood at around £Ibn three years ago and have now risen to more than £2.5bn. Some 9.000 companies were registered on the Rock four years ago and there are now more than 42,000.

According to the Gibraltar government's calculations the Rock now has 2 per cent of the giobal offshore sector and the idea is to double this market quota in the near future. An international consultancy, hired by the Gibraltar government, is conducting an overall review of the policies required to place the Rock solidly on the

offshore map.

The offshore niche that the Rock has in its sights is emphatically located in Europe. Gibraltar sees itself as a tax efficient base for business

"The Cayman Islands, Ber-muda, the Isle of Man, Jersey and the rest share with us a relationship with the UK and have been in the offshore business longer and more successfully than us," says Mr Joe Bassano, Gibraltan's chief minister. "But none of them is a member of the EC like we are and that is the special advantage we can offer."

To the extreme irritation of

the Spanish government which

views the Rock either as a Brit-While officials. bankers and lawyers make an excellent case for the Rock as an international finance centre, Madrid

does its best to

enforce isolation.

writes Tom Burns

ish colony or as an integral part of Spain but never an independent state, Mr Bassano likes to say that Gibraltar is "de facto the 13th member of

the Community". Exempted, by its membership terms, from the EC's fiscal system, Gibraltar has a special jurisdiction, comparable to Luxembourg's and Dublin's, that affords specific offshore

Mr Michael Davidson, who runs Barclays Bank on the Rock, views Gibraltar's peculiar EC status as its main selling point: "We are one of the three offshore centres within Europe and we are able there-fore to sell fund management products throughout the Com-munity." Bankers in Jersey and Guernsey, in contrast, have to seek approval from the authorities in each member state before they can trade

such products. There are additional pluses for the colony. "There is more confidentiality in general bank-ing services in Gibraltar than on the Isle of Man," says Mr Jose Navarro, who runs the off-shore banking divisions on the Rock for Spain's premier bank, Banco Bilbao Vizcaya. "We can offer here the same as Jersey but we can make it far more

tailor-made."

Gibraltar sells itself as better equipped to deal with the EC and also as more receptive to ual. "In Jersey I was solely interested in people with £20m," says one banker who

moved from the Channel Islands to the Rock. "Here, if someone arrives with £1m, the red carpet is rolled out."

The attention that a Gibraltar-based bank will devote to its individual client is mirrored by the goodwill that the insti-tution itself receives from a local government that is avidly encouraging the growth of the financial sector. "If a bank is going to create five jobs in Gib-raltar then it is very important to us," says chief minister Bas-sano. "A small investment elsewhere represents a big one

The review of Gibraltar's future as an offshore centre will focus on the Rock's opportunities to offer fiscal breaks. "It would be unrealistic to believe that the EC will achieve total tax harmonisation," says Mr William Penman Brown, a former Guernsey banker who was recently appointed the colony's Finan-1 Services There will be little pockets like Luxembourg and ourselves who will able to give (tax)

It is unfortunate in this respect that the Spanish gov-ernment should be seeking to close off precisely the fiscal loopholes afforded by offshore centres such as the Rock.

Draft legislation that aims to tax non-resident property own-ers in Spain will hurt Gibraltar far more than other offshore centres because as Mr Penman Brown puts it "Gibraltar has so many eggs in the Spanish basket". A high proportion of the Rock-based companies created in recent years were formed by wealthy foreigners seeking to avoid the Spanish taxman when buying their Costa

In the meantime, Spanish hostility to Gibraltar's offshore pretensions effectively precludes the establishment on the Rock of meaningful corpo-rate business. According to Mr J E Triay, one of the Rock's most respected and veteran lawyers, "the influence of Spain is too great; Gibraltar ne an offshore centre if Spain does not want it

Put quite bluntly the long-term future of the Rock as a solid offshore centre requires a radical change in its present political status in order to accommodate Madrid. Ideally, Gibraltar should be to Spain what the Channel Islands are to the UK. But Gibraltarians, virtually unanimously, reject such a future.

THE Isle of Man finance industry is very buoyant and, with plenty of space available for expansion, the island expects considerable growth in that sector over the next few years. The strict regulatory framework, built over the past eight years, is regarded by Manx-based institutions as helpful rather than onerous.

ment are monitoring developments of the single European market, but more with a view to spotting potential for business rather than through fear of

loss of business The Isle of Man, which has its own

felt no need to be situated inside the EC boundaries. However, Clerical Medical and Target International have opened Luxembourg offices in addition to their bank space to comply with EC regula-tions that required fund administration to be in situ. Barclays Unicorn moved its operation from the island to consoli-date all its offshore work in Luxem-

The island's financial industry and its attitude to business have changed considerably in the past decade. In the seventies and early eighties naivety and an urgent need for economic expansion left the island open to the ploys of dubi-

of the Savings and Investment Bank in 1982 deeply scarred the island. It forced

The industry and the Manx govern-

parliament, is not a full member of the EC, but as a crown dependency of the UK has a special relationship with it. It can export certain products, not financial, into the EC but is not eligible for grant ald.

Most island-based institutions have

ous entrepreneurs and practitioners.
But the much-publicised £42m crash

ISLE OF MAN

Room for expansion

there is much more to operating a finance sector than rudimentary

Since the Financial Supervision Comdoggedly pursued and addressed areas within the finance industry that left the island open to abuse. The commission is on the side of the investor, but has remained sensitive to legitimate needs of the industry and production of legis-lation always involves lengthy consul-tation with members of the industry. Mr Jim Noakes, director of the

Finance Supervision Commission, said:
"If we can establish the broad area of common interest between regulator and regulated in safeguarding the customer, it's easier to isolate the cowboys." The banking sector continues to grow with two new institutions licensed in

the past 12 months, bringing the total up to 60 including the building societies. Last year the commission announced it was opening the doors for managed banks, but sought only those with sound, internationally reputable parents. So far three have been set up.
Private banking is on the increase and in line with other jurisdiction most island-based banks have set up trust administration arms, using their international branch networks to build the client base. Barclays, Lloyds, Midland,

ipon its legislators the realisation that NatWest, Bank of Scotland and others offer specialised trust administration.

Insurance forms a large part of the Manx finance industry and big life assurance companies, such as Eagle Star. Royal Life and Safe Assurance of the Danish Trygg group, have centred their offshore businesses there. The growth of captive insurance com

panies in the Isle of Man reflects the solid base of expertise available in this field. Last year the island secured 30 per cent of captives formed worldwide and to date 102 captives have been formed. These include such leading companies as Jaguar, British Gas and Midland Electricity Board.

Investor protection is high on the pri-orities with legislation for deposit and investor protection schemes passed this year. The schemes mirror those in the UK, with deposit protection of maximum 75 per cent of the first £20,000 covered and investor protection of maximum \$48,000

Trust and company formation and administration constitute a large proportion of the finance sector but many sionals see this area as the weak link in the chain of respectability and would like to see more control.

The three classes of company avail-

able are resident, tax-exempt and nonresident. Tax-exempt are managed from the island but carry on business elsewhere and are limited to certain types of business. Non-resident are managed and do business elsewhere and the degree of anonymity this allows leaves their use open to abuse.

So far the authorities have refused to eliminate the non-resident company as an entity, in spite of this having been achieved in the Channel Islands.

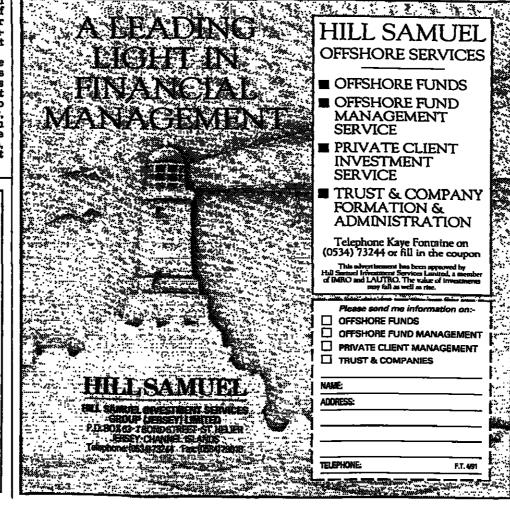
Licensing of trust and company administration is being discussed as an option. Mr Mark Solly, a partner in the accountancy firm Moore Stephens and a former director of the Financial Supervision Commission, feels this may prove difficult. He says the key to cleaning up the act is to insist on accountability within the company by ensuring all companies have at least

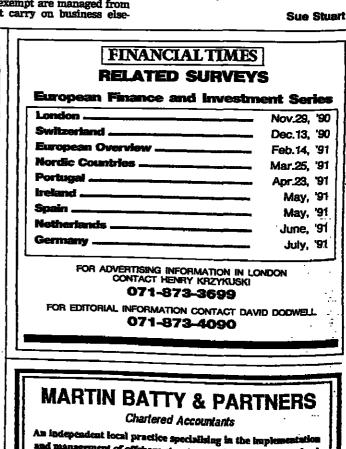
one Manx director. "I believe there are too many difficul-ties to introduce a licensing system to make people responsible for companies they formed, and over which they sub-

sequently have no control," he said. While banks and reputable firms forming and administering trusts and companies carry out rigorous checks on potential clients, unfortunately there are still some practitioners who do not Consequently the Manx fraud squad has more than a full-time job dealing with inquiries from law enforcement agencies abroad. The majority of these

involve a Manx non-resident company. But the authorities recognise this gap in the legislation and Mr Noakes says it is now their No 1 priority. Serious con-sultation on the issue is under way between the authorities and members of the industry.

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indicates the direction the Community will finally take in exchanging information about taxation between member states.
If Brussels plumps for a thorough-going system of tax con-trols, some bankers foresee a flood of money from EC countries moving into Switzerland, which could, in turn, prompt strong pressure from the Community for the Swiss to abandon their long-standing refusal to co-operate in tracking tax While the employment "shake-out" in London and elsewhere has eradicated any labour shortages in the sector, the Irish have built up considerable financial services skills.

Hav tax

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EUROPEAN FINANCE AND INVESTMENT

LUXEMBOURG

Haven for tax-free gains

appealed to French, Belgian, Dutch and German investors, says Sara Webb

AS AN offshore financial ing the highest interest rates centre, Luxembourg has devel-oped two important lines of business - private banking and Ucits, (Undertaking for Collective Investments in

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Transferable Securities). Luxembourg's bankers shudder if you refer to Switzerland in the same breath as the Grand Duchy itself. However, though members of Luxembourg's financial community dislike the suggestion that Luxembourg is a "down-mar-ket" alternative to Switzer-land, there is no denying the fact that Swiss banks have long appealed to a wealthier class of investor — whether a Middle Eastern sheikh or an

Asian dictator. Luxembourg has traditionally appealed to continental their investments offshore and for whom Luxembourg's finan-

Many banks in Luxembourg have been expanding into the wider field of asset management

cial district was only a short train or car ride away. These investors tend to use the centre as a safe home for deposits and bearer bonds where their gains can accrue tax-free. Many are attracted by the fact that Luxembourg does not have a withholding tax on

profits, unlike some of the rival offshore centres. Although drug-dealing and fraud are regarded as criminal activities in Luxembourg, tax evasion is not Like the Swiss banks, those in Luxembourg do not see why they should act as policemen for the tax authorities, and this has undoubtedly contributed to its

appeal for many years. Luxembourg originally developed as a centre specialis-ing in currency investment: many of the investors from neighbouring countries are familiar with investing in a advice on currency diversifica-tion: they want to know which particular currencies are offer-

The Grand Duchy has traditionally

while keeping their exchange rate risk to a minimum.

However, in recent years, many of the banks in Luxembourg have been expanding in the wider field of asset management. For the wealthy

investor this may mean private portfolio management, but for those with less than about \$800,000 it usually means investing in pooled funds which in turn invest in real estate, bonds or equities, whether in Europe, the US or one of the emerging East Asian economies.

The fact that Luxembourg is

a member of the EC, unlike Switzerland, means that some doubt hangs over its future as a tax-evasion centre. The main fear is that Luxembourg could about investors from other EC countries with the relevant tax authorities. However, even if Luxembourg's attraction in this field is diminished, it has already carved out a position as the centre for Ucits.

These are pooled, open-ended investments (similar to unit trusts) which allow small investors to invest in a range of shares or bonds. They can be marketed across the EC – in other words, a German or UK group is free to sell its products to French investors. Many of the large fund man-agement groups, including such names as Fidelity, have set up their administrative offices in Luxembourg with the result that there are now several hundred funds based

in the Grand Duchy.

Luxembourg took the opportunity early on to attract fund management groups to market their funds in the EC from the Grand Duchy as it provides a centrally located base

Furthermore, with its favourable tax environment no withholding tax on distri-butions and no income tax on the fund - it has proved a relatively cheap place from which to set up Ucits, even though in many cases the carried out in more sophisti-cated financial centres such as London or Tokyo.

ousinesses and individual investors.

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Palazzo Spinola, P.O. Box St. Julians 29, Malta. Tel: (+356) 344230 Fax: (+356) 344334 Telex: 1692 MIBA MW Barry Riley investigates the differences between two Channel Islands

Aiming to be a stepping stone off Europe

JERSEY, SAYS Mr Colin Powell, the island's economic adviser and top civil servant, is aiming to be "a stepping stone off Europe for people worldwide to use".

Already a substantial and comparatively sophisticated financial centre, but one geared in primarily to the UK and to British expaintates around the world. Jersey is hoping to broaden its appeal, so as to become "offshore Europe" rather than "offshore

Perched just off the coast of Normandy the island is certainly well-positioned, and already plays host to a good range of international financial institutions. But perhaps it needs to improve its linguistic skills and become more accom-modating to Continental practices before it can fully assume a multinational role. Jersey's financial industry

has been growing strongly for many years, although there is now a hint of a slowdown, as a economic recession Bank deposits of £44.4bn at

the end of 1990 (in some 60 licensed banking institutions) showed a rise of £4bn in the

more buoyant conditions of the late 1980s. investment funds had a tough year, especially in the second half. From £8.7bn at the

end of June the total assets of funds registered in the island dropped to £5.8bn in September, reflecting poor stock mar-ket conditions as well as a stagnation in the number of In the final quarter the total

year, a satisfactory figure, though indicating a decelera-tion compared with the much

value edged up to £5.5hn, how-ever, and clearly will have surged forward in recent months in line with buoyant share prices worldwide. It is in this offshore funds sector that Jersey has felt com-petition from the two "onshore/offshore" European

Community centres in Luxembourg and Dublin. A few fund management groups have shifted funds to those locations, hoping to find it easier to market their investment products on the Continent. However, most of the fund groups have found their Luxembourg "umbrella" funds to be disap pointingly slow sellers. Jersey funds, in contrast, Perched just off the coast of Normandy, Jersey is certainly well-positioned, and already plays host to a good range of international financial institutions

can only be sold through normai retail channels in EC member states by means of bilateral agreements. Only one such agreement has been concluded with the UK, and about 25 funds out of 170-odd can be sold on the IJK mainland.

An important business in Jersey, as in its rival Channel Island of Guernsey, is the man-agement of offshore trusts. However, this received a sharp (though long expected) sethack in the UK Budget on March 19 when UK taxes were slapped on new trusts set up by UK

However, the Jersey view is that the damage will be small.
"The loss of that business is marginal in its impact," claim Mr Powell. "The majority of trust management firms have non-UK oriented trust business

In fact, the government of

Jersey has been forced into something of a reconsideration of the island's future development as an offshore centre in the light of the progress of the European Community towards

a Single Market.

At one stage the island's isolation from the EC – it has links, but is a non-member for most purposes – was viewed with a degree of anxiety. More recently, though, the potential of the "Offshore Europe" role has been seen to be considerable.

A comparatively well-devel-

oped legal and regulatory framework offers considerable advantages compared with, say, the upstart centres of the Mediterranean. At the same time, the limited physical capacity of the island, with a population of some 86,000, which it is determined to restrain, has caused concern. It is hard for new financial

institutions to enter Jersey, although the government is anxious to deny suggestions that it is full up. The zero job growth policy is designed to reduce employment growth to nil by 1992, and yet Mr Powell insists that flexibility will be applied, and it is still possible for new companies to enter if they bring additional connec-tions and skills to the island. Public relations advisers have been hired to create a more positive marketing formula, and Jersey will soon

Report setting out five-year objectives. But no great depar-tures are expected: relationships with the UK and the Continent are already regarded as satisfactory, and as providing the basis for future growth. The "offshore Europe" role

could get a boost soon from a deal with Japan allowing Jersey funds to be sold to retail investors in Japan. Already a tutional investment morey enters Europe through Jerry, where it is cushioned from the hazards of mainland taxetice. If Luxembourg and Dublin should ever lose their tax privileges, and succumb to the pressures for EC-wide investment income withholding taxes, the Channel Islands would be waiting to pick up large vol-umes of displaced financial



in Cyprus, 15 offshore banking units have now been established.

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GUERNSEY

A LITTLE smaller than its neighbour Jersey, the other main Channel Island of Guernsey (population 60,000) has suc-cessfully cultivated an equally respectable image as a well-regulated UK offshore centre. and is now also seeking to develop its business with the Continent of Europe.

It has the same territorial status as Jersey - it is a British Crown possession rather than a part of the UK, and is for most practical purposes - certainly in respect of financial services - outside the European Community

But inevitably there is confusion about the two islands in the minds of many foreigners. and the debate in Guernsey is whether it should seek to differentiate itself from Jersey in some way, perhaps through a marketing campaign.
The Guernsey authorities

have been pondering the merits of a recent report prepared by the London advertising and public relations agency Streets. For example, should the leaders of Guernsey's financial community set out on a series of Continental road shows? A recent slackening of the momentum of financial busi-

ness expansion may be concentrating minds. The influx of new "managed" banks in the past 18 months has stopped for the moment, probably because in the face of the global recession banks around the world have shelved their expansion plans. Still, with 72 resident banking institutions Guernsey boasted bank deposits of £14.9bn at the end of 1990, up nearly £2hn on the year.

As for investment funds,

after a noticeably quiet winter, when the Gulf war choked off business, the rise in global stock markets appears to be producing a revival of activity. Some five new A class collective investment schemes are in the pipeline (A schemes are eligible for recognition by the Securities and Investments Board in the UK). At the end of authorised open-ended, 50 in class A and 106 in the offshore-only B class.

job. He argues that existing trusts are unlikely to be repa-triated to the UK, even if new business stops coming.

In any case, Guernsey's strategy is anyway to reduce the links with the UK. "This is a blessing in disguise because it will stimulate our industry to find new sources of busi-ness," he argues. Like his Jersey counterparts, Mr Roper is expecting a breakthrough after several years of negotiations with the Japanese Ministry of Finance over the eligibility of Channel Island investment funds for retail marketing in Japan. This could attract business which at present goes mostly through Luxembourg.

Over several years, largely to cope with the consequences of the UK's Financial Services Act 1986, Guernsey has built up a substantial regulatory body in the FSC, staffed at senior levels mainly by ex-Bank of England officials.

A point of debate now is whether the FSC should actually take part in the promotion

of Guernsey's offshore finance industry, perhaps by funding all or part of a marketing exer-

cise.

But there are potential conflicts. Not only is it doubtent whether regulators should get mixed up in promotion, but the cost would presumably have to be met out of the fees charged to existing financial institu-tions. The latter might be happy to see this done to attract new business to the island, but less pleased if the emphasis were on bringing in new institutions which would increase competition for those aiready established.

Still, Guernsey needs to address some of these issues if it is to make a serious impact in the European market place.

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Cyprus woos more Gulf investors

MORE than 600 offshore companies and firms have offices in Cyprus, by no means all of them in the financial services sector. Those that arrive there find a banking system modelled on that of the UK and well-experienced in handling

Exchange controls are light for foreign companies, though Cyprus residents are not allowed to hold foreign currency. Non-residents can hold Cyprus pounds and

trade finance and investment

with authorised banks. There are no controls over the and the Gulf have been under transfer of funds to these way for some years. To date,15 offshore banking units accounts. Equity capital for foreign Investors must come have been established. from abroad and the terms entitled to tax, customers of foreign loans have to be and other benefits

approved by the Central Bank. Capital invested and One advantage enjoyed by Cyprus is the time zone gains from the disposal of with a "window" which fits neatly between the closing time of financial centres in shares can be freely remitted abroad. There is no ceiling on profit remittances or east Asia and the opening mum period for disposing time of those in the west of investments. Moves to encourage

PARIS Sept. 19, 1991*

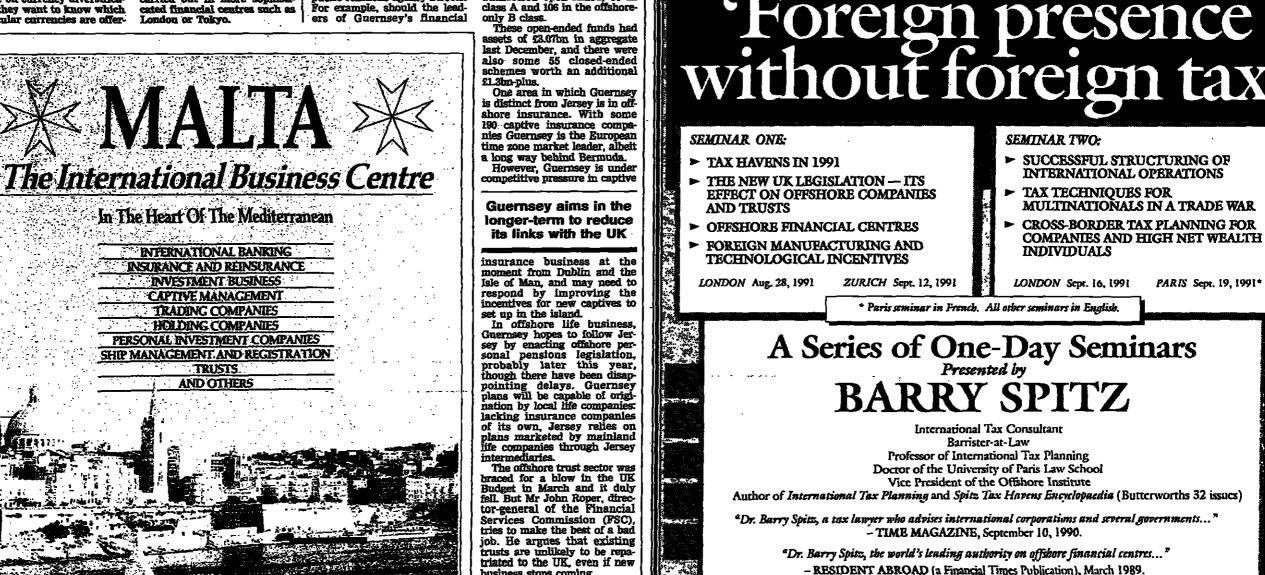
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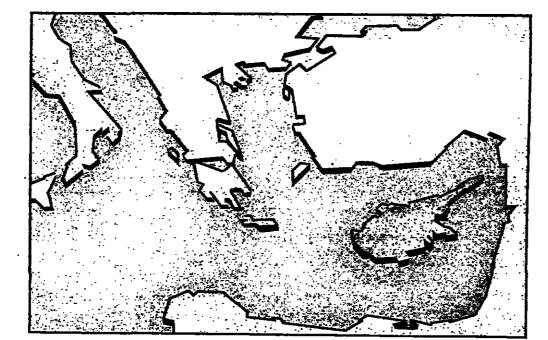






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